

THE NORTHERN COLORADO

BUSINESS REPORT

SECTION

B

Fastest - Growing Private Companies



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Security fears help company take first place

Anlance Protection benefitting from security awareness

By Erin Hottenstein The Business Report

FORT COLLINS - Two tricky situations landed Anlance Protection Ltd. with \$500,000 more than it was expecting in 2001. That, in combination with

a rise in security assessment and services after the Sept. 11 terrorist attacks, enabled the company to take the No. 1 spot of fastest-grow- Anlance Protection Ltd ing companies in Northern Colorado, according to a survey by The Northern Colorado Business Report.



#1 Fastest-Growing Private Company

Anlance grew from \$\$415,000 in revenues with 14 employees in 2000 to \$1.4 million with 22 employees in 2001. The 11-year-old company provides bodyguards, security patrols, training and transports juvenile delinquents. But owner Barry Wilson said he would rather avoid problems and create longterm solutions than act like a tough guy. Anlance moved into new offices in January 2001 and spent several months getting operations up to speed. Then, in June and July, the company got two large — but temporary — executiveprotection contracts.

Keeping them covered

One company was on the verge of a big deal and had executives traveling worldwide. There wasn't any obvious risky behavior or potential for hostile takeover, but the company wanted to be cautious, Wilson said.

"If they lost one or two of their executives, it would've affected their entire operation," he said. "They were right at a point of make or break for their project. They were very proactive."

The second company promoted one executive over another and quickly found itself with a workplace-violence issue.

"The person who didn't get promoted was quite hostile," he said. "It got really hot, really fast."

A mediator was brought in and the angry executive was asked to take a short leave of absence. But others in the office were frightened because of threats the man was making.

Anlance moved in, set up temporary surveillance cameras, had bodyguards escort the promoted executive and placed bodyguards at the office. See ANLANCE, 14B



ANLANCE ACTION - Anlance Protection Ltd.'s revenues grew by 234 percent in 2001 because of two large contracts and a higher demand for its security services after Sept. 11. Owner Barry Wilson demonstrates the use of an asp, which is an extendible baton that his uniformed officers carry on their duty belts.

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3B

Companies that grow too fast face problems

By Erin Hottenstein *The Business Report*

A rapidly growing company can be an intense experience — intensely frustrating and intensely rewarding, sometimes all at once.

An order comes in for 500 units, but there may not be enough cash to buy supplies. In the haste of hiring



someone — anyone — to fill that position, the job isn't well-defined and the wrong person comes aboard. Things seem to be going OK up to a certain point, but after awhile the owner notices how erratic results are and can't figure out how to change.

Sound familiar?

The Northern Colorado Business Report talked to companies that have experienced growth spurts, along with business consultants who help small- to medium-sized businesses reach the next level. They shared their insights on pitfalls to avoid and tips for coping when businesses grow quickly.

Kurt Hoeven, president of Hoeven Inc. consultants of Fort Collins, calls it the "founder's trap." Symptoms include:

Inconsistent operating results.
 Frustration.

Bad surprises.

- Sporadic eash flow.
- Minimal risk management.

■ Significant dependence on key people.

Fighting "fires."

■ Reliance on owner's intuition.

■ No exit strategy.

Growth means change

"It's absolutely a pitfall to believe the business will grow and you can continue to run the business the way you always have," he said. To continue growing, businesses must transform into self-sustaining operations that don't rely on any one person.

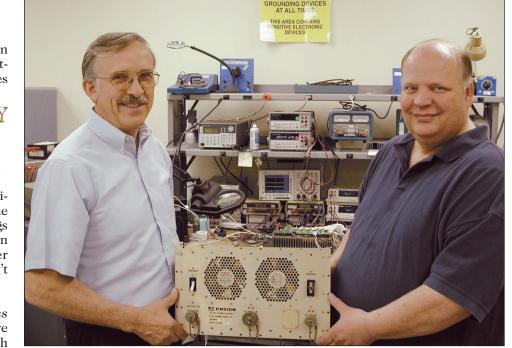
When businesses experience the "founder's trap," Hoeven said, they have three choices: Return to a level that can be more easily managed; ignore the situation; or, transform to get to the next level.

Part of the transformation may mean putting a different management system in place. How the job is done is as important as the outcome, Hoeven said.

The role should be fully spelled out. For instance, a new salesperson might try in vain to achieve the goal of five new accounts per month by cold calling. But had the owner thoroughly articulated the role, the salesperson would know cold calls don't work for that niche.

Without a good management system in place, people get stretched too thin and may take damaging short cuts, said Greg Northrup, owner of Organization Alignment Consulting Inc. of Fort Collins. It's critical to anticipate the company's needs and put the management and infrastructure in place to support growth, he said.

Ensign Power Systems Inc. of Loveland learned that lesson years before the company's revenues skyrocketed by 270 percent in 1999. The company adopted a personnel hand-



ERIN HOTTENSTEIN • BUSINESS REPORT

ON THE VERGE — Ensign Power Systems Inc. saw a whopping 270 percent growth in 1999, placing it first on the Mercury 100 list of fastest-growing companies in 2000. The company is poised for explosive growth again this year, but only if all the pieces come together. President Bill Harris and vice president Larry Choate hold the prototype for a rugged power-supply system for high-end military computers they hope to put into production later this year.

book, accounting systems and frugal spending when it started up in 1995 and 1996.

"When the big business hit, we didn't have to worry about it except the financial," said Vice President Larry Choate.

But cash flow, as for so many businesses, was a challenge. Ensign realized it needed a line of credit and got one with a credit card. It would carry one month's worth of supplies while it was waiting for accounts receivable to come in.

Financial tight rope

"We were walking this tightrope continually," Choate said. Ensign constantly monitored the cash flow and, over time, developed lines of credit with banks and suppliers.

Ensign President Bill Harris added, "If you jerk your suppliers around, you cut your own throat."

James Emmett, CEO of Greeleybased Magnolia River Manufacturing Corp., which grew 39 percent in 1999, agreed. Cache Bank extended a line of credit, while suppliers Harsh International and Wholesale Plywood Lumber seemed like extensions of his own company.

"Those relationships have been key," he said. But Emmett was frugal as well, in large part to ensure that he could provide stable jobs for his employees.

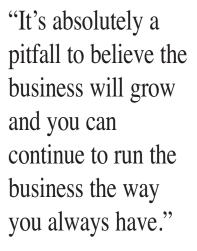
"It was being careful with what we did, when we did it and not spending beyond our means," he said. "Be careful not to get too big for your britches."

Doing right by employees will also do right by the company. Attracting and retaining employees who work well for the company will help bring success, Northrup said.

"When you're growing fast, the temptation is to bring people in off the street," he said. "Hiring mistakes can be very painful later on."

Businesses should think about

and identify their core values before they hire, he said. If a manager is hired who pressures employees but the rest of the company doesn't operate that way — conflicts can erupt.



– Kurt Hoeven, business consultant

"If they don't fit your culture or core values, there could be serious consequences," including lost employees, lost customers and lost money, Northrup said.

In a small company, especially, there's nowhere to hide, Choate said. Ensign has struggled with employees who didn't fit.

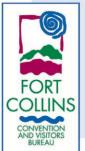
"In the last year we have really focused on, 'Do we have the right people?" he said. "I need them strategically to grow in the future."



Dave King, Founder and CEO of Triple Crown Sports, learned his business on the playing fields of Meeker, Colorado and watching his father run track meets. In 1982 Dave started the Triple Crown Softball Series, which evolved to the 1988 founding of Triple Crown Sports. Triple Crown has produced over 7,000 tournaments, and has expanded from adult softball into youth events and diversified into baseball, soccer, and in-line hockey. Triple Crown is

now considered one of the major amateur sports event companies in the country. Increasingly Triple Crown is staging more events in Fort Collins, and Dave continues to lead the way in supporting women's sports. Currently Triple Crown is building a new soccer facility for the Fort Collins Force, as well as a new sofiball field.

Thank you Dave for all you do for Fort Collins!

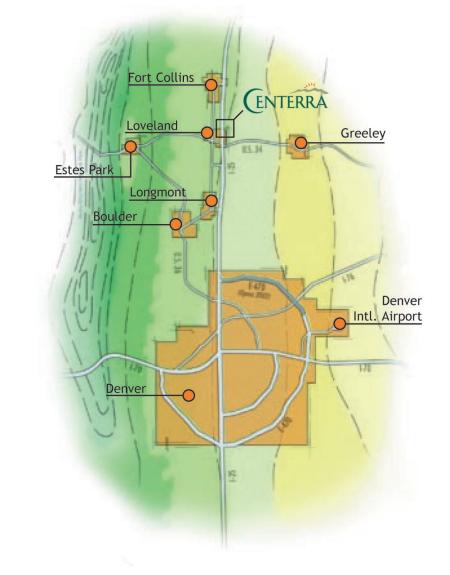


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The future is here and the view is awesome

Two-year-old Premier's profits close to home

Founding partners saw chance to service Front Range business

By Doug McPherson

Business Report Correspondent

LONGMONT — When Phil Robertson saw work moving from Colorado to California, Texas and Arizona, he saw an opportunity.

Turns out, he was right and in a big way. In just two years, that opportunity has blossomed to become the second-fastest-growing private company on *The Northern Colorado Business Report's* list — Premier Manufacturing & Supply Chain Services. MERCURY TOOR

Manufacturing & Supply Chain Services

#2 Fastest-Growing Private Company

The Longmont company now is keeping work in Colorado as a full-service manufacturing subcontractor building printed circuit boards used for medical products, printers, telecommunications and networking equipment, computers, diagnostic equipment and security systems.

"Having been on the other side of the fence for many years, we felt that there was a great opportunity here to fill a need for another reliable subcontract company in the area," said Robertson, who is now chief executive.

Robertson, along with his partner, Edmond Johnson, started Premier in February 2000 with the idea to provide companies along the Front Range with a reliable source for their subcontractmanufacturing requirements.

Experience helped

Both Robertson and Johnson's previous experiences worked well for starting Premier. Robertson served in management in many high-tech original equipment-manufacturing companies such as Maxtor Corp., Conner Peripherals, Xanar Inc., Spectra-Physics Inc., Flextronics Corp. and others. Johnson has worked for IBM Corp., US Robotics, Maxtor Corp., Flextronics and AST Computers.

And the two have steered Premier into the top five among fastest-growing companies, logging \$3.4 million in revenue last year, up 126 percent from \$1.5 million in 2000.

"There have been many very large subcontract manufacturing companies in the area, but they do not cater to the range of business that's needed to support Colorado businesses," Robertson said. "They are only interested in very large accounts — \$50 million potential per year."

Premier focuses mostly on prototype, quick turnaround, preproduction and volume-production work. Besides offering a full range of contract-manufacturing capabilities, Premier also offers what's called "turnkey materials" —



PREMIER PARTNERS — As contract manufacturing work began to leak from Colorado to California, Texas and Arizona, Philip Robertson, left, and Edmond Johnson, right, saw opportunity. They launched Premier Manufacturing & Supply Chain Services in February 2000. Two years later, the company is No. 2 on the list of the region's fastest-growing private companies as compiled by *The Northern Colorado Business Report*.

which means Premier buys all the material required for the customer's printed circuit board assembly and then assembles it.

"This appeals to many companies because it means they don't have to invest in the infrastructure to purchase and manage materials," said Robertson. "Most contract-manufacturing companies our size cannot offer this service."

Three expansions

Premier has expanded three times and now occupies 15,000 square feet of space and employs 20 people.

Robertson said the amount of growth didn't completely surprise him, but he didn't count on the economic downturn.

"No doubt, the current economic climate is tough. And we've been fortunate to experience growth despite general economic conditions," he said. "Many customers have cut back their internal manufacturing and spending. But this can translate into added business for us because often, as a company downsizes internally, it no longer has the staff to do its own manufacturing and looks to outsource."

The economic downturn has caused some contract-manufacturing companies in the area to close plants, and others have abandoned the Colorado market altogether. But once again, Premier saw opportunity and picked up some additional customers from the closed companies.

Robertson said the growth has come primarily from new customers directed by word of mouth. "Of course, we have to offer a quality product at competitive prices to compete effectively in this market," he said.

"The only way to survive in this very competitive market of contract-manufacturing services is to develop partnerships with our customers and work together for a relationship over the long term."

Robertson said Premier offers its customers "a lot of flexibility" in meeting their needs, whether it's schedule changes or engineering changes. So how big does Robertson see

Premier becoming? "That has a bit of confidentiality to it.

We don't want to give out too much

"We felt there was a great opportunity here to fill a need for another reliable subcontract company in the area."

Phil Robertson,
 Premier
 chief executive

information (to) our competitors. Let's say we plan to grow to be a midsized contract manufacturer — \$20 million to \$50 million."

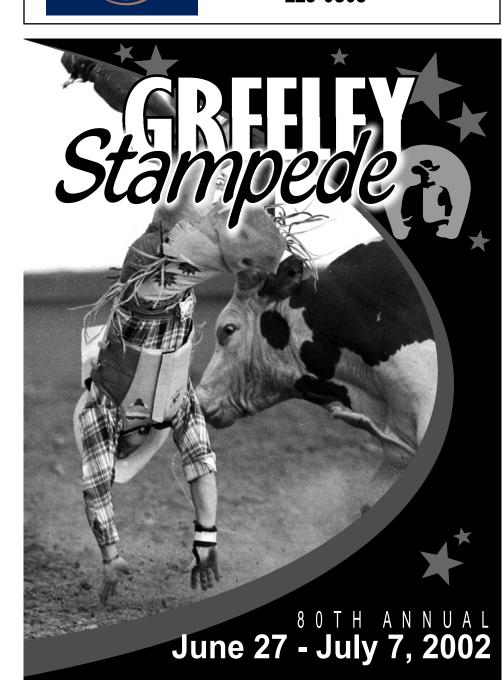
Robertson said he expects future growth to come from new accounts that wish to keep their production local.

"As we grow we are able to handle larger and larger accounts, and then the growth could be dramatic," he said.



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STEVE PORTER • BUSINESS REPORT

CUSTOM BUILDER — Ralph VanSoest, owner of Flint Quality Constructors, Inc. in Greeley, is shown with one of the custom homes his company specializes in.

Flint Quality Constructors takes a custom approach

By Amy Kegg

The Business Report

GREELEY — Ralph VanSoest began his construction career in 1973. Five years later, he started his own framing company, Flint Quality Constructors Inc. Over the years,

the company evolved, adding exterior trimming, then interior finishing to its repertoire, and by the early '80s, VanSoest entered the world of general contracting. The business

entered the world of general contracting. The business focuses on building custom homes in the half-million-dollar range with periodic ventures into the light-construc-

tion market. The company averages 12 to 14 projects a year, all in the Northern Colorado region.

Last year the company's revenues grew 118.95 percent to nearly \$6 million, marking the company's largest growth to date and landing it in the No. 5 position on this year's Northern Colorado Business Report survey.

"We went through some lean years in the early '80s when we first got into general contracting," VanSoest said. Then, in the early '90s, business began to steadily increase.

"The revenue growth last year was mainly due to a couple of really nice projects that came our way," he said. That included a \$5 million home as well as two buildings in Greeley's new Bittersweet Office Park near 38th Avenue and 11th Street.

Established reputation

"Most of our work comes by word of mouth," he said. "We get a lot of referrals from past clients."

Hossein Shirazi said he interviewed five contractors before selecting VanSoest to build his 8,500-square-foot house in a gated community in Greeley. "When you're building a house you hear so many horror stories," Shirazi said. "You want to be very cautious who you go with."

In addition to the high quality work, Shirazi said VanSoest's cool demeanor eased his concerns.

" I'm kind of a hyper person, and he's very calm," he said. "He's a real problem–solver, too."

For example, Shirazi said his wife became upset when the fireplace did not turn out as she had expected. "He saw tears in my wife's eyes, and the next day he had it changed at his own expense. He is that good of a guy."

VanSoest said that's just how he does business. "We don't let money come in the way of what needs to be done," he said. "If it costs me a little more than I thought it would, well, we just do what we have to do. That's what's earned us the reputation of being a business that stands behind their work."

VanSoest said his custom homes have ranged from formal to country and everything in between. "It may not be by own personal taste, but I have to envision it like it is," he said. "It's a matter of listening and envisioning what the owner or the architect is trying to portray."

Subcontractor challenges

With only six employees on staff, Flint Quality Contractors relies on subcontractors to carry out custom designs.

"In custom work, one of the biggest challenges is not getting too used to doing something the same way," he said.

"Sometimes, people try to paint everyone into the same corner," he said. "But you can't do that in the custom business. You have to take other's ideas See FLINT, 14B



Constructors Inc.

SharpNet Solutions rides e-commerce wave

Net-marketing firm cracks top 10 in first year

By Tom Hacker

The Business Report

FORT COLLINS—The cocktail question is, "What do you do?"

The answer, among members of the fastest-growing slice of the nation's work force, is, "Web

MERCURY

SharpNet

Solutions Inc.

#7 Fastest-Growing

Private Company

force, is, "Web stuff." As promised more than a decade ago, the Internet has spawned a new economy. E-commerce, a word that didn't exist until recently, has become a realm where

"Netizens" — another new coinage cobble B2B (business to business) and B2C (business to consumer) transactions covering everything from T-shirts to supercomputers.

In the mix are some of Northern Colorado's fastestgrowing businesses. Making its debut on *The Northern Colorado Business Report's* Mercury 100 list, Fort Collins-based

Internet marketing firm SharpNet Solutions Inc. cracked the top 10, landing in the No. 7 spot.

Sharpnet measures its growth, a near doubling from 2000 to 2001, by the growth of its clients, said President and CEO Chris Sharp.

Consider the case of Consumer Legal Centers, an online consumer-debt consolidation company. Now one of SharpNet's biggest customers, the company started small.

"They were doing \$225,000 a month in gross sales," Sharp said. "Then we began to offer our advanced media services, and in 18 months we grew them to be \$3 million a month in gross sales."

Since the company pays SharpNet a set amount for each debt consolidation they do, their 12-fold revenue growth in part fed SharpNet's.

"Chris, in particular, is real knowledgeable with the technical stuff, but also in the marketing area," Consumer Legal Centers President John Simon said. "They have become sort of an Internet advertising agency for us, and it's worked well."

Likewise, Wheatridge-based Discount Motorcycle Tire Inc. accelerated from zero to \$10 million in sales in two years. The boom came partly on the strength of an Internet market that SharpNet brought to them with its "search-engine optimization," or SEO, expertise, company President Stuart Dobson said.



WEB MAGICIANS — Chris Sharp, center, and his staff at SharpNet Solutions, are magicians at placing businesses high on Internet search engines.

Search-engine magic

Log on at Google, Lycos, Excite, America Online or others among dozens of Internet-search services, enter the words "motorcycle tires," and Discount Motorcycle Tire will, in almost every case, pop up in the top 10 listings.

Stuart began his business in May 2000 with a couple of credit cards, entering what he called "a hyper-competitive market, selling homogeneous widgets." He credited Sharp and his staff with finding keys to SEO that few others could offer. Any business with an e-mail address knows how many "optimization" pitches come their way, since they account for a big slice of junk e-mail, or "spam," that floods in boxes.

"There are hundreds of thousands of people in the country that promise top-10 placement, and only a handful who can actually deliver it," Dobson said. "Chris is one of those."

While SharpNet has staked its business on the search-engine magic — "our core competency," as Sharp put it the company has added e-mail marketing and performance-based Web-marketing services to its offerings.

"We've diversified into some other industries that we didn't have in the past," Sharp said. "In 2001, we had just begun to offer e-mail-marketing services, and performance-based campaigns where our clients don't pay us unless they generate a lead or an acquisition or whatever they're after."

Designing, hosting and maintaining clients' Web sites rounds out the inventory of services that SharpNet provides.

The recent growth means that SharpNet's seven full-time, salaried staff members and four commission-paid sales reps are moving faster than ever these days. The 95 percent revenue jump, from \$390,000 in 2000 to \$762,000 in 2001, has taken the company close to the limit.

"I have to admit there are times when we feel like a python swallowing a pig," Sharp said. "In fact, we're just getting through a giant swell right now."

The current bulge derives mostly from a new partnership with a Las Vegas-based Internet-marketing company that is reselling SharpNet's services. Adding that layer has meant a doubling of SharpNet's SEO business in a matter of a few weeks.

"We would average about two to three contracts a week," for the SEO business, Sharp said. "After this, we went through 20 in two weeks."

The one growth headache that

"I have to admit there are times when we feel like a python swallowing a pig."

Chris Sharp,
 SharpNet Solutions
 president

Sharp and his staff don't have is solving how to market their services.

"We average \$100 a month to market ourselves," he said. "People find us. It's ironic how many companies are in this business, but you can't find them on the search engines."

Here's a test: Log onto a search engine and enter the search words "Internet marketing." SharpNetSolutions.com will turn up in the top 10. Guaranteed.



Longmont company excels in training

Three-year track record portrays solid successes

By Steve Porter

The Business Report

LONGMONT - David Silverstein looked up through the periscope of his life three years ago and charted a course to what's turned out to be a very successful future.

Silverstein, a one- MERCURY time submariner in the U.S. Navy, took a job at Seagate Technology after leaving the service and soon learned about something called "Six Sigma," a quality improvement

methodology first developed by Motorola in the mid-1980s.

Breakthrough

Management Group

#8 Fastest-Growing

Private Company

"My last job at Seagate Technology was implementing Six Sigma there,³ Silverstein said. "That's when I saw the opportunity to create my own company.'

In 1999, Silverstein set up Breakthrough Management Group in Longmont with Seagate Technology one of the world's largest manufacturers of computer disk

drives - among his first clients. BMG grew quickly, going from 15 employees in 2001 to 35 this Revenues vear. jumped from \$3.9 million in 2000 to \$7.5 million the following year — a

SILVERSTEIN 92.3 percent increase.

Several thousand served

Over the last three years, BMG's instructors have provided Six Sigma training to "several thousand" people in a variety of industries, Silverstein said.

"We do a lot of on-site consulting and training, and we also do e-learning over the Internet," he said.

Six Sigma is designed to help companies improve their organizational efficiencies in ways that can be directly shown to have measurable financial results. BMG trains company employees to be on-site Six Sigma leaders, who can then train others in its concepts.

Silverstein said Six Sigma uses martial-arts terminology to inspire its trainees, with Green Belt, Black Belt and Master Black Belt designations for

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TRAINING SPECIALISTS — Neil Russell, an instructor with Breakthrough Management Group in Longmont, teaches a class in Six Sigma business principles.

attaining different levels of training and expertise.

Becoming a Black Belt, for example, is accomplished by taking four weeks of Six Sigma training over a four-month period. "Primarily, what they're looking to do is improve processes in their companies," Silverstein said. "They're being trained to solve problems."

Six Sigma training has caught on with many of the nation's largest businesses. Silverstein noted that Ford has 2,400 full-time Six Sigma Black Belts in its organization, although they were not trained by BMG.

But BMG's client list is impressive. In addition to Seagate Technology, they include Eli Lilly, Northrop Grumman, Sunsweet Growers, Toshiba, Johnson & Johnson, TRW, ServiceMaster, Standard Register and International Truck and Engine Co.

Dramatic impact

One of those clients is ABB Vetco Gray, a Houston company that produces deep-sea-drilling equipment. Frank Adamek, a company spokesman and Six Sigma-trained employee, said the training has had a dramatic impact on his company.

"We are using that training and we've improved a significant number of our processes and we've linked a dollar value to that," Adamek said. "As of last month, we've clocked a little over \$5 million in savings worldwide."

Adamek said having measurable results from the training has made ABB a believer. "We're very positive about Six Sigma and what they've done to give us the training to allow us to improve all of our business processes.

Silverstein said BMG trainers now travel all over the world and have presented training to companies in Thailand, Taiwan and Turkey, Mexico. An instructor himself, Silverstein said he's hoping to phase that out soon.

"I love doing it, but then I return (to Longmont) and I've got so much waiting for me to catch up on," he said.

Silverstein, 37, said there are a

"We've developed a good reputation for taking care of our customers."

- David Silverstein, **BMG** president and CEO

number of other companies around the United States offering Six Sigma training, but quickly adds, "We happen to be the best." In addition to the training, BMG also offers support products, such as its Six Sigma ProjX, a trademarked software project-tracking tool and information-management system.

Good market

Silverstein cited several reasons for BMG's success. "For one thing, we're in a good market. We're innovative and have developed a lot of complementary products, and we execute well.

"A lot of people who start small companies aren't good business people. We've developed a good reputation for taking care of our customers, and they've been taking very good care of us."

Silverstein said he's been happy with BMG's growth rate and where it is today. If there's one thing he worries about, Silverstein said it would be in a possible undercapitalization of the company.

"We have no investors in BMG. We've been self-funded since day one," he said. "If anything, we're undercapitalized. That's probably the greatest risk to a small company coping with growth. We're actually looking for investment now."

FASTEST-GROWING PRIVATE COMPANIES Part I

(Locally based, ranked by revenue growth)

Last year's rank RANK	COMPANY Address Phone/Fax	REVENUES 2001 REVENUES 2000 PERCENT CHANGE	2001 EMPLOYEES LOCAL 2000 EMPLOYEES LOCAL		E-MAIL WEB SITE	PERSON IN CHARGE FISCAL YEAR END YEAR FOUNDED
NR 1	ANLANCE PROTECTION LTD. P.O. Box 2401 Fort Collins, CO 80522 (970)224-6688/(970)221-3325	\$1,385,023 \$415,064 233.69 %	22 14	Executive protection/special security services	info@anlance.com www.anlance.com	Barry Wilson Dec. 31 1991
2 2	PREMIER MANUFACTURING & SUPPLY CHAIN SERVICES 1551 S. Sunset St., Suite D Longmont , CO 80501 (303) 776-4145 /(303) 776-2957	\$3,720,749 \$1,171,289 217.66 %	15 15	Printed circuit board assembly: BGA SMT, fine pitch assembly	edmondedj@aol.com www.pmscs.com	Edmond Johnson Dec. 31 1999
NR 3	HIGHCRAFT BUILDERS INC. 429 S. Howes St. Fort Collins, CO 80525 (970)282-3564/(970)266-8262	\$1,304,642 \$505,705 157.98%	12 7	Remodels & add ons	highcraftbuilders@msn.com www.highcraft.net	Bryan Soth Dec. 31 1997
NR 4	LELA DESIGN & CONSTRUCTION 8243 Cattail Drive Longmont, CO 80503 (303)652-2880/(303)652-2886	\$6,500,000 \$2,600,000 150.00 %	3 N/A	Home building	N/A N/A	Mike Stengel/Nooshin Katebini Dec 31 1983
NR 5	FLINT QUALITY CONSTRUCTORS INC. 6380 W 10th St., #11 Greeley, C0 80634 (970)352-2918/(970)352-0257	\$5,766,222 \$2,633,608 118.95 %	6 5	Custom homes	ralphvs@aol.com N/A	Ralph VanSoest Dec. 31 1978
^{NR} 6	BANK OF COLORADO 1609 E. Harmony Road Fort Collins, CO 80525 (970)206-1160/(970)206-1156	\$3,155,000 \$1,446,000 118.19 %	15 8	Banking & investments	N/A www.bankofcolorado.com	Cody Fullmer Dec. 31 1994
NR 7	SHARPNET SOLUTIONS 140 W. Oak St. Fort Collins, CO 80524 (970)472-0354/(970)493-7177	\$762,000 \$390,000 95.38 %	8 6	Internet marketing and Web-site promotion	csharp@sharpnetsolutions.com www.sharpnetsolutions.com	Chris Sharp Dec. 31 1999
NR 8	BREAKTHROUGH MANAGEMENT GROUP 2101 Ken Pratt Blvd., Suite 201 Longmont, CO 80501 (303)827-0010/(303)827-0011	\$7,500,000 \$3,900,000 92.31 %	15 N/A	Six Sigma training, consulting and technology support products	scottm@bmgi.com www.bmgi.com	David Silverstein Dec 31 1999
з 9	NEW FRONTIER BANK 2425 35th Ave. Greeley, C0 80634 (970) 339-5100/(970) 339-9692	\$18,207,551 \$9,771,000 86.34 %	64 49	Full-service commercial bank	sfroggatte@newfrontierbank.com www.newfrontierbank.com	Larry Seastrom Dec. 31 1998
NR 10	STRONGHOLD CONSTRUCTION INC. 2881 31st Ave., Suite 5 Greeley, CO 80631 (970) 330-7857/(970) 330-2528	\$1,200,000 \$650,000 84.62 %	1 1	Residential home builders	RTM524@aol.com N/A	Randy Mettlen Dec. 31 1998
NR 11	TECHSMART SOLUTIONS GROUP 1720 W. Mulberry Ave., Suite 8 Fort Collins, CO 80521 (970)498-0808/(970)472-0247	\$350,000 \$195,000 79.49 %	4 4	Computer consulting and networking services	infodesk@onlinepchelp.com www.onlinepchelp.com	Andrew Hensen Dec. 31 1998
NR 12	COMPUTER RENAISSANCE 2721 S. College Ave., Suite 1B Fort Collins, CO 80525 (970)223-8398/(970)223-8399	\$2,800,000 \$1,700,000 64.71 %	9 8	Computer hardware, software, repair services, network specialists and computer training	askriss@aol.com www.fortcr.com	Aron Kriss Dec. 31 1997
NR 13	ELLIOTT STEEL HOMES & STRUCTURES INC. 7746 Park Ridge Circle Fort Collins, CO 80525 (970)282-3662/(970)282-3662	\$310,000 \$188,600 64.37%	6 6	Custom structure homes	N/A www.elliottsteelhomes.com	Chris Elliott Dec. 31 1993
NR 14	THE NEENAN CO. 2620 E. Prospect Road Fort Collins, CO 80525 (970)493-8747/(970)493-5869	\$197,990,961 \$121,446,986 63.03 %	365 214	An integrated services firm providing development, architecture and construction	info@neenan.com www.neenan.com	David Neenan Dec. 31 1966
NR 15	BIG JON'S AUTO SALES INC. 131 S. Main St. Longmont, CO 80501 (303)772-0447/(303)772-1046	\$9,310,392 \$5,986,448 55.52%	13 N/A	Auto dealership	jon@bigjons.com www.bigjons.com	Jon Kroneberger Dec 31 1991
NR 16	COLORADO HISTO-PREP P.O. Box 272577 Fort Collins, CO 80527 (970)493-2660/(970)493-8834	\$270,000 \$175,000 54.29 %	11 9	Prepares microscopic histology slides	rbawa@histoprep.com www.histoprep.com	Rajan Bawa Dec. 31 1983
^{NR} 17	RED HEN SYSTEMS INC. 2310 E. Prospect Road, Suite A Fort Collins, CO 80525 (970)493-3952/(970)493-3938	\$1,300,000 \$850,000 52.94 %	24 18	A leading developer of GIS software & Integrated GPS hardware, including Mediamapper & UMS 2000	info@redhensystems.com www.redhensystems.com	John Troiano Dec. 31 1994
²⁰ 18	ACCESS COMPUTER PRODUCTS INC. 315 Lincoln Court Fort Collins, CO 80525 (970)224-2930/(970)224-2936	\$4,211,000 \$2,804,000 50.18 %	22 22	Buys and sells empty printer cartridges, remanufactures laser, inkjet and copier cartridges	access@frii.com www.access-recycle.com	Joseph Goodell Dec. 31 1983
NR 19	ITX INFO TECH EXPERTS INC. 2625 Redwing Road, Suite 140 Fort Collins, CO 80526 (970)282-7333/(970)282-3764	\$1,500,000 \$1,000,000 50.00 %	25 10	Full IT services and database management, networking, software/hardware	bhottman@itxfc.com www.itxfc.com	Bruce Hottman Dec. 31 1996
NR 20	KEM HOMES INC. 3000 S. College Ave. Fort Collins, CO 80522 (970)223-4900/(970)223-4901	\$30,000,000 \$20,000,000 50.00 %	14 14	Residental housing	Quality@kemhomes.com www.kemhomes.com	Cindy O'Neil Dec. 31 1974
NR 21	COM-TECK 2129 E. Curtis St. Laramie, WY 82072 (307)721-3188/(307)721-6219	\$300,000 \$200,000 50.00 %	3 2	N/A	comteck@comptkcs.com www.comptk.net	Michael Hopkins Dec 31 1995
NR 22	ROCKY MOUNTAIN PUBLISHING INC. 825 LaPorte Ave. Fort Collins, CO 80521 (970)221-9210/(970)221-8556	\$336,000 \$225,000 49.33 %	7 6	Regional community publications: Fort Collins-Greeley-Loveland Parent Magazine: At Home Magazine-Northern Colorado Inside & Out; Monthly specialty magazines	RMP@verinet.com www.fortcollinsloveland.com	Scott Titterington Dec. 31 1996
NR 23	CENTENNIAL TRAVELERS 1532 E. Mulberry St., Suite G Fort Collins , CO 80524 (970)484-4988/(970)484-0022	\$1,104,714 \$743,190 48.64 %	4 3	Group travel, pre-packaged tours or customized tours for groups	centours@aol.com www.centennialtravel.com	Judith Steeneck Dec. 31 1988
NR 24	MHZ SYSTEMS 328 S. Link Lane, Unit 28 Fort Collins, CO 80524 (970)482-2538/(970)221-0658	\$850,000 \$579,000 46.80 %	4 N/A	Computer hardware, software specialist	sales@mhz-systems.com www.mhz-systems.com	Kurt Janz Dec. 31 1998
NR 25	GENESEE CO. LLC 4821 Wheaton Drive, Suite 200 Fort Collins, CO 80525 (970)223-2142/(970)223-2148	\$44,000,000 \$30,000,000 46.67 %	25 25	Home builders	N/A N/A	Rudy Hansch Dec. 31 1979
Destau to 1						

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 N/A — Not available
 NR — Not previously ranked

SOURCE: BUSINESS REPORT SURVEY RESEARCHED BY SONOKO BAYES AND DAN FEIVESON

FASTEST-GROWING PRIVATE COMPANIES Part II

(Locally based, ranked by revenue growth)

Last year's rank RANK	COMPANY Address Phone/Fax	REVENUES 2001 REVENUES 2000 PERCENT CHANGE	2001 EMPLOYEES LOCAI 2000 EMPLOYEES LOCAI		E-MAIL WEB SITE	PERSON IN CHARGE FISCAL YEAR END YEAR FOUNDED
NR 26	BRAYDEN AUTOMATION CORP. 1807 E. Mulberry St. Fort Collins, C0 80524 (970)221-9200/(970)221-9208	\$800,000 \$550,000 45.45%	9 7	Energy Sentry demand control systems for residential, commercial and industrial buildings, electric metering, pulse isolation relays, totalizers	sales@brayden.com www.brayden.com	William Brayden Dec. 31 1978
⁶⁰ 27	GARNSEY & WHEELER FORD 4901 29th St. Greeley, CO 80634 (970) 506-3600/(970) 506-3686	\$82,293,000 \$57,000,000 44.37 %	133 124	Automotive retail	gwford@gwford.com www.gwford.com	Tim Brynteson Dec. 31 1922
NR 28	WHEELER CONSTRUCTION SERVICES LLC. 1027 W Horsetooth Road, Suite 200 Fort Collins , C0 80526 (970) 225-9194/(970) 225-9709	\$313,000 \$220,000 42.27 %	6 5	N/A	sgriffin@wcscolorado.com www.wcscolorado.com	Scott Griffin Dec. 31 1995
^{NR} 29	AQUATIC & WETLAND CONSTRUCTION CO. 9999 County Road 25 Fort Lupton, CO 80621 (303)442-4766/(303)857-2455	\$6,500,341 \$4,615,250 40.84 %	75 45	Construction, consulting, reclamation, nursery, landscaping	brad@aquaticandwetland.com www.aquaticandwetland.com	Brad Windell Dec. 31 1995
NR 30	FRONT RANGE FRAMING CONTRACTORS INC. 211 Jefferson St. Fort Collins, CO 80524 (970) 491-9985/(970) 491-9986	\$1,650,000 \$1,200,000 37.50 %	20 18	N/A	chrisobrien@frontrangeframingcontra www.frontrangeframingcontractors.c	Chris O'Brien Dec. 31 1997
NR 31	EXCEL ASSOCIATES 5398 Aspen Avenue Erie, CO 80516 (970)282-3822/(970)828-4099	\$410,194 \$302,151 35.76 %	3 3	Horse show management	excelshows1@aol.com N/A	Renee Elkins Dec. 31 1979
²³ 32	LEED FABRICATION SERVICES INC. 12535 Weld County Road 2 Brighton, C0 80601 (303) 659-6801/(303) 659-8081	\$8,081,188 \$5,962,128 35.54 %	87 75	Steel fabrication: tanks, enclosures, oilfield production equipment, roustabout/construction services, Fielo welding/pipeline services	info@leedfab.com www.leedfab.com	Patrick Daniel Dec. 31 1981
³⁰ 33	DELTA CONSTRUCTION INC. 208 Racquette Dr ive Fort Collins, C0 80524 (970) 498-8766/(970) 498-8770	\$8,000,000 \$6,000,000 33.33 %	30 26	Design build commercial/industrial/office construction	paul@deltaconstruction.com www.deltaconstruction.com	Paul Hoffman Dec. 31 1975
47 34	FRONT RANGE INTERNET INC. 213 Linden St., Suite 200 Fort Collins, CO 80524 (970) 221-0700/(970) 224-3883	\$3,819,625 \$2,894,300 31.97%	35 32	Dial up, DSL, hosting, business services, wireless, Web development/e-commerce, dedicated DS0 to DS3, Gryabit Ethernet, Email, DNS (Friinic.com)	info@frii.com www.frii.com	Bill Ward Dec. 31 1995
NR 35	DRAHOTA CONSTRUCTION CO. 4700 Innovation Drive, Building C Fort Collins, C0 80525 (970) 204-0100/(970) 204-0200	\$29,000,000 \$22,000,000 31.82 %	55 40	Full-service general construction company	terryd@drahotaconstruction.com www.drahotaconstruction.com	Terry Drahota Dec. 31 1973
NR 36	CENTENNIAL BANK HOLDINGS 4650 Royal Vista Circle Fort Collins, C0 80528-9370 (970) 266-0505/(970) 225-9045	\$61,736,000 \$46,893,000 31.65 %	192 130	N/A	N/A www.centennialbanks.com	Bill Farr/Gary Butler Dec. 31 1993
³³ 37	GOLDEN TRIANGLE CONSTRUCTION CO. 700 Weaver Park Road Longmont, CO 80501 (303) 772-4051/(303) 776-6525	\$67,059,000 \$51,048,000 31.36 %	90 80	General contracting, office retail and office construction	blaartz@gtc1.net www.gtc1.net	Jeff Nading Dec. 31 1977
NR 38	INTEGWARE INC. 2821 Remington St. Fort Collins, CO 80525 (970)282-0400/(970)282-0500	\$4,409,188 \$3,359,421 31.25 %	35 29	Software solutions for engineering and manufacturing: document management, product data management (PDM), collaborative product commerce (CPC)	info@integware.com www.integware.com	Kevin Simmons Dec. 31 1992
³⁹ 39	CYTOMATION INC. 4850 Innovation Drive Fort Collins, C0 80525 (970)226-2200/(970)226-0107	\$27,000,000 \$20,600,000 31.07 %	150 116	High-performance cell analyzers and sorters for use in biomedical research	information@cytomation.com www.cytomation.com	Nigel Ferrey/Sonja Wulff Dec. 31 1988
^{NR} 40	TECHNOLOGY INTEGRATED GROUP 2330 N. Main St., Suite C Longmont, C0 80501 (303) 651-1177/(303) 530-1606	\$23,400,000 \$18,000,000 30.00 %	18 32	N/A	john.nastasi@tig.com www.tig.com	John Nastasi Dec. 31 1982
⁴⁶ 41	PROFESSIONAL AUTOMATION SERVICES 1129 Arapahoe Ave. Berthoud, CO 80513 (303)494-1861/(970)532-0793	\$299,300 \$233,818 28.01 %	2 2	Networking service, sales; software support, custom program Windows/DOS financial packages W2/1099 processing	brian@proautomation.com www.proautomation.com	Brian Anderson Dec. 31 1985
^{NR} 42	MINNKOTA CONTRACTING INCORPORATED P.O. Box 17 Berthoud, CO 80513 (970)532-4400/(970)532-4123	\$1,160,000 \$908,000 27.75 %	5 6	High-tech interior renovations	minnkota@qwest.net N/A	Scott Solem Dec. 31 1998
³¹ 43	LOPIANO'S CATERING/MAD RUSSIAN EVENTS CENTER 2100 Country Club Parkway Milliken, C0 80543 (970) 587-5000/(970) 587-2845	\$936,000 \$736,000 27.17%	25 15	Off- and on- premises catering services	sandy@lopianos.com www.lopianos.com	Sandy Farnsworth Dec. 31 1989
NR 44	AGLAND INC. 260 Factory Road Eaton, C0 80615 (970)454-3391/(970)454-2144	\$96,000,000 \$75,700,000 26.82 %	250 250	Inputs, chemicals, feed, tires, petroleum, hardware, Red Bird pinto beans	N/A www.aglandinc.com	Ted Svitavsky/Mark Reinert June 30 1905
^{NR} 45	SUN CONSTRUCTION & DESIGN SERVICES INC. 1232 Boston Ave. Longmont, CO 80501 (303) 444-4780/(303) 444-6774	\$28,500,000 \$22,500,000 26.67 %	170 120	General contractor, design build, tenant finish, clean rooms, shielded rooms and metal buildings	andyw@sunconst.com www.sunconst.com	Andy Welch Dec. 31 1985
⁸⁵ 46	LEFTHAND & TABERNASH BREWING CO. 1265 Boston Ave. Longmont, CO 80501 (303) 772-0258/(303) 772-9572	\$3,313,000 \$2,626,000 26.16 %	30 29	Craft brewery and beer distribution	brewer@lefthandbrewing.com www.lefthandbrewing.com	Eric Wallace Dec 31 1993
45 47	PICKETT ENGINEERING INC. 822 Eighth St. Greeley, CO 80631 (970) 356-6362/(970) 356-6486	\$1,268,700 \$1,010,000 25.61 %	15 10	Land development, zoning, planning, engineering design, construction drawings, construction admin., water, sewer, stormwater, non-potable water & roads	kplickett@pickettengineering.com N/A	Kris Pickett Dec. 31 1995
NR 48	GREGORY ELECTRIC 3317 N. Lincoln Ave. Loveland, CO 80538 (970)669-7609/(970)663- 713	\$10,000,000 \$8,000,000 25.00 %	70 60	N/A	rbryant@gegoryelectricinc.com N/A	Rod Bryant Dec. 31 1988
NR 49	FRONTIER PRINTING INC. 1400 Webster Ave. Fort Collins, CO 80524 (970)484-2950/(970)484-2951	\$2,500,000 \$2,000,000 25.00 %	20 15	Printed products; commercial printing, embroidery and specialty advertising	frontierprinting@aol.com www.frontierprinting.com	Douglas Iszler Dec. 31 1987
NR 50	CONSTRUCTION CONCEPTS INC. 14125 Mead St. Longmont, CO 80504 (970) 535-0600/(970) 535-0299	\$6,000,000 \$4,800,000 25.00 %	15 15	Commerical & industrial construction	N/A www.constconceptsinc.com	Marc Dewey Dec 31 1991
	Longmont, CO 80504	25.00%		in Wroming		

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FASTEST-GROWING PRIVATE COMPANIES Part III

(Locally based, ranked by revenue growth)

Last year's rank RANK	COMPANY Address Phone/Fax	REVENUES 2001 REVENUES 2000 PERCENT CHANGE	2001 EMPLOYEES LOCA 2000 EMPLOYEES LOCA		E-MAIL WEB SITE	PERSON IN CHARGE FISCAL YEAR END YEAR FOUNDED
NR 51	RIDGE CREATIVE COMMUNICATION 222 Ivinson Ave. Laramie, WY 82070 (307)721-3954/(307)745-3155	\$500,000 \$400,000 25.00 %	10 7	Graphic design, Internet consulting, Internet applications, Web-site design and implementation	info@wind-river.com www.wind-river.com	Barbara D'Onofrio Dec 31 1995
⁴⁹ 52	LANDMARK ENGINEERING LTD. 3521 W. Eisenhower Blvd. Loveland, CO 80537 (970)667-6286/(970)667-6298	\$4,550,000 \$3,650,000 24.66 %	34 38	Land-development planning; civil, municipal and structural engineering; surveying geotechnical architecture and landscape architecture	mail@lankmakltd.com N/A	Robert Nelson Dec 31 1969
¹⁰⁰ 53	ELECTRICAL SYSTEMS CONSULTANTS INC. 212 W. Mulberry St. Fort Collins, CO 80521 (970)224-9100/(970)224-9137	\$6,900,000 \$5,542,600 24.49 %	55 50	Electrical engineering, design & planning for electrical utilities & industrial companies specializing in high voltage, GIS & automation	esc@electsys.com www.electsys.com	Jim Siano Dec 31 1978
NR 54	LONGMONT UNITED HOSPITAL 1950 Mountain View Ave. Longmont, CO 80501 (303)651-5111/(303)678-4050	\$139,049,481 \$112,033,051 24.11 %	1,200 N/A	Hospital	N/A www.luhonline.org	Mitchell C. Carson Dec. 31 1959
NR 55	THORP ASSOCIATES PC P.O. Box 129 Estes Park, CO 80517 (970)586-9528/(970)586-4145	\$810,664 \$655,600 23.65 %	6 6	Architectural design & planning	verlene@thorpassoc.com www.thorpassoc.com	Roger Thorp Dec 31 1976
NR 56	ALLEN PLUMBING & HEATING INC. 101 S. Link Lane Fort Collins, CO 80524 (970)484-4848/(970)484-4448	\$16,000,000 \$13,000,000 23.08 %	135 135	Plumbing and mechanical construction	allenph@allenph.com www.allenph.com	Jeff Allen/Marion Allen Dec 31 1962
NR 57	LIFESTYLE HOMES INC. 920 54th Ave., Suite 200 Greeley, CO 80634 (970) 353-1331/(970) 353-0811	\$30,000,000 \$24,500,000 22.45 %	30 14	Real estate development, home builders	jwalden@lifestylehomes.com www.lifestylehomes.com	David Clarkson Dec. 31 1984
NR 58	FOUNDATIONS SQUARED INC. 7191 Lake View Court Windsor, CO 80550 (970)686-0650/(970)686-5231	\$1,200,000 \$980,000 22.45 %	17 12	Serves various builders, KenRick Construction (Wellington) IDS Construction (Severance, Loveland, Johnstown, Evans) Custom-On-Site Builders (Loveland, Evans)	f2inc@frii.net www.FoundationsSquaredInc.com	Alex Ricketson Dec 31 1993
NR 59	THE GYM OF THE ROCKIES 1800 Heath Parkway Fort Collins, CO 80524 (970)493-7303/(970)493-3182	\$912,090 \$750,000 21.61%	152 145	20,000 lbs of free weights, huge climbing wall, cardio entertainment, spinning, aerobics, wt. machines, basketball, volleyball, running track	jeff@thegymoftherockies.com www.thegymoftherockies.com	Jeff Coleman Dec 31 1998
⁵⁵ 60	KAMTZ COS. INC. 901 Josephine Court Loveland, CO 80537 (970)667-4676/(970)667-5542	\$3,000,000 \$2,500,000 20.00 %	33 30	Kitchen and office cabinetry	kamtz@concentric.net www.kamtzco.com	Jeff Zundel Dec 31 1972
NR 61	ALPINE CABINET CO. INC. 4125 Main St. Timnath, CO 80547 (970)484-9030/(970)224-3091	\$6,183,000 \$5,164,000 19.73%	48 44	Kitchen cabinets and bathroom vanities for both residential and commercial use	N/A N/A	James Chinn Dec 31 1969
NR 62	COLORADO IRON & METAL INC. 1400 E. Mulberry St. Fort Collins, CO 80524 (970)482-7707/(970)493-7821	\$1,914,233 \$1,599,304 19.69%	15 15	Retail steel distributor/non-ferrous metal recycling	N/A N/A	Kent Garvin Dec 31 1995
63 63	THARP'S CABINET CORP. 1246 Denver Ave. Loveland, CO 80537 (970)667-7144/(970)635-2660	\$4,257,750 \$3,574,228 19.12 %	45 40	Kitchen-cabinet manufacturing, bathroom vanities, entertainment cabinets and bookcases	info@tharpcabinets.com www.tharpcabinets.com	David Tharp/Don Fraley Dec 31 1971
57 64	NEW HORIZONS TRAVEL 300 E. Boardwalk Drive Fort Collins, C0 80525 (970)223-7400/(970)225-0538	\$25,625,000 \$21,618,000 18.54 %	38 37	Full-service travel agency	dalec@traveInewhorizons.com www.traveInewhorizons.com	Dale Clarken Dec 31 1980
NR 65	WARDS LANDSCAPE INC. 9165 Nelson Road Longmont, CO 80503 (303)776-7991/(303)776-9033	\$4,500,000 \$3,800,000 18.42 %	60 45	N/A	wardslandscape@McLeadUSA.net www.wardslandscape.com	Steve Ward Dec 31 1992
NR 66	SIMPSON COMPANY, INC. 4800 Innovation Drive Fort Collins, C0 80525 (970)282-0022/(970)282-0020	\$14,156,771 \$12,000,000 17.97%	55 55	Design & Installation and service of HVAC systems	briana@simpsonair.com www.simpsonair.com	Ronald Mahan Dec 31 1947
NR 67	NORTHERN COLORADO SKYLIGHTS 309 S Summitview, #13 Fort Collins, C0 80524 (970)493-8241/(970)493-2623	\$330,000 \$280,000 17.86 %	3 2	N/A	gdhale@bverinet.com N/A	Gary Hale Dec 31 1996
NR 68	MASTER HOME SOURCE CORP. 1215 53rd Ave. Greeley, CO 80634 (970)352-4444/(970)352-4444	\$2,000,000 \$1,700,000 17.65 %	1 1	N/A	N/A N/A	Jim Neufeld Dec 31 1993
¹⁸ 69	THE RIGHT MOVE INC. 2649 E. MulberrySt., Unit #5 Fort Collins, CO 80524 (970)221-3377/(970)484-8111	\$2,700,000 \$2,300,000 17.39%	55 50	Full-service moving & storage services	info@rightmoveinc.com www.rightmoveinc.com	Laura Arbury/John DeFilippi Dec 31 1988
²⁶ 70	AMERICAN PRIDE CO-OP 55 W. Bromley Lane Brighton, CO 80601 (303)659-1230/(303)659-8719	\$60,602,854 \$51,681,082 17.26%	166 160	Farm supplies, lawn and garden products, fertilizer, ag. chemicals and petroleum	ampride@amnix.com www.ampride-coop.com	N/A Dec. 31 1936
NR 71	VISIBLE PRODUCTIONS 201 Linden St., #301 Fort Collins, C0 80524-2459 (970)407-7240/(970)407-7248	\$1,709,300 \$1,458,000 17.24 %	20 18	Software: 3-D modeling, 3-D model libraries, 3-D visualization services and biomedical illustration	VIP@visiblep.com www.visiblep.com	Paul Baker Dec 31 1996
²¹ 72	ENGINEERING COMPUTER CONSULTANTS INC. 5832 S. College Ave., Suite C Fort Collins, CO 80525 (970)229-5888/(970)229-5895	\$5,368,000 \$4,600,000 16.70%	26 20	Computers and system integration, customization, database and workflow software development; , training and security assessments, HIPAA assessments	info@engcc.com www.engcc.com	Tim Reeser/Tony English Dec 31 1994
NR 73	PIONEER PRESS OF GREELEY INC. 2965 27th Ave. Greeley, CO 80631 (970)330-4800/(970)339-5107	\$3,500,000 \$3,000,000 16.67 %	26 25	Commercial printing, desktop publishing, electronic digital services and specialty label printing	mbradley@pioneerpresscolorado.co www.pioneerpresscolorado.com	J. SoRelle Dec 31 1976
⁷⁴ 74	MAGNOLIA RIVER MANUFACTURING CORP. 601 Ninth St. Greeley, CO 80631 (970)352-2800/(970)352-2300	\$1,750,000 \$1,500,000 16.67 %	15 16	Grocery-industry shelving products	N/A www.magnoliariver.com	James Emmett Dec 31 1991
³⁸ 75	ENSIGN POWER SYSTEMS INC. 330 N. Lincoln Ave. #205 Loveland, C0 80537-5679 (970)203-9255/(970)203-9322	\$1,752,413 \$1,503,801 16.53 %	9 N/A	Custom power-supply design and manufacturing	sales@ensignpower.com www.ensignpower.com	Bill Harris Dec 31 1995
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FASTEST-GROWING PRIVATE COMPANIES Part IV

(Locally based, ranked by revenue growth)

Last		•	- /	,		
Last year's rank RANK	COMPANY Address Phone/Fax	REVENUES 2001 REVENUES 2000 PERCENT CHANGE	2001 EMPLOYEES LOCA 2000 EMPLOYEES LOCA	-	E-MAIL WEB SITE	PERSON IN CHARGE FISCAL YEAR END YEAR FOUNDED
NR 76	FASTSIGNS 2721 S. College Ave., Suite 1A Fort Collins, CO 80525-2199 (970) 282-7446/(970) 282-7447	\$422,326 \$362,620 16.47%	7 6	Computer generated vinyl signs & graphics of all kinds for business	301@fastsigns.com www.fastsigns.com	Randy Marshall Dec. 31 1997
²⁹ 77	MINER AND MINER, CONSULTING ENGINEERS INC. 4701 Royal Vista Circle Fort Collins, CO 80528 (970)223-1888/(970)223-5577	\$9,620,000 \$8,310,000 15.76%	96 90	AM/FM/GIS software for electrical, gas and water/wastewater utilities worldwide, software development and system implementation	info@miner.com www.miner.com	N/A Dec. 31 1946
⁵³ 78	BRIAN'S MOVING & STORAGE 825 E. 11th St. Loveland, CO 80527 (970)669-3959/(970)663-0151	\$1,068,000 \$925,000 15.46 %	30 25	Moving and storage services	briansmoving@yahoo.com www.allaboutloveland.com/profiles/b	Brian Crawford Dec. 31 1980
44 79	SMI CREATIONS LTD. 1801 Airway Ave. Fort Collins, CO 80524 (970) 221-3533/(970) 221-4604	\$1,000,000 \$866,177 15.45%	9 8	Custom mug decorating and glassware for retail and corporate purposes	smic@verinet.com www.smicreations.com	Kirk Winkelmeyer Dec. 31 1970
NR 80	LINCOLN PRINTING PLUS 370 N. Third St. Laramie, WY 82072 (307) 742-2022/(307) 721-8130	\$300,000 \$260,000 15.38 %	6 6	Offset printing and copies	lincoln@wyoming.com N/A	Mary Bower Dec 31 1992
NR 81	HOLSINGER DRYWALL INC. 1312 Blue Spruce, #6 Fort Collins, CO 80524 (970) 498-9080/(970) 498-9083	\$3,100,000 \$2,700,000 14.81 %	32 27	N/A	N/A N/A	Patrick Hess Dec. 31 1983
NR 82	RICHMOND ASSOCIATES ARCHITECTS/RESIDENTIAL TECHNOLOGIES INC. 420 W. Oak St. Fort Collins, CO 80521 (970) 224-3140/(970) 224-5987	\$325,000 \$285,000 14.04 %	4 3	Architectural services	doa@richmondassociates.com www.RichmondAssociates.com	Donald Richmond Dec. 31 1986
¹⁷ 83	ST. VRAIN MANUFACTURING 1821 Boston Ave. Longmont, CO 80501 (303) 702-1529/(303) 702-1534	\$1,365,000 \$1,200,000 13.75 %	18 8	Prototype and short-run production precision machining	N/A N/A	Bob Bergstrom Dec. 31 1995
NR 84	AALL ELECTRIC CONTRACTORS INC. 2379 West 8th Ave. Loveland, CO 80537 (970) 593-9800/(970) 593-0384	\$31,386,840 \$27,594,253 13.74 %	375 350	N/A	rdaniels@aallelectric.com www.aallelectric.com	Debra McFadden Dec. 31 1993
NR 85	PTARMIGAN COUNTRY CLUB 5412 Vardon Way Fort Collins, CO 80525 (970) 226-8555/(970) 226-2836	\$2,500,000 \$2,200,000 13.64 %	95 85	Full-service country club, restaurant/banquet facilities, driving range, practice green, chipping area	info@ptarmigancountryclub.com www.ptarmigancountryclub.com	Steve Battistl Dec. 31 1988
²² 86	EXODUS MOVING & STORAGE 113 Hickory St. Fort Collins, CO 80524 (970) 472-8988/(970) 484-4388	\$1,482,000 \$1,310,000 13.13%	34 26	Moving & packing, storage in climate-control warehouse, boxes-new used, plastic box rental	movers@exodusmoving.com www.exodusmoving.com	llan Levy Dec. 31 1996
³⁷ 87	LITTLE GUYS MOVERS 1324 N. College Ave. Fort Collins, CO 80524 (970) 416-9800/(970) 416-9801	\$2,600,000 \$2,300,000 13.04 %	100 80	Moving & packing services, retail store	lgmsfc@verinet.com www.littleguys.com	Matt Whetstone Dec. 31 1992
NR 88	ROCHE CONSTRUCTORS INC. P.O. Box 1727 Greeley, CO 80632 (970) 356-3611/(970) 356-3619	\$132,592,000 \$117,492,000 12.85%	145 145	General contracting and construction	troche@rocheconstructors.com www.rocheconstructors.com	Thomas Roche Dec. 31 1971
NR 89	HALLADAY MOTORS INC. 2100 Westland Road Cheyenne, WY 82001 (307)634-1511/(307)778-7491	\$47,563,433 \$42,596,680 11.66 %	81 90	New and used vehicle sales, parts and accessories, paint and collision repair	www.halladaymotors.com	Timothy Joannides Dec. 31 1944
⁷⁸ 90	HENSEL PHELPS CONSTRUCTION CO. 420 Sixth Ave. Greeley, CO 80631 (970) 352-6565/(970) 346-7277	\$1,587,509,000 \$1,426,717,000 11.27%	594 594	General contracting and construction	N/A www.henselphelps.com	Jerry Morgensen Dec. 31 1937
^{NR} 91	PRATT PROPERTIES LP 2101 Ken Pratt Blvd., Suite 200 Longmont, C0 80501 (303) 776-4496/(303) 776-4946	\$43,100,000 \$38,900,000 10.80 %	25 376	Design/build, own & operate high-tech real estate & commercial development	general@prattprop.com www.prattprop.com	Susan Pratt Dec. 31 1912
42 92	MBI CORP. 2537 Research Blvd Fort Collins, C0 80525 (970) 482-6244/(970) 482-8336	\$13,600,000 \$12,300,000 10.57%	20 25	Design-build and commerical construction	raju@mbi.com www.mbi.com	Raju Jairam Dec. 31 1987
NR 93	GALLEGOS SANITATION INC. 1104 W. Vine Drive Fort Collins, CO 80521 (970) 484-5556/(970) 484-0662	\$6,300,000 \$5,700,000 10.53%	86 78	Waste disposal & recycling	N/A N/A	Matt Gallegos Dec. 31 1959
NR 94	A P W WY0TT 1938 Wyott Drive Cheyenne, WY 82007 (307)634-5801/(307)637-8071	\$21,500,000 \$19,500,000 10.26%	140 140	Food-service equipment, government contracts, industrial self-leveling equipment	N/A www.apwwyott.com	James Humphrey Dec 31 1938
NR 95	AVOCET COMMUNICATIONS 1375 Ken Pratt Blvd., Suite A Longmont, CO 80501 (303)678-7102/(303)678-7109	\$4,940,000 \$4,511,000 9.51 %	8 N/A	Advertising, marketing	lori@avocetcommunications.com www.avocetcommunications.com	Lori Sutorius-Jones Dec 31 1987
NR 96	LONGVIEW GLASS 105 A 3rd Ave. Longmont, CO 80501 (303) 776-7766/(303) 678-0145	\$925,000 \$850,000 8.82 %	8 7	N/A	1glass2@qwest.net N/A	Chris Tidwell, Secretary Dec. 31 2000
NR 97	FORT COLLINS PULSE AND FITNESS CENTER INC. 2555 S. Shields St. Fort Collins, CO 80526 (970) 490-1300/(970) 490-1025	\$2,500,000 \$2,300,000 8.70 %	104 84	Full-service health club: indoor lap pool, indoor running track, weight room, basketball, aerobics, spinning, Body Pump, senior program, youth/young adult fitness club, swim lessons	fpulse@aol.com www.ftcollinspulse.com	David Huber 1978
NR 98	STAR PRECISION INC. 7300 Miller Drive Longmont, CO 80504 (970) 535 4795/(970) 535-0780	\$13,100,000 \$12,100,000 8.26 %	138 112	Sheet metal fabrication	N/A N/A	Mark Hayes N/A 1998
NR 99	THE ENGINEERING CO. 2310 E. Prospect Road, Suite B Fort Collins, CO 80525 (970)484-7477/(970)484-7488	\$3,301,000 \$3,060,000 7.88 %	38 30	Complete civil-engineering services, including water, wastewater, drainage, roads and GIS	wmesloh@tec-engrs.com www.tec-engrs.com	Warren Mesloh Dec. 31 1985
NR 100	BOARDWALK BUILDERS OF NORTHERN COLOARDO INC. 1246 51st Ave. Greeley, C0 80634 (970) 351-7596/(970) 351-7596	\$750,000 \$700,000 7.14 %	1 1	N/A	brdwlkbldr@aol.com N/A	Ronald Randolph Dec. 31 1991

 Region includes Larimer and Weld counties, Longmont and Brighton in Colorado, Albany and Laramie counties in Wyoming.

 List includes region-based companies that posted 2001 revenues of \$100,000 or more.

 List based on companies that responded to survey.

 Companies ranked first by percent change, second by number of local employees in 2001.

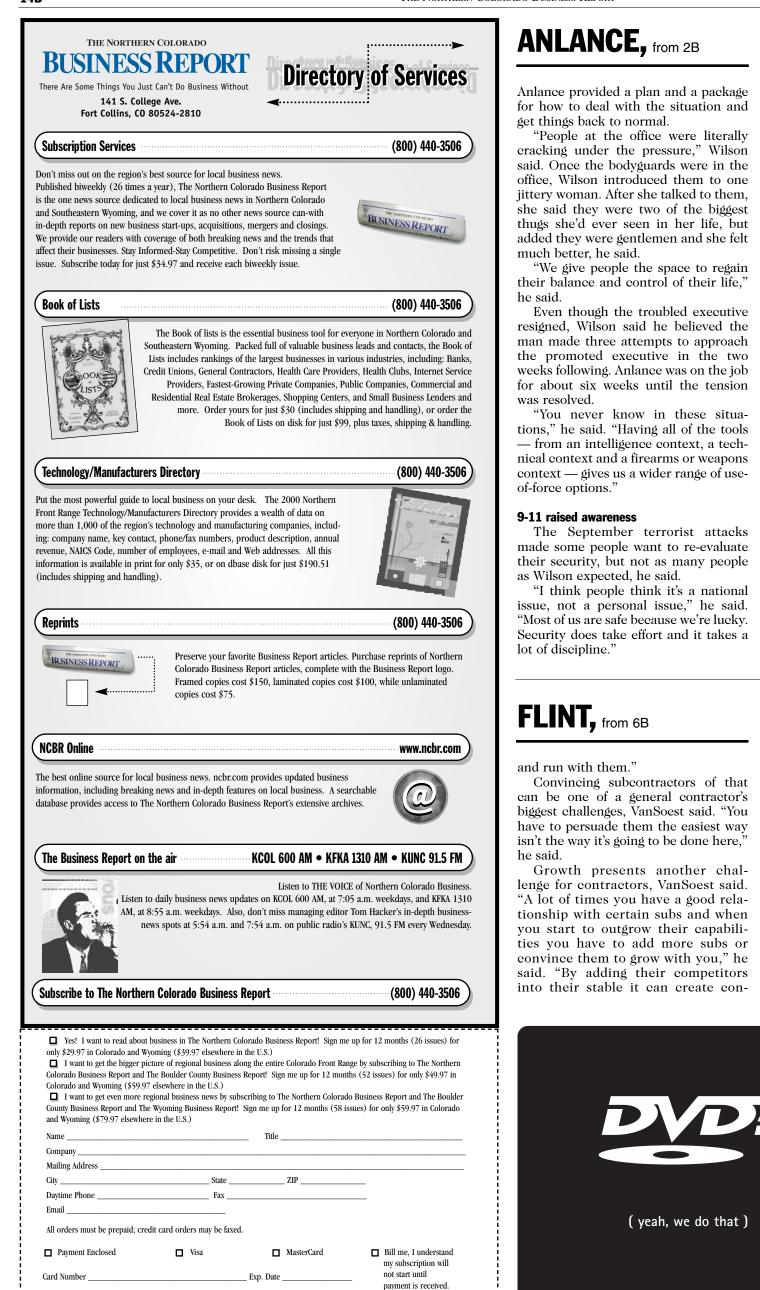
 N/A — Not available
 NR — Not previously ranked

LARGEST PRIVATELY HELD COMPANIES

(Locally based, ranked by revenues)

Last year's rank RANK	COMPANY Address Phone/Fax	REVENUES 2001 REVENUES 2000 PERCENT CHANGE	2001 EMPLOYEES LOCA 2000 EMPLOYEES LOCA		E-MAIL WEB SITE	PERSON IN CHARGE FISCAL YEAR END YEAR FOUNDED
1 1	HENSEL PHELPS CONSTRUCTION CO. 420 Sixth Ave. Greeley, C0 80631 (970)352-6565/(970)346-7277	\$1,587,509,000 \$1,426,717,000 11.27%	594 594	General contracting and construction	N/A www.henselphelps.com	Jerry Morgensen Dec. 31 1937
2 2	THE NEENAN CO. 2620 E. Prospect Road Fort Collins, CO 80525 (970)493-8747/(970)493-5869	\$197,990,961 \$121,446,986 63.03%	365 214	An integrated services firm providing development, architecture and construction	info@neenan.com www.neenan.com	David Neenan Dec. 31 1966
з З	TACO JOHN'S INTERNATIONAL INC. 808 W. 20th St. Cheyenne, WY 82001 (307)635-0101/(307)638-0603	\$194,000,000 \$191,000,000 1.57%	350 350	Licenses & operates quick-service Mexican restaurants	email@tacojohns.com www.tacojohns.com	P. Fisherkeller Dec 31 1969
NR 4	CASE LOGIC INC. 6303 Dry Creek Parkway Longmont, CO 80503 (303)652-1000/(303)652-1093	\$160,000,000 \$150,000,000 6.67%	180 N/A	Manufactures portable & home storage for CDs & cassettes	N/A www.caselogic.com	Peter Storz N/A 1984
NR 5	LONGMONT UNITED HOSPITAL 1950 Mountain View Ave. Longmont, CO 80501 (303)651-5111/(303)678-4050	\$139,049,481 \$112,033,051 24.11%	1,200 N/A	Hospital	N/A www.luhonline.org	Mitchell C. Carson Dec. 31 1959
5 6	ROCHE CONSTRUCTORS INC. P.O. Box 1727 Greeley, CO 80632 (970)356-3611/(970)356-3619	\$132,592,000 \$117,492,000 12.85%	145 145	General contracting and construction	troche@rocheconstructors.com www.rocheconstructors.com	Thomas Roche Dec. 31 1971
NR 7	MARKLEY MOTORS INC. 3401 S. College Ave. Fort Collins, C0 80525 (800)925-3168/(970)282-6825	\$101,652,000 \$97,686,000 4.06%	189 189	Automobile sales	mmiauto@aol.com www.markelymotors.com	Douglas E. Markley Dec. 31 1936
NR 8	AGLAND INC. 260 Factory Road Eaton, C0 80615 (970)454-3391/(970)454-2144	\$96,000,000 \$75,700,000 26.82%	250 250	Inputs, chemicals, feed, tires, petroleum, hardware, Red Bird pinto beans	N/A www.aglandinc.com	Ted Svitavsky/Mark Reinert June 30 1905
9 9	GARNSEY & WHEELER FORD 4901 29th St. Greeley, CO 80634 (970) 506-3600/(970) 506-3686	\$82,293,000 \$57,000,000 44.37%	133 124	Automotive retail	gwford@gwford.com www.gwford.com	Tim Brynteson Dec. 31 1922
12 10	GOLDEN TRIANGLE CONSTRUCTION CO. 700 Weaver Park Road Longmont, CO 80501 (303)772-4051/(303)776-6525	\$67,059,000 \$51,048,000 31.36%	90 80	General contracting, office retail and office construction	blaartz@gtc1.net www.gtc1.net	Jeff Nading Dec. 31 1977
NR 11	CENTENNIAL BANK HOLDINGS 4650 Royal Vista Circle Fort Collins, CO 80528-9370 (970) 266-0505/(970) 225-9045	\$61,736,000 \$46,893,000 31.65%	192 130	N/A	N/A www.centennialbanks.com	Bill Farr/Gary Butler Dec. 31 1993
11 12	AMERICAN PRIDE CO-OP 55 W. Bromley Lane Brighton, CO 80601 (303)659-1230/(303)659-8719	\$60,602,854 \$51,681,082 17.26%	166 160	Farm supplies, lawn and garden products, fertilizer, ag. chemicals and petroleum	ampride@amnix.com www.ampride-coop.com	N/A Dec. 31 1936
⁸ 13	PEDERSEN TOYOTA/PEDERSEN VOLVO 4455 S. College Ave./4455 S. Mason St. Fort Collins, CO 80525 (970)223-3100/(970)223-3651	\$58,028,308 \$59,353,361 -2.23%	101 106	Toyota, Volvo, sales, leasing, retail and service, parts and collision repair	pedersenautos@salesenhancer.com www.pedersenautoplaza.com	Gerry Pedersen Dec. 31 1972
NR 14	WESTERN UNITED ELECTRIC SUPPLY CORP. 100 Bromely Business Parkway Brighton, CO 80603 (303)659-2356/(303)659-8598	\$55,500,000 \$53,100,000 4.50%	24 24	Electric utility distributor	N/A N/A	Ronald L. Schott June 30 1976
NR 15	HALLADAY MOTORS INC. 2100 Westland Road Cheyenne, WY 82001 (307)634-1511/(307)778-7491	\$47,563,433 \$42,596,680 11.66%	81 90	New and used vehicle sales, parts and accessories, paint and collision repair	www.halladaymotors.com	Timothy Joannides Dec. 31 1944
NR 16	GENESEE CO. LLC 4821 Wheaton Drive, Suite 200 Fort Collins, CO 80525 (970)223-2142/(970)223-2148	\$44,000,000 \$30,000,000 46.67%	25 25	Home builders	N/A N/A	Rudy Hansch Dec. 31 1979
¹⁵ 17	PRATT PROPERTIES LP 2101 Ken Pratt Blvd., Suite 200 Longmont, CO 80501 (303)776-4496/(303)776-4946	\$43,100,000 \$38,900,000 10.80%	25 376	Design/build, own & operate high-tech real estate & commercial development	general@prattprop.com www.prattprop.com	Susan Pratt Dec. 31 1912
¹⁶ 18	WOODLEY'S FINE FURNITURE INC. 320 S. Sunset St. Longmont, CO 80501 (303)651-3701/(303)651-0686	\$36,000,000 \$36,000,000 0.00%	200 200	Furniture manufacturing and retail	N/A www.woodleys.com	Patrick Woodley Dec. 31 1979
10 19	ALLIANCE CONSTRUCTION SOLUTIONS LLC 2725 Rocky Mountain Ave., Suite 100 Loveland, C0 80538 (970)663-9700/(970)663-9750	\$35,000,000 \$38,000,000 -7.89%	100 100	General contractor/construction manager	info@allanceconstruction.com www.allianceconstruction.com	Clayton A. Schwerin Dec. 31 1982
NR 20	AALL ELECTRIC CONTRACTORS INC. 2379 West 8th Ave. Loveland, CO 80537 (970)593-9800/(970)593-0384	\$31,386,840 \$27,594,253 13.74%	375 350	N/A	rdaniels@aallelectric.com www.aallelectric.com	Debra McFadden Dec. 31 1993
¹⁹ 21	LEHMAN COMMUNICATIONS CORP. 350 Terry St. Longmont, CO 80501 (303)776-2244/(303)776-9271	\$30,708,000 \$30,330,300 1.25%	301 N/A	Newspaper publishing & printing: commercial printing	N/A www.longmontfyi.com	Edward Lehman/Dean Lehman Dec 31 1957
NR 22	LIFESTYLE HOMES INC. 920 54th Ave., Suite 200 Greeley, CO 80634 (970)353-1331/(970)353-0811	\$30,000,000 \$24,500,000 22.45%	30 14	Real estate development, home builders	jwalden@lifestylehomes.com www.lifestylehomes.com	David Clarkson Dec. 31 1984
NR 23	KEM HOMES INC. 3000 S. College Ave. Fort Collins, CO 80522 (970)223-4900/(970)223-4901	\$30,000,000 \$20,000,000 50.00%	14 14	Residential housing	Quality@kemhomes.com www.kemhomes.com	Cindy O'Neil Dec. 31 1974
^{NR} 24	DRAHOTA CONSTRUCTION CO. 4700 Innovation Drive, Building C Fort Collins, CO 80525 (970)204-0100/(970)204-0200	\$29,000,000 \$22,000,000 31.82%	55 40	Full-service general construction company	terryd@drahotaconstruction.com www.drahotaconstruction.com	Terry Drahota Dec. 31 1973
^{NR} 25	SUN CONSTRUCTION & DESIGN SERVICES INC. 1232 Boston Ave. Longmont, CO 80501 (303)444-4780/(303)444-6774	\$28,500,000 \$22,500,000 26.67%	170 120	General contractor, design build, tenant finish, clean rooms, shielded rooms and metal buildings	andyw@sunconst.com www.sunconst.com	Andy Welch Dec. 31 1985

Region includes Larimer and Weld counties, Longmont and Brighton in Colorado, Albany and Laramie counties in Wyoming. Companies ranked first by 2001 revenues, second by number of local employees in 2001. List based on companies that responded to survey. N/A — Not available NR — Not previously ranked



Date

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(required)

Anlance saw a 20 percent increase in revenues from clients taking another look at security and increasing services, he said.

Clients praise him for his professionalism and service.

Mary Starkey owns the Starkey International Institute for Household Management Inc. of Denver, which trains butlers. Wilson teaches a course on protecting the home and setting up a security system. Wilson also used his handwriting expertise to help Starkey deduce who was stealing things from the mansion where the institute is located, she said.

"Barry has a unique blend of intuition and technical knowledge about security and people," she said. "He has used all those ingredients to create a flourishing business."

John Canzonieri, vice president of StarFire Enterprises Inc., was impressed at how Anlance protected former Vice President Dan Quayle when he visited several years ago.

"(People) couldn't tell the difference between Anlance and the Secret Service," he said. "That's remarkable."

The company is very resourceful, both in terms of finding personnel and having the latest in security equipment.

"You name it — if you've seen it on the high-profile movies — he's got it," Canzonieri said. "It's amazing."

Wilson, too, is amazed at his company's growth in 2001. Previously, the company's revenues had been doubling annually.

"Last year was a really extraordinary year," he said.

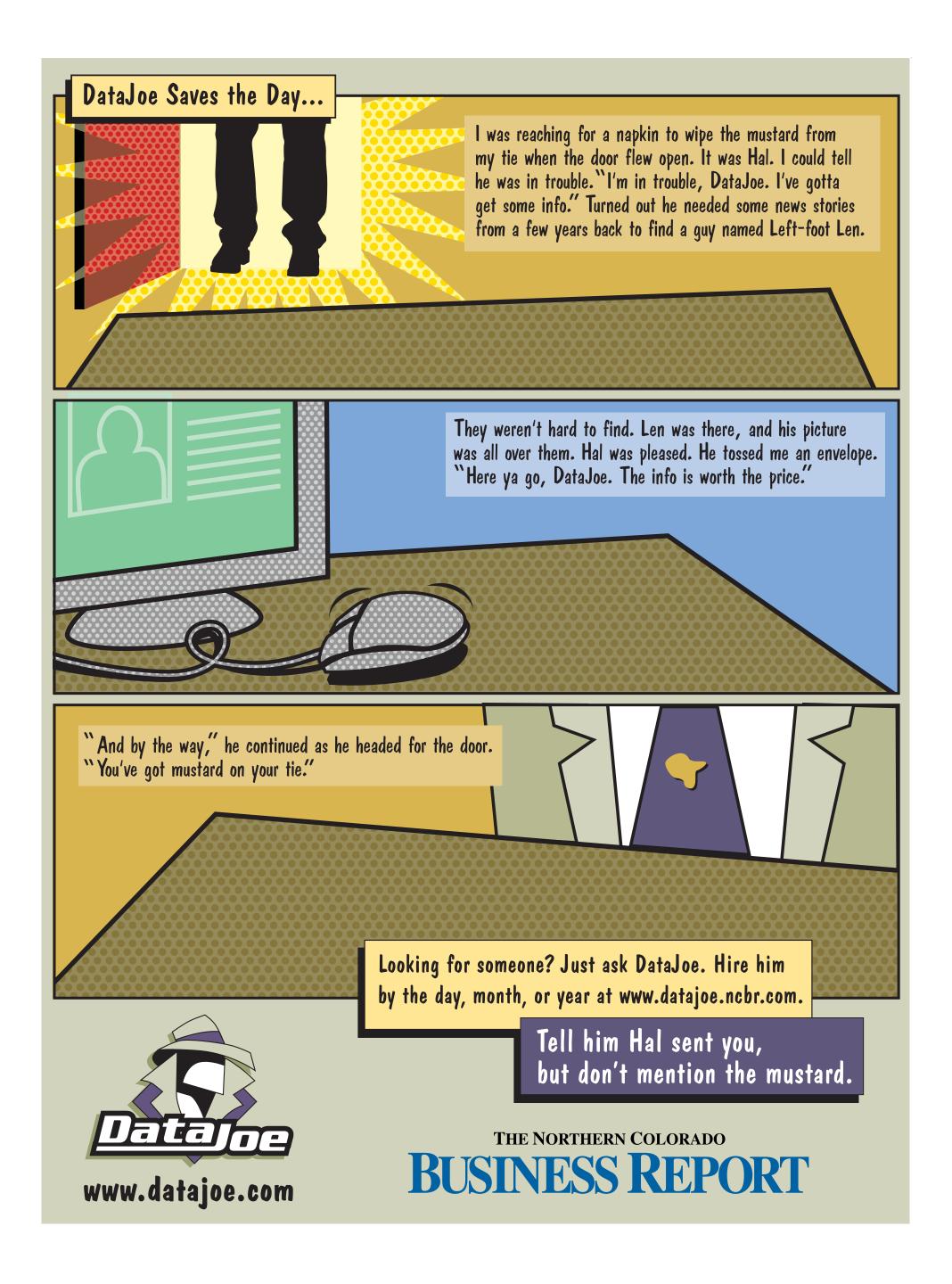
flicts. You don't want people to take it personally. It's just business — it's what you have to do."

In the future, VanSoest sees Flint Quality Contractors moving more into commercial construction. "With commercial you don't deal with the emotional turmoil — like the panicked housewife who's up all night worrying because the bathroom came out the wrong color."

VanSoest said his business's growth has paralleled growth in the region. "The business climate around the Front Range is still real positive and I'm speculating that we'll see continued growth," he said. "I've always had a hard time saying no to any work that comes in the door. Because of that, I'm forced to grow."



14B



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