

MARKET FACTS & ECONOMIC PROFILE

OF THE
BOULDER
VALLEY

Presented by



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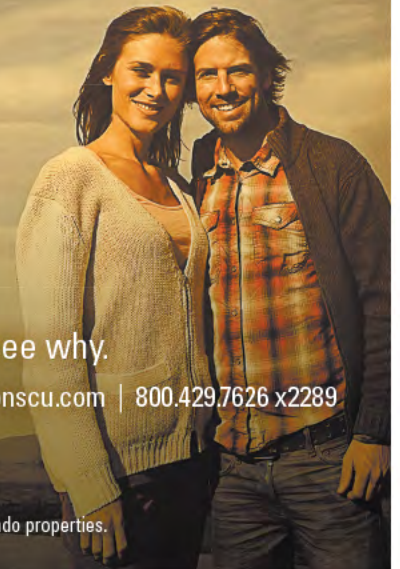


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The Boulder Area REALTOR® Association is proud to present Market Facts and Economic Profile of the Boulder Valley.

Few areas of the country can boast the balance of working hard and playing hard that we enjoy in the Boulder Valley Region. The quality of life in our communities helps employers attract and retain a high quality, young, and well educated workforce — people who work hard and enjoy the many benefits of living here.

With over 300 days of sunshine a year and myriad recreational activities available year round, Boulder area communities are consistently ranked among the country's healthiest places to live. Along with recreation residents enjoy relaxing and taking in mountain views in outdoor seating in scores of local award-winning restaurants and tap houses.



BOULDER AREA REALTOR®
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Based on their dedication to preserve open space, protect the environment, and address climate change, Boulder area communities have well-deserved reputations as national environmental leaders. Environmental stewardship contributed to attracting federal research labs and the Department of Commerce, including the National Institute of Standards and Technology, to locate in Boulder. Whether you are new to the area or a long time resident, the members of the Boulder Area REALTOR® Association are here to serve you. No other group of professionals can be counted on to answer your questions about the region — from where to register to vote, what the latest Energy Smart rules are, location of hiking trails — and provide comprehensive real estate services.

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PUBLISHER'S NOTE

'Economic Profile' provides snapshot of region

What a place.

From the Flatirons of Boulder to scenic Horse-tooth Rock above Fort Collins, from the agricultural and energy fields of Weld County to the high-tech corridors of Broomfield, from unexpected happenings in Greeley to a burgeoning culture of innovation in Longmont, the Boulder Valley and Northern Colorado present something for everyone.

This region serves as the heart of entrepreneurship and innovation in Colorado. It's a place of software and mobile-app developers, bioscience and aerospace, clean tech and traditional energy, natural and organic products and the outdoor industry, health care and professional services, veterinary sciences and federal labs.

Who could ask for anything more?

For BizWest, a multimedia company providing dozens of breaking-news stories via our website and daily emails, a biweekly business journal and many annual magazines and directories, the Boulder Valley and Northern Colorado represent the best that a region can offer.

With this Economic Profile and Market Facts

publication, we seek to highlight — from a 30,000-foot level — what makes this region so special. This publication features profiles of communities in Boulder, Broomfield, Larimer and Weld counties, including write-ups on those with at least 20,000 residents, and other demographic data on those with 5,000 to 20,000 residents.

We also highlight key industries that drive the economy of our region, including economic statistics and demographics of these sectors.

We hope that this publication proves valuable for those in any profession who seek a deeper understanding of our economy. That applies to those who currently live and work here, as well as those companies or individuals contemplating a move to the region.

As always, we welcome suggestions for additional features for this publication going forward. And we hope you enjoy this snapshot of a very special place indeed.

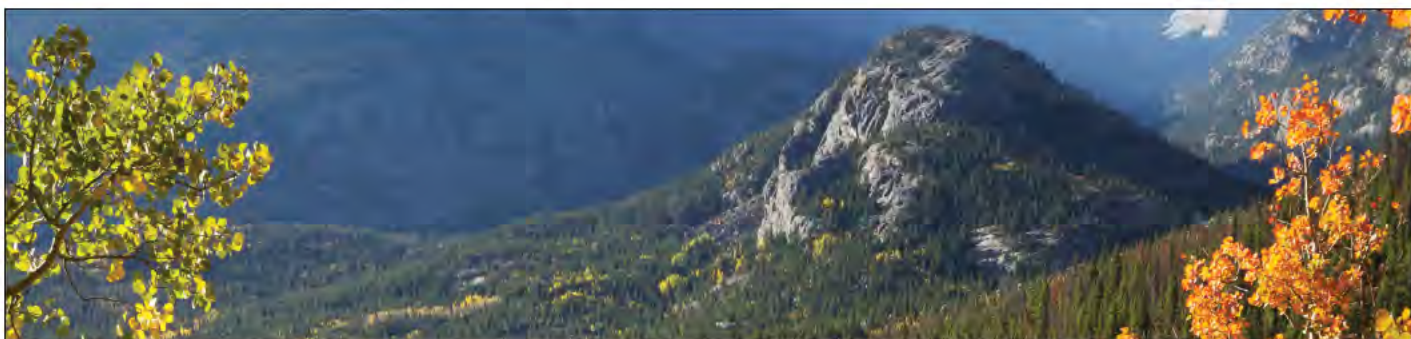
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On the Cover: Sheldon Lake at sunset. Photo by Joel Blocker/For BizWest



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Innovation, entrepreneurship drive the region

It's a region of innovation, entrepreneurship and opportunity.

Add in breathtaking natural beauty and quality of life, and the reasons for the emergence of the Boulder Valley and Northern Colorado as an entrepreneurial center become as clear as the region's 300 days of sunshine.

The area that encompasses Boulder, Broomfield, Larimer and Weld counties encompasses a vast 7,342 square miles and includes one of the most dynamic economies in the nation, with communities consistently ranked among the most desirable places to live.

Snuggled against the majestic Rocky Mountains to the west and the Great Plains to the east, this region begins just north of Denver, with close proximity to Denver

International Airport, and extends to the Wyoming state line.

The four-county region now totals 977,263 people, up 8.2 percent from 902,898 in 2010, according to the U.S. Census Bureau. That growth has been particularly apparent in Weld County, one of the fastest-growing regions of the country. What's bringing all of these new residents? First is a climate of innovation and entrepreneurship, one that has sparked creation of thousands of startup companies in high tech, energy, bioscience, clean tech, natural and organics, aerospace, agribusiness and the outdoor industry.

A solid base of Fortune 100 companies fosters the region's growth. Companies operating in the region include IBM Corp., Oracle Corp., Ball Corp., Google Inc.,

Seagate Technology LLC, Hewlett-Packard Co., JBS USA, Intel Corp., State Farm Insurance Cos., Anheuser-Busch Cos. Inc., and on and on.

The high state of innovation and entrepreneurship brought on by these companies and countless spinoffs prompted creation of Innosphere, one of many incubators that operate in the region. Innovation Center of the Rockies helps commercialize technology developed at area universities and federal laboratories. TechStars has brought additional prominence to Boulder as a startup accelerator.

And talk about quality of life.

Take larger communities such as Boulder, Broomfield, Fort Collins, Greeley, Longmont and Loveland. Place them where the Great Plains, rich in agriculture and en-

ergy, meet the soaring Rocky Mountains. Throw in dozens of smaller communities, including a world-class resort destination at the gateway to one of the planet's most popular and spectacular national parks. Add major universities, cutting-edge federal science laboratories, a vibrant technology-transfer climate and a populace that loves its beer, bikes, bands and beef.

Its cities and towns frequently are touted among the best places to live in the United States. Its unparalleled quality of life attracts a talented and educated workforce.

It is an area with a ready work force that is well-educated; an infrastructure that allows convenient connections to the rest of the world, both physically and electronically; and a diverse economy as strongly rooted in agriculture and oil-and-gas drilling as in alternative-energy development and the promise of bioscience.

All of the main cities — and even some of the smaller towns — have economic-development groups willing to assist with information and incentives for new businesses creating jobs. The groups also focus on retention to help existing businesses remain in the area.

Whether residents are at work, at school or at home, they love to look west to the stunning mountain backdrop. The average of 300 days of sunshine per year attract young, active and talented workers who are happy to live here. Skiing and snowboarding are close by at the small resort of Eldora, west of Nederland, or an easy drive to world-class resorts such as Vail and Breckenridge. In summer, these mountains provide the perfect spots for mountain biking and hiking.

The golf ball flies farther at this altitude, and scores of local public golf courses make for a good challenge — or a good place to entertain a business client. Recreation centers and leagues provide opportunities to play tennis, soccer, lacrosse, softball, volleyball and even adult kickball. Running and bicycling are hugely popular, from weekend outings to world-class competitions.

With all those outdoor activities within easy reach, the region consistently boasts one of the nation's healthiest and fittest populations, one supported by major hospitals, numerous medical centers and some of the world's top doctors, who move here for the lifestyle.

Many local restaurants capitalize on home-grown and organic foods to create fresh and creative meals. Several restaurants are led by award-winning, nationally known chefs. Meals often can be enjoyed outdoors, accompanied by beautiful mountain views.

With that meal, or after a long day's work, you can always sit down and relax with a locally brewed beer. Colorado is known for its quality beer, and the Boulder Valley and Northern Colorado contribute to the tradition with an ever-growing number of original brewpubs and microbreweries. Wineries and distillers of harder liquors also are beginning to make their mark.

The area provides a wide range of living options, including remote homes in the hills, single-family neighborhoods in the suburbs, senior-housing communities, mixed-use urban lofts in the cities and sprawling mansions.

People love to live here, and that translates to a positive attitude at work. The area provides a quality of life similar to that of the West Coast, but at half the cost. The mountains are in your backyard, but the big city is a short drive away. And at the end of the day, the sunsets are spectacular.



Population Estimates

	July 2010	July 2011	July 2012	July 2013	July 2014
Boulder	295,967	300,650	305,483	310,396	313,333
Broomfield	56,266	57,433	58,992	60,306	62,138
Larimer	300,484	305,241	310,835	316,494	324,122
Weld	254,173	258,737	264,189	270,560	277,670

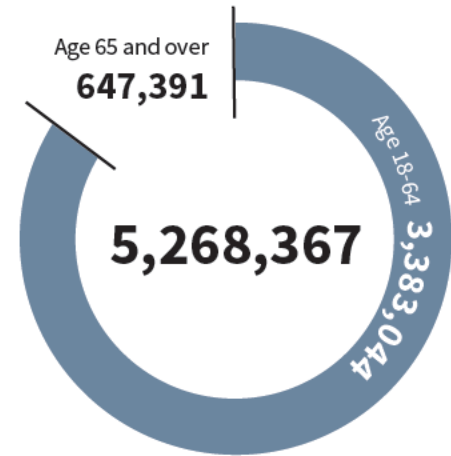
Source: U.S. Census Bureau, Population Division

Population – Age 18-64 by age and gender, 2013

	Male	Female	Total
Boulder	106,907	103,374	210,281
Broomfield	19,001	18,554	37,555
Larimer	104,611	103,750	208,361
Weld	84,753	82,949	167,702
Colorado	1,719,628	1,663,416	3,383,044

Source: U.S. Census Bureau American FactFinder

Colorado Population, 2013



Population – Age 65 and over by age and gender, 2013

	Male	Female	Total
Boulder	16,275	19,930	36,205
Broomfield	2,979	4,062	7,041
Larimer	19,239	23,289	42,528
Weld	13,598	15,690	29,288
Colorado	292,633	354,758	647,391

Source: U.S. Census Bureau American FactFinder

Population by Race and Hispanic Origin

	Population 2010	Population Estimate July 2014	White	Black/ African American	American Indian/ Alaska Native	Asian/ Pacific Islander alone	Native Hawaiian and other Pacific Islander	Two or more races total	Hispanic origin (of any race)
Boulder	294,567	310,048	282,154	3,345	2,666	13,754	265	7,864	42,473
Broomfield	55,889	59,471	52,901	908	524	3,516	68	1,554	7,511
Larimer	299,630	315,988	295,060	3,244	3,206	6,814	294	7,370	34,590
Weld	252,825	269,785	251,852	3,542	4,587	3,843	412	5,549	76,702
Colorado	5,029,196	5,268,367	4,634,609	230,875	83,576	160,547	9,622	149,138	1,108,428

Note: Population by race and Hispanic origin figures are as of July 1, 2013.

Source: U.S. Census Bureau American FactFinder

Unemployment Data by County 2014

Area	Civilian labor force	Employed	Unemployed Level	Unemployed Rate
Boulder	177,676	170,251	7,425	4.2
Broomfield	33,935	32,509	1,426	4.2
Larimer	178,960	171,488	7,472	4.2
Weld	146,560	139,990	6,570	4.5
Colorado	4,177,426	2,699,250	115,864	4.1

Source: Bureau of Labor Statistics, Local Area Unemployment Statistics (LAUS)

Note: State numbers reflect revised population controls, model reestimation and new seasonal adjustment. Numbers are as of July 1, 2014.

Personal income and employment summary

Boulder County

	2008	2009	2010	2011	2012	2013
Personal income (\$000)	\$15,250,745	\$15,250,745	\$14,505,786	\$14,558,043	\$15,487,044	\$16,417,561
Per capita personal income	\$52,433	\$52,433	\$49,476	\$49,130	\$51,554	\$53,772
Wage & salary disbursements	\$9,172,240	\$9,172,240	\$8,617,451	\$8,886,119	\$9,313,734	\$9,850,436
Total employment	238,079	238,079	232,349	230,479	236,573	243,033

Source: U.S. Department of Commerce, Bureau of Economic Analysis

Broomfield County

	2008	2009	2010	2011	2012	2013
Personal income (\$000)	\$2,169,749	\$2,229,220	\$2,232,002	\$2,494,373	\$2,701,856	\$2,906,192
Per capita personal income	\$40,799	\$40,687	\$39,785	\$43,613	\$46,346	\$48,867
Wage & salary disbursements	\$2,083,704	\$2,036,395	\$2,030,690	\$2,146,966	\$2,372,699	\$2,567,394
Total employment	42,611	41,847	42,463	43,682	45,585	35,476

Source: U.S. Department of Commerce, Bureau of Economic Analysis

Larimer County

	2008	2009	2010	2011	2012	2013
Personal income (\$000)	\$11,403,488	\$11,194,814	\$11,428,613	\$12,201,220	\$12,826,581	\$13,545,018
Per capita personal income	\$39,100	\$37,732	\$38,041	\$39,992	\$41,311	\$42,866
Wage & salary disbursements	\$5,712,337	\$5,544,362	\$5,653,806	\$5,935,538	\$6,220,280	\$6,499,919
Total employment	192,425	188,993	188,509	192,153	196,978	149,003

Source: U.S. Department of Commerce, Bureau of Economic Analysis

Weld County

	2008	2009	2010	2011	2012	2013
Personal income (\$000)	\$7,181,735	\$7,029,899	\$7,270,441	\$7,853,962	\$8,347,637	\$9,008,919
Per capita personal income	\$29,501	\$28,324	\$28,615	\$30,400	\$31,657	\$33,393
Wage & salary disbursements	\$3,534,668	\$3,296,657	\$3,363,728	\$3,638,651	\$3,916,170	\$4,284,046
Total employment	120,777	117,117	116,194	120,451	124,743	97,347

Source: U.S. Department of Commerce, Bureau of Economic Analysis

Colorado

	2008	2009	2010	2011	2012	2013
Personal income (\$000)	\$212,243,112	\$206,422,648	\$210,607,673	\$226,031,916	\$237,461,494	\$260,992,867
Per capita personal income	\$43,406	\$41,515	\$41,717	\$44,179	\$45,775	\$48,730
Wage & salary disbursements	\$116,682,302	\$112,301,001	\$113,789,997	\$118,559,035	\$125,135,249	\$129,597,201
Total employment	3,255,776	2,378,317	2,349,153	2,387,218	2,444,227	2,514,654

Source: U.S. Department of Commerce, Bureau of Economic Analysis

Births in Boulder County

Birth data	2009	2010	2011	2012	2013
No. of total live births	3,233	3,043	2,891	3,044	2,922
Fertility rate	50.1	47.5	44.8	46.7	44.5
No. of births to teens ages 15-17	67	68	34	48	41
Teen fertility rate (ages 15-17)	12.6	12.3	6.4	8.9	7.3
Percent low birth weight births (<2,500 grams)	7.8	7.8	6.6	8.5	8.4
Percent preterm births (<37 weeks)	7.5	8.3	6.3	8.4	7.2
Percent births to women with education <high school	15.8	15.6	13.5	10.8	10.4
Percent cesarean births	29.0	26.2	25.9	25.9	23.8
Percent births <24 months after previous live birth	20.3	18.5	16.1	17.8	16.8
Percent births to foreign-born women	26.1	26.3	24.9	23.9	25.4
Percent births to unmarried women	17.7	19.0	18.2	18.1	17.1

Source: Colorado Department of Public Health and Environment, Colorado Health Information Database

Births in Broomfield County

Birth data	2009	2010	2011	2012	2013
No. of total live births	676	667	679	700	666
Fertility rate	58.9	58.3	58.1	59.0	55.2
No. of births to teens ages 15-17	7	8	8	7	4
Teen fertility rate (ages 15-17)	6.0	7.0	6.8	5.6	3.2
Percent low birth weight births (<2,500 grams)	5.8	7.0	7.1	8.4	6.8
Percent preterm births (<37 weeks)	5.6	7.5	8.0	9.3	6.5
Percent births to women with education <high school	7.2	7.4	5.0	6.9	7.7
Percent cesarean births	27.5	27.7	27.0	24.0	26.4
Percent births <24 months after previous live birth	23.5	18.8	17.2	20.7	20.7
Percent births to foreign-born women	18.8	19.9	17.3	19.9	17.7
Percent births to unmarried women	12.7	13.0	12.4	13.9	14.6

Source: Colorado Department of Public Health and Environment, Colorado Health Information Database

Notes: Teen fertility rates are total live births to teens ages 15-17 per 1,000 female population ages 15-17.

Percent births <24 months after previous live birth uses total repeat live births with known interbirth interval as denominator.

Foreign-born women are those with birthplaces known to be outside the United States and U.S. territories.

Percentages are calculated with total births in each category as denominator, excluding cases with characteristics unknown.

Births in Larimer County

Birth data	2009	2010	2011	2012	2013
No. of total live births	3,502	3,360	3,317	3,391	3,385
Fertility rate	54.2	52.1	50.8	51.2	50.5
No. of births to teens ages 15-17	72	66	53	47	49
Teen fertility rate (ages 15-17)	13.2	12.3	9.9	8.8	9.1
Percent low birth weight births (<2,500 grams)	8.3	8.1	8.4	8.2	7.2
Percent preterm births (<37 weeks)	9.2	8.5	8.1	8.7	7.3
Percent births to women with education <high school	12.9	11.3	9.6	9.5	9.2
Percent cesarean births	30.4	30.5	31.1	29.2	30.5
Percent births <24 months after previous live birth	23.4	22.3	22.1	20.4	21.0
Percent births to foreign-born women	13.8	13.8	12.1	13.7	11.8
Percent births to unmarried women	25.0	22.5	23.0	21.3	21.7

Source: Colorado Department of Public Health and Environment, Colorado Health Information Database

Births in Weld County

Birth data	2009	2010	2011	2012	2013
No. of total live births	3,932	3,798	3,731	3,845	3,901
Fertility rate	73.4	70.3	68.3	69.1	68.6
No. of births to teens ages 15-17	142	115	90	79	80
Teen fertility rate (ages 15-17)	26.9	21.8	17.3	14.9	14.6
Percent low birth weight births (<2,500 grams)	7.5	7.0	8.3	8.5	7.6
Percent preterm births (<37 weeks)	9.0	7.8	8.4	9.3	8.5
Percent births to women with education <high school	23.0	22.7	19.7	17.6	17.8
Percent cesarean births	27.7	30.0	29.1	28.8	29.3
Percent births <24 months after previous live birth	24.3	21.2	21.2	20.1	21.5
Percent births to foreign-born women	20.4	19.3	17.5	17.0	17.0
Percent births to unmarried women	22.9	24.9	23.8	23.4	23.6

Source: Colorado Department of Public Health and Environment, Colorado Health Information Database

Notes: Teen fertility rates are total live births to teens ages 15-17 per 1,000 female population ages 15-17.

Percent births <24 months after previous live birth uses total repeat live births with known interbirth interval as denominator.

Foreign-born women are those with birthplaces known to be outside the United States and U.S. territories.

Percentages are calculated with total births in each category as denominator, excluding cases with characteristics unknown.

Deaths

Deaths in Boulder County, 2013

Rank	Cause of death	Number	Age-adjusted rate	Lower limit	Upper limit
	All causes	1,708	588.7	561.2	616.2
1	Malignant neoplasms	357	122.5	109.5	135.6
2	Heart disease	327	111.7	99.5	123.9
3	Unintentional injuries	168	56.9	48.2	65.7
4	Chronic lower respiratory diseases	94	33.1	26.3	39.9
5	Cerebrovascular diseases	81	28.8	22.4	35.1
6	Alzheimer's disease	66	24.1	18.3	30.0
7	Suicide	56	16.6	12.1	21.0
8	Influenza and pneumonia	34	12.1	8.0	16.2
9	Chronic liver disease and cirrhosis	34	10.4	6.8	13.9
10	Parkinson's disease	26	9.6	5.8	13.3

Source: Colorado Department of Public Health and Environment, Colorado Health Information Dataset

Deaths in Broomfield County, 2013

Rank	Cause of death	Number	Age-adjusted rate	Lower limit	Upper limit
	All causes	341	657.3	589.3	725.2
1	Malignant neoplasms	87	165.6	130.5	200.8
2	Heart disease	66	126.1	95.7	156.5
3	Chronic lower respiratory diseases	31	60.1	38.7	81.4
4	Alzheimer's disease	19	39.2	21.6	56.9
5	Unintentional injuries	18	34.3	18.3	50.4
6	Cerebrovascular diseases	17	35.0	18.4	51.6
7	Other diseases of respiratory system	11	22.9	9.3	36.5
8	Essential (primary) hypertension and hypertensive renal disease	7	13.3	3.4	23.2
9	Influenza and pneumonia	6	11.1	2.1	20.2
10	Suicide	6	10.3	2.0	18.5

Source: Colorado Department of Public Health and Environment, Colorado Health Information Dataset

Deaths in Larimer County, 2013

Rank	Cause of death	Number	Age-adjusted rate	Lower limit	Upper limit
	All causes	1,992	599.8	573.8	625.8
1	Heart disease	435	128.3	116.2	140.4
2	Malignant neoplasms	430	128.6	116.2	141.0
3	Unintentional injuries	133	40.7	33.6	47.7
4	Cerebrovascular diseases	106	31.4	25.4	37.5
5	Chronic lower respiratory diseases	90	27.5	21.7	33.2
6	Alzheimer's disease	77	23.5	18.2	28.9
7	Suicide	56	17.5	12.9	22.2
8	Diabetes mellitus	43	13.3	9.2	17.3
9	Other diseases of respiratory system	38	11.9	8.1	15.8
10	Influenza and pneumonia	36	10.7	7.2	14.3

Source: Colorado Department of Public Health and Environment, Colorado Health Information Dataset

Deaths in Weld County, 2013

Rank	Cause of death	Number	Age-adjusted rate	Lower limit	Upper limit
	All causes	1,539	666.7	633.7	699.6
1	Malignant neoplasms	350	150.3	134.3	166.4
2	Heart disease	296	129.1	114.2	143.9
3	Chronic lower respiratory diseases	112	51.0	41.5	60.6
4	Unintentional injuries	82	31.6	24.7	38.5
5	Cerebrovascular diseases	78	35.5	27.5	43.5
6	Alzheimer's disease	68	33.2	25.3	41.0
7	Suicide	48	18.8	13.4	24.1
8	Diabetes mellitus	38	16.3	11.0	21.6
9	Chronic liver disease and cirrhosis	37	12.8	8.6	17.0
10	Influenza and pneumonia	32	13.7	8.9	18.6

Source: Colorado Department of Public Health and Environment, Colorado Health Information Dataset

Notes: Age-adjusted rates are adjusted to the 2000 U.S. standard population using the direct method applied to 10-year age groups. Age-adjusted rates provide a better basis for comparison among different geographical

areas or time periods.

Only leading causes of death with three or more events in 2013 are included.

Rates based on small numbers are unstable and should be interpreted with caution.

Quick Facts on Four

DID YOU KNOW ...

Eldorado Springs State Park is one of the most popular rock-climbing meccas in the nation. But it was well-loved long before rock-climbing fever seized the region. The park was a famous luxury spa known for its super-pure, restorative spring waters. It was visited frequently by the rich and famous, including a young Dwight Eisenhower.



Rocky Mountain National Park's Trail Ridge Road is the highest continuous paved road in the nation, reaching a high point of 12,183 feet. The road typically is cleared of snow and opened around Memorial Day and closes in September or October, when it becomes impassable.



The Overland Trail, one of the great pioneer trails of the 19th Century, wound through both Larimer and Weld counties in Northern Colorado.



Old Town Fort Collins helped inspire the design of Walt Disney's Main Street U.S.A. Former Fort Collins resident Harper Goff worked with Disney on the design of Main Street U.S.A. and incorporated many building designs from Fort Collins in the plan.



FIVE RIVERS RUN THROUGH IT

The region is graced with five scenic waterways:
 Big Thompson River
 Cache la Poudre River
 Little Thompson River
 South Platte River
 St. Vrain River

HOT WHEELS

Car lovers know that there is a well-kept, low-profile iconic car museum in Boulder whose sole mission is to showcase the history of the Shelby. The museum has some of the most famous, fastest Shelby American cars ever built.



LARGEST PRIVATE-SECTOR EMPLOYERS

Boulder County:
 IBM Corp.: 3,400

Broomfield County:
 Level 3 Communications: 2,500

Larimer County:
 University of Colorado Health in Northern Colorado: 5,522

Weld County:
 JBS Inc.: 4,200

SQUARE MILES

Boulder: 726.29
 Broomfield: 33.03
 Larimer: 2,596
 Weld: 3,987

Source: U.S. Census



Counties We Love

ALL ROADS LEAD HERE

Boulder, Broomfield, Larimer and Weld counties have easy access to major arterials that will carry you into the wilds of metro Denver.....or Wyoming..... whichever you choose.

- E-470 (Denver Beltway)
- Interstate 25
- Interstate 76
- U.S. Highway 85
- U.S. Highway 34
- U.S. Highway 287
- U.S. Highway 36



AIRPORTS

- Boulder Municipal Airport
- Broomfield Rocky Mountain Metropolitan Airport
- Longmont Vance Brand Municipal Airport
- Fort Collins-Loveland Municipal Airport
- Greeley-Weld County Airport
- Denver International Airport

UNIVERSITIES

- University of Colorado Boulder
- Colorado State University
- University of Northern Colorado
- Nearby:
- University of Wyoming



ROCKY MOUNTAIN NATIONAL PARK

No. annual visitors: 3 million-plus

SPECTATOR SPORTS

- ECHL: Colorado Eagles
- IFL: Colorado Crush
- Nearby:
- NHL: Colorado Avalanche (Denver)
- MLS: Colorado Rapids (Denver)
- MLB: Colorado Rockies (Denver)
- NFL: Denver Broncos
- NBA: Denver Nuggets
- MLL: Denver Outlaws



CRAFT BREWS FOREVER AND ALWAYS

The Boulder Valley and Northern Colorado are known as the Napa Valley of brewing, with beer aficionados and beer makers moving around in swarms. The state consistently ranks in the top five nationwide for the number of craft brewers who work their magic here. The region, of course, is also home to traditional brewing giants such as Anheuser-Busch Cos. Inc. in Fort Collins.



Boulder

City achieves global acclaim for entrepreneurship, lifestyle

Few communities of 105,000 residents could claim as much international notoriety as Boulder. This scenic community along the Flatirons has attained a global reputation for its entrepreneurship, innovation, environmental consciousness and, yes, occasional wackiness. Check out www.keepboulderweird.com to see some of the city's more, ahem, eclectic side.

All of these elements and many more make Boulder a very special place, with an amazing quality of life that has fostered a dynamic and entrepreneurial business community. Housing and other prices might be higher in Boulder, but that hasn't kept the city from recording one of Colorado's lowest unemployment rates.

Boulder residents work and play against a mountain backdrop that includes the iconic Flatirons and the Indian Peaks Wilderness Area. More than 30,000 students attend the University of Colorado Boulder, widely regarded as having one of the most beautiful campuses in the nation.

Boulder's unique setting and its lean, green, outdoorsy residents belie the high concentration of companies in

the aerospace, bioscience, data-storage and software industries. National corporations such as IBM Corp., Ball Aerospace & Technologies Inc., Lockheed Martin Corp., Covidien Inc. and Google Inc. are there. Google, in fact, recently embarked on a major expansion of its Boulder presences, with construction beginning on a new, 300,000-square-foot campus in central Boulder, allowing the company to grow from 300 to 1,500 workers.

Boulder also hosts professional and technical service companies and considers itself a center for alternative- and renewable-energy research and manufacturers of natural and organic products. Boulder also is regarded as the center of the nation's outdoor industry, even serving as headquarters to the Outdoor Industry Association.

Boulder's natural attributes and support from peer companies draw many entrepreneurs to the city. Here, they start and grow new businesses, attracting one of the highest rates of startup and venture-capital funding in the nation. In fact, companies in Boulder drew more venture capital, per capita, than companies in any other

An architect's rendering of Google's new Boulder campus.

COURTESY TRYBA ARCHITECTS



city in the nation, based on industry statistics. Boulder-based TechStars, an accelerator, has brought more acclaim and recognition to the city.

These innovative companies reflect the intellectual energy found in Boulder, which is supported by the University of Colorado, several major federally funded science laboratories and one of the nation's highest percentage of residents with college degrees.

CU-Boulder, the Rocky Mountain region's largest and most-comprehensive campus, offers 3,400 courses, boasts several Nobel laureates and works extensively with private businesses through its Technology Transfer Office.

Boulder's historic downtown



PROFILE

SQUARE MILES: 24.66

POPULATION: 105,112

HOUSEHOLDS: 43,479

MEDIAN HOUSEHOLD INCOME: \$56,312

PER CAPITA INCOME: \$37,286

MEDIAN HOME SALES PRICE: \$760,000
(July 2015)

SCHOOL DISTRICT: Boulder Valley
School District

CITY, COUNTY, STATE SALES TAXES:
8.845 percent

TOP PRIVATE EMPLOYER: IBM Corp.
(3,400)

*SOURCES: CURRENT U.S. CENSUS BUREAU DATA,
BOULDER AREA ASSOCIATION OF REALTORS

ONLINE RESOURCES

City of Boulder
www.bouldercolorado.gov

Boulder Chamber
www.boulderchamber.com

Boulder Economic Council
www.bouldereconomiccouncil.org

ECONOMIC-DEVELOPMENT CONTACTS/ INCENTIVES

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Liz Hanson, economic vitality
coordinator, city of Boulder, 303-441-
3287,
hansonl@bouldercolorado.gov

features the Pearl Street Mall, an award-winning pedestrian shopping, dining and entertainment destination. More retail and restaurants can be found in the city's central corridor surrounding the Twenty Ninth Street retail district. The city has more than 400 restaurants, including several that have received national acclaim.

With a resident symphony, four museums, dozens of movie and stage theaters, numerous festivals and more than 30 art galleries, the city is a haven for culture. Boulder also offers highly ranked public and private schools, three city recreation centers and one of the region's four hospitals, Boulder Community Health, which recently completed its move to a new campus along Foothills

Parkway.

Dynamic growth is occurring on Boulder's east side, where the Boulder Valley Regional Center and Transit Village Area Plan has drawn the blueprint for an area teeming with hotels, restaurants, offices, residential buildings and entertainment venues — all looking forward to the area becoming a hub for regional rapid transit.

Just minutes away from all those urban amenities is the natural outdoors. The city owns more than 45,000 acres of mountain and plains open space, with more than 200 hiking and biking trails.

Boulder's reputation far exceeds its population, but it pales in comparison to the spirit of entrepreneurship and innovation that pervades the community.

Brighton

Adams County seat builds diverse business base

Brighton's proximity to Denver International Airport isn't the only thing the Adams County seat has going for it. The city — whose northern edge sits firmly in Weld County — also is home to two manufacturing plants for Danish wind-turbine maker Vestas Wind Systems A/S — the company that unveiled the longest wind turbine blades ever produced in the United States — and contracts to provide blades and nacelles for new wind-energy keep coming. That means more jobs keep coming as well.

There's even more to Brighton, however. Since its incorporation in 1887 with a population of 175, the city has hardly stopped expanding. Brighton ranks as one of Colorado's fastest-growing communities, and not without reason.

Residents are close enough to enjoy many of the urban advantages Denver has to offer, while still having a rural retreat with a panoramic mountain view and easy access to Barr Lake State Park.

Despite its proximity to the state capital, Brighton has made an effort to distance itself from the "suburb" label, focusing in recent years on setting design standards, strengthening environmental initiatives and channeling commercial growth to specific neighborhoods.

The opening of the Prairie Center — the entrance of which is marked with a 3,000-pound bronze bald eagle with a wingspan of 20 feet — has created opportunity for retailers and consumers alike. The 2-million-square-foot center brought to town major retailers, restaurants and a Candlewood Suites. The Pavilions Shopping Center brought more stores downtown, as well as a 12-screen movieplex, the first theater built in the city since the 1970s.

Brighton has not let commercial growth go unchecked, however. The city's "smart growth" plan was designed to protect its small town feel. It included a revitalization of downtown and protection and improvement for its quaint Main Street, an area complete with railroad tracks and old store facades.

FMC Technologies Inc. recently opened a 50,000-square-foot service and sales facility for equipment used in hydraulic fracturing. Leed Fabrication, a manufacturer of equipment for oil and gas development nationwide, employs welders, assemblers, machine operators and others.

Health care also has enhanced the city's economy. Brighton's \$138 million Platte Valley Medical Center has been cited as one of the nation's top performers on key quality measures, and recently announced an affiliation with SCL Health, based in Broomfield.

PROFILE

SQUARE MILES: Approximately 20

POPULATION: 36,765

HOUSEHOLDS: 11,387

MEDIAN HOUSEHOLD INCOME: \$62,097

PER CAPITA INCOME: \$22,690

MEDIAN HOME SALES PRICE: \$246,400

SCHOOL DISTRICT: Brighton School District 27J

CITY, COUNTY, STATE SALES TAXES: 8.5 percent (Adams County), 6.65 percent (Weld County)

TOP PRIVATE EMPLOYER: Kmart Distribution Center

SOURCES: CURRENT U.S. CENSUS BUREAU DATA, ZILLOW.COM

ONLINE RESOURCES

Brighton Economic Development Corp.:
www.brightonedc.org

City of Brighton
www.brightonco.gov

Brighton Chamber of Commerce
www.brightonchamber.com

Upstate Colorado Economic Development
www.upstatecolorado.org

ECONOMIC-DEVELOPMENT CONTACT

Robert Smith, president & CEO
303-665-2154, rsmith@brightonedc.org



Broomfield

City, county booms as link between Boulder, Denver

Broomfield has it going. From the Interlocken business park and Arista developments along the booming Denver-Boulder corridor to the fast-growing area along Interstate 25 bordering Northern Colorado, this city and county boasts some of Colorado's hottest developments.

Much of the work is taking place at Arista, the transit-oriented mixed-use development near U.S. Highway 36 and Wadsworth Parkway.

New luxury apartments, new Class A office buildings and new corporate headquarters are sprouting up in Broomfield as well.

Ranked as the Boulder Valley's third-largest city, which has the distinction of being its own county, Broomfield also houses some of the area's largest private-sector companies, with the majority of the region's class A office space. Its midway location along U.S. 36 allows it to easily attract a labor force from both Boulder and Denver. The city also stretches east to access Interstate 25 and the Northwest Parkway to Denver International Airport.

The Interlocken Advanced Technology Environment is the area's primary office park, with a variety of real estate on 900 acres. It's home to the headquarters of Level 3 Communications Inc., Vail Resorts Inc., and Webroot Software Inc. Oracle Corp. and Staples Inc. have major facilities there. The business park also includes two four-star hotels — the Omni Interlocken Resort and Renaissance Boulder Suites at Flatiron — and the Omni, a 27-hole championship golf course.

Flatiron Crossing, Flatiron Marketplace and Main Street at Flatiron provide Broomfield with more than 2 million square feet of mall shopping and big-box stores, including Nordstrom, Dillard's, Macy's, Dick's Sporting Goods, Best Buy and Walmart Supercenter, and dining opportunities. Also nearby is the modern 150,000-square-foot Lakeshore Flatiron Athletic Club.

The Arista mixed-use and entertainment neighborhood features the 1stBank Center, which has a scalable capacity from 3,500 to 6,500 attendees. The surrounding neighborhood is envisioned to include 1,500 residential units, 150,000 square feet of office space, 55,000 square feet of main street retail space, 400,000 to 600,000 square feet of larger big-box retail space, a 1,500-stall parking facility, a Regional Transportation District bus rapid-transit station and numerous parks and pedestrian walkways.

On the northern edge of Broomfield, along I-25, Northern Colorado-based developer McWhinney is developing North Park, 932 acres of land within the Anthem neighborhood. The developer envisions a 20- to 40-year buildout of commercial projects, including an applied research center. The residential portion of Anthem is slated to include up to 3,100 homes.

Broomfield has next-door access to Rocky Mountain Metropolitan Airport in Jefferson County, with corporate jet services. The city is served by Regional Transportation District bus routes and is will benefit from the Regional Transportation District's bus-rapid-transit system to Boulder.

PROFILE

SQUARE MILES: 33

POPULATION: 62,138

HOUSEHOLDS: 22,646

MEDIAN HOUSEHOLD INCOME: \$77,998

PER CAPITA INCOME: \$37,442

MEDIAN HOME SALES PRICE: \$367,500 (July 2015)

SCHOOL DISTRICTS: Adams 12 Five Star Schools, Boulder Valley School District Re-2, Brighton School District, Fort Lupton School District, Jefferson County School District Re-1 and St. Vrain Valley School District

CITY, COUNTY, STATE SALES TAXES: 8.35

TOP PRIVATE EMPLOYER: Level 3 Communications

SOURCE: CURRENT U.S. CENSUS BUREAU DATA, BOULDER AREA ASSOCIATION OF REALTORS

ONLINE RESOURCES

City and County of Broomfield
www.broomfield.org

Broomfield Chamber of Commerce:
www.broomfieldchamber.com

Broomfield Economic Development
www.investbroomfield.com

ECONOMIC-DEVELOPMENT CONTACTS/ INCENTIVES

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City and County of Broomfield
303-464-5579, bmartinez@broomfield.org



Erie

Two-county town grows with environmental conscience

Erie stands with its feet in two worlds, part in Boulder County and part in Weld County. That location positions the town at the forefront of battles between environmentalists and energy producers. But it also makes it an extremely attractive area for growth, with new retail and residential projects abounding.

Erie is situated in the heart of Colorado's major economic and population hubs. This town — with its close proximity to world-class research and academic institutions, and its well-educated residents (more than four in 10 hold college degrees) — is alive and thriving. Money Magazine recently named the town the 13th best place to live in the country, ranking small communities.

Located just west of Interstate 25, Erie hosts the Boulder Valley Velodrome, a facility attractive to athletes of all levels, including Olympic-level cyclists. Erie, which likes to cultivate its community-centric, small-town feel, also boasts an award-winning community center, 20,000-square-foot library, new schools and scenic trails.

Energy plays an ever-increasing role in Erie's economy and atmosphere. Encana Corp., an energy producer with natural gas wells in Erie, has received a lot of pushback from Erie residents over drilling in the area, most notably a site called Canyon Creek, between two elementary schools. But the company recently reached a memorandum of understanding with the town that governs Encana's operations within the town.

According to the town, Erie also is committed to sustainability. Eco-friendly civic development and environmentally "green" practices include a town-wide interconnecting trail system, a water-saving irrigation system in its public parks and a thermal solar system installation at the Erie Community Center. Erie Community Park, a 41-acre "green" area, was opened in 2010.

Erie's major employers include the Boulder Valley School District with 4,000 employees.

Regional Transportation District bus routes connect Erie with Boulder, Broomfield, Lafayette, and Louisville. Erie Municipal Airport, a general-aviation facility owned and operated by the town, is located three miles south of the central business district. With its single, 4,800-foot paved runway, the airport handles about 9,000 operations a year. The airport has 200 hangars, which house 250 airplanes, the majority of which are single-engine piston planes, as well as a dozen twin-engine planes, seven helicopters and a medical-emergency helicopter.

PROFILE

SQUARE MILES: 17

POPULATION: 20,493

HOUSEHOLDS: 6,398

MEDIAN HOUSEHOLD INCOME: \$103,796

PER CAPITA INCOME: \$39,814

MEDIAN HOME SALES PRICE: \$407,250 (July 2015)

SCHOOL DISTRICTS: Boulder Valley School District, St. Vrain Valley School District

CITY, COUNTY, STATE SALES TAXES: 6.4 percent

TOP PRIVATE EMPLOYER: Magnum Plastics Inc.

SOURCE: CURRENT U.S. CENSUS BUREAU DATA,
BOULDER AREA ASSOCIATION OF REALTORS

ONLINE RESOURCES

Erie Chamber of Commerce
www.eriechamber.org

Town of Erie
www.erieco.gov

Erie Economic Development Council
www.erieedc.org

Upstate Colorado Economic Development
www.upstatecolorado.org

ECONOMIC-DEVELOPMENT CONTACTS

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Richard Werner, CEO, Upstate Colorado Economic Development
970-356-4565, rwerner@upstatecolorado.org



Evans

City remembers status as 'Queen City of the Platte'

Evans bears a proud name, a fascinating history and a bright future.

Butting up against the southern edge of Greeley, Evans often is lumped in with its larger neighbor to the north as part of the "Greeley-Evans" metroplex. But the city — named for the second territorial governor of Colorado, John Evans — maintains a fierce independence, and an intense drive for progress.

Evans was founded in 1867 and at one time — twice, actually — served as the county seat for Weld County. In fact, it was the county's first town, incorporated before Nathan Meeker helped establish Greeley.

"In 1871 the St. Louis-Western Colony brought 400 people to settle the area," according to the Evans Area Chamber of Commerce website. "Evans became a supply town and highway stop, known for its rowdy lifestyle in comparison to the temperance colony of Greeley. It was known as the 'Queen City of the Platte.' It was briefly the county seat of Weld County until a party of raiders from Greeley stole the county records and burned the courthouse."

Today, Evans boasts 20,473 residents and a growing base of industry within its 10.2 square miles. The city added 1,928 residents from April 2010 to July 2014, according to the U.S. Census Bureau, a growth rate of 10.4 percent.

The city's eastern edge includes a variety of industrial-oriented businesses. Along with other communities in Weld County, Evans has benefited from the oil and gas boom, with many energy producers and affiliated companies setting up shop in the city.

One example is Twin Eagle Sand Logistics LLC, a subsidiary of Twin Eagle Resource Management LLC of Houston, which in April established a terminal in Evans for frac sand.

Evans has been working on two major economic-development projects: one focused on the city's historic old town, and one aimed at revitalizing and beautifying the U.S. Highway 85 corridor leading into the city.

Evans also has attracted many housing developments, including the 430-acre Tuscan subdivision along 37th Street.

In June, Montreal-based ROI Land Investments Ltd., a diversified real estate investment company, acquired 220 acres of land and water rights in Evans, with plans to develop 1,200 lots for single-family homes, town homes, duplexes, triplexes and condos.

Despite Evans' independence, the city has fostered good relations with its larger neighbor to the north. Both cities consummated a revenue-sharing agreement for a retail district in 1980 to resolve an annexation dispute. Evans' school district merged with Greeley's in 1962, establishing Greeley-Evans School District 6. And the two cities operate a joint bus system, Greeley-Evans Transit, known as GET.

PROFILE

SQUARE MILES: 10.2

POPULATION: 20,473

HOUSEHOLDS: 6,761

MEDIAN HOUSEHOLD INCOME: \$46,847

PER CAPITA INCOME: \$18,048

MEDIAN HOME PRICE: \$225,000 (July 2015)

CITY, COUNTY, STATE SALES TAXES: 6.4 percent

SCHOOL DISTRICT: Greeley-Evans School District 6

LARGEST PRIVATE-SECTOR EMPLOYER: Anadarko Petroleum Corp.

LARGEST PUBLIC-SECTOR EMPLOYER: City of Evans

SOURCE: CURRENT U.S. CENSUS BUREAU DATA, INFORMATION AND REAL ESTATE SERVICES LLC

ONLINE RESOURCES

Evans Area Chamber of Commerce
www.evanschamber.org

City of Evans
www.evanscolorado.gov

Upstate Colorado Economic Development
www.upstatecolorado.org

ECONOMIC-DEVELOPMENT CONTACTS

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Richard Werner, CEO, Upstate Colorado Economic Development
970-356-4565, rwerner@upstatecolorado.org



Fort Collins

Larimer County seat provides mix of industries, amenities

Fort Collins represents a lot of things: Colorado's fourth-largest city is home to a diverse mix of industries, from brewing to high technology, clean tech to bioscience. It also boasts wide choices in restaurants, retail, health care, housing and entertainment.

These opportunities have helped transform the city into one of the nation's entrepreneurial hotbeds, luring high-tech companies, craft breweries and many other startups.

Helping drive the city's appeal is Colorado State University, with programs in engineering, energy research, business, veterinary sciences, bioscience and other disciplines. The Veterinary Teaching Hospital is regarded as one of the top such programs in the country.

CSU works closely with federal laboratories, several of which are located in Fort Collins. The Centers for Disease Control and Prevention's Division of Vector-Borne Infectious Diseases is located in Fort Collins and offers research into Dengue Fever, Lyme Disease, West Nile Virus and other ailments.

CSU also operates the Rocky Mountain Regional Biocontainment Laboratory on the university's Foothills Research Campus.

CSU recently finalized plans for a new \$220 million on-campus football stadium.

The federal government also

maintains a significant presence in the area, including the National Seed Storage Laboratory, U.S. Forest Service Visitor Center for the Arapaho-Roosevelt National Forest, National Wildlife Research Center and the National Institute of Standards and Technology, to name a few.

Fueled by a highly educated workforce, Fort Collins hosts operations of some of the largest technology companies in the United States, including Hewlett-Packard Co., Avago Technologies Inc., Advanced Micro Devices Inc., Intel Corp. and many others.

Energy is another of the city's prominent sectors. Advanced Energy Industries Inc. (a Fort Collins-birther company) and Woodward Co. are both headquartered locally.

Otter Products LLC, one of Fort Collins' biggest success stories, is expanding its footprint downtown. An innovator of protective cases for handheld-device manufacturers, wireless carriers and distributors, it started as a small venture in 1998 and now is one of the fastest-growing privately owned companies in the nation.

A new organization, the Northern Colorado Economic Alliance, will work to boost the region's economic development.

The Rocky Mountain Innosphere, an engine for job creation, showcases area startups, and acts as a catalyst for



entrepreneurship. Innosphere provides programs and services to scientific and technology based ventures, as well as network opportunities for its clients.

Fort Collins' craft beer culture supports about 20 microbreweries and brewpubs; the largest remains New Belgium Brewing Co., with a growing national distribution network. The



city is also home to the largest brewer in the world, Anheuser-Busch. Each June, Fort Collins hosts The Colorado Brewer's Festival, which averages around 30,000 attendees.

Along with the beer, Fort Collins' social culture thrives on its local music scene. Summers are filled with festivals, many of which are hosted by the Down-

town Business Association. NewWestFest, the season's main attraction, features three days of live music, local cuisine, art and merchant booths – and lots of people watching. Lincoln Center is home to the Fort Collins Symphony Orchestra and also attracts national touring companies of Broadway plays, comedians and speakers and the annual Tri Media Film Festival.

PROFILE

SQUARE MILES: 54.28

POPULATION: 156,480

HOUSEHOLDS: 56,968

MEDIAN HOUSEHOLD INCOME: \$53,780

PER CAPITA INCOME: \$28,729

MEDIAN HOME SALES PRICE: \$335,000

SCHOOL DISTRICT: Poudre School District

CITY, COUNTY, STATE SALES TAXES: 7.4 percent

TOP PRIVATE EMPLOYER: Hewlett-Packard Co.

SOURCES: CURRENT U.S. CENSUS BUREAU DATA, FORT COLLINS BOARD OF REALTORS

ONLINE RESOURCES

City of Fort Collins Economic Health Office
www.fcgov.com/business

Colorado State University
www.colostate.edu

Fort Collins Area Chamber of Commerce
www.fortcollinschamber.com

Fort Collins Downtown Development Authority
www.downtownfortcollins.org

Innosphere
innosphere.org

ECONOMIC-DEVELOPMENT CONTACTS

Josh Birks, economic-health director,
City of Fort Collins
970-221-6324, jbirks@fcgov.com

Bruce M. Biggi, chief marketing officer,
Northern Colorado Economic Alliance
970-224-5997, bruce.biggi@nococea.org

PROFILE

SQUARE MILES: 46.55

POPULATION: 98,596

HOUSEHOLDS: 36,323

MEDIAN HOUSEHOLD INCOME:
\$46,272

PER CAPITA INCOME: \$21,845

MEDIAN HOME SALES PRICE:
\$225,000

SCHOOL DISTRICT: Greeley-Evans
School District 6

CITY, COUNTY, STATE SALES TAX:
6.36 percent

TOP PRIVATE EMPLOYER: JBS USA

SOURCES: CURRENT U.S. CENSUS BUREAU DATA,
FORT COLLINS BOARD OF REALTORS

RESOURCES

City of Greeley Economic
Development
<http://greeleygov.com/business>

Greeley Chamber of Commerce
www.greeleychamber.com

Upstate Colorado Economic
Development
www.upstatecolorado.org

ECONOMIC-DEVELOPMENT CONTACTS

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development director, City of Greeley
970-350-9384, Chadwick.howell@greeleygov.com

Richard Werner, CEO, Upstate
Colorado Economic Development
970-356-4565, rwerner@upstatecolorado.org



CHRISTOPHER WOOD/BIZWEST

Greeley

Weld County seat making most of 'unexpected'

Who knew that downtown Greeley has one of the region's most-vibrant live-music scenes? Or that thousands of people flock to the annual Greeley Blues Jam? Or that the city is becoming a center of the agricultural-technology industry?

These facts and many more reflect the idea behind the "Greeley Unexpected" initiative, whereby civic boosters seek to inform the public about the city that traditionally has been regarded with more limited views.

But Greeley is not just about feedlots, beef processing and oil, stereotypes that are targeted in the initiative launched by the city, the Greeley Chamber of Commerce, the University of Northern Colorado, Aims Community College and other groups. The campaign seeks to shatter old stereotypes and highlight the people, events and other factors that "make the city an interesting place to live, work, play and learn."

Yes, growth in the oil and gas sector has rippled throughout the larger economy in Greeley, bringing in more workers and, with them, more consumers.

Buoyed by oil and gas exploration

— along with construction and meatpacking — Weld County scores high in rankings of employment, population and wage growth.

Agribusiness, however, is still the city's largest sector. With nearly one in three local jobs related to agriculture in one way or another, agribusiness contributes more than \$1 billion to the local economy. Weld County ranks in the nation's top five for agricultural products sold, and is first in livestock, lamb and poultry.

But wait. There's more.

The Greeley Public Art Master Plan, updated in January 2014, will help the city fund, select, display and maintain public art. Union Colony Civic Center, which opened in 1988 and includes the 1,690-seat Monfort Concert Hall, the 214-seat Hensel Phelps Theater and the Tointon Gallery, regularly brings Broadway musicals, concerts, dance and comedy shows. In its 11th year, the two-day Greeley Blues Jam brings blues concerts to downtown Greeley and Island Grove Regional Events Center. The downtown concerts are in many bars and restaurants.

A number of community organizations, including the Downtown Development Authority, Small Business Development Center and Upstate Colorado Economic Development, all play a role in the health of Greeley's business sector.

Upstate, a Greeley-based agency that works to foster business growth in Weld County, targets the industry clusters that have largely led to the city's growth in recent years, including energy, food processing, information technology/software and manufacturing. Upstate's efforts are bolstered by the city of Greeley's

Economic Development program.

A new organization, the Northern Colorado Economic Alliance, will also seek to boost the regional economy.

The downtown area has undergone many redevelopment efforts in the past few years, with more plans in the works by the Downtown Development Authority to boost retail spending and encourage multi-family housing in the area. Most recently, the city added the Go-Cup district to its Ninth Street Plaza, the first Common Consumption Area in Colorado.

The University of Northern Colo-

rado, with an enrollment of more than 10,000, is renowned for its programs to train nurses and teachers, as well as the Monfort College of Business. Aims Community College works closely with local employers to tailor courses for their needs. The Institute of Business & Medical Careers, which expanded to Greeley in 2008, offers accelerated career training in business and medicine.

But Greeley's history with cowboys still shapes its landscape. It is home to one of the nation's largest rodeos — the Greeley Stampede.

The sky is the limit for new business in Greeley...

Greeley MSA ranks 2nd on the annual "Best Small Cities for Jobs" list.

Forbes

Greeley ranks second in the nation—behind only Midland, Texas—in a national ranking of communities expected to lead economic growth from 2013 to 2020.

U.S. Conference of Mayors and The Council on Metro Economies and the New American City



Chad Howell
 Economic Development Director
 970-350-9384 | GreeleyGov.com

Lafayette

Boulder County city keeps small-town ambiance

Maintaining a small-town feel in the midst of rapid growth is not easy, but the town of Lafayette in eastern Boulder County has done just that.

Lafayette boasts a variety of single-family neighborhoods surrounded by parks, along with a Hale Irwin-designed public golf course. A farm stand grows fresh produce on an open-space parcel. The town's main street, South Public Road, is lined with locally owned shops and restaurants, and plays host to annual festivals including the Quaker Oatmeal Festival, the Summer Fun Fest, Peach Fest, Celebrate Lafayette and Home for the Holidays.

A revitalization effort is under way on downtown's East Simpson Street, one of the town's historic hubs.

Located at the crossroads of Colorado Highway 7, U.S. Highway 287 and the Northwest Parkway, the city continues to attract commercial growth. The sprawling, full-service Good Samaritan Medical Center has generated more development around it — including plans for hotels, retail, restaurants and medical offices on the nearby SoLa tract.

Class A office space often sought after by companies is available throughout the city, including at the Creekside Offices at Old Laramie Trail. The distinctive 8,500- and 4,500-square-foot buildings feature natural stone, glass and vaulted roofs in a Colorado ski-lodge style. On the east side of the city, Vista Business Park has space for industrial and flex office buildings.

Lafayette's Corporate Campus 119-acre office park is home to some of its most well-known employers, from Kaiser Permanente to Thermo Fisher Scientific Inc. Offices of Epsilon and Meretek Diagnostics Inc. also are located there.

The 59-acre Lafayette Tech Center office and industrial park has more regional heavy-hitter companies, from the U.S. office of Lafuma Corp. to Sporian Microsystems Inc.

Lafayette looks forward to transit-oriented development as well, encouraging the Regional Transportation District to sharpen its focus on its northwest corridor.

PROFILE

SQUARE MILES: 9.46

POPULATION: 27,081

HOUSEHOLDS: 9,997

MEDIAN HOUSEHOLD INCOME: \$70,623

PER CAPITA INCOME: \$37,274

MEDIAN HOME SALES PRICE: \$420,000

SCHOOL DISTRICT: Boulder Valley School District

City, county, state sales taxes: 8.485 percent

TOP PRIVATE EMPLOYER: Good Samaritan Medical Center

SOURCES: CURRENT U.S. CENSUS BUREAU DATA, BOULDER AREA ASSOCIATION OF REALTORS

ONLINE RESOURCES

City of Lafayette:
www.cityoflafayette.com

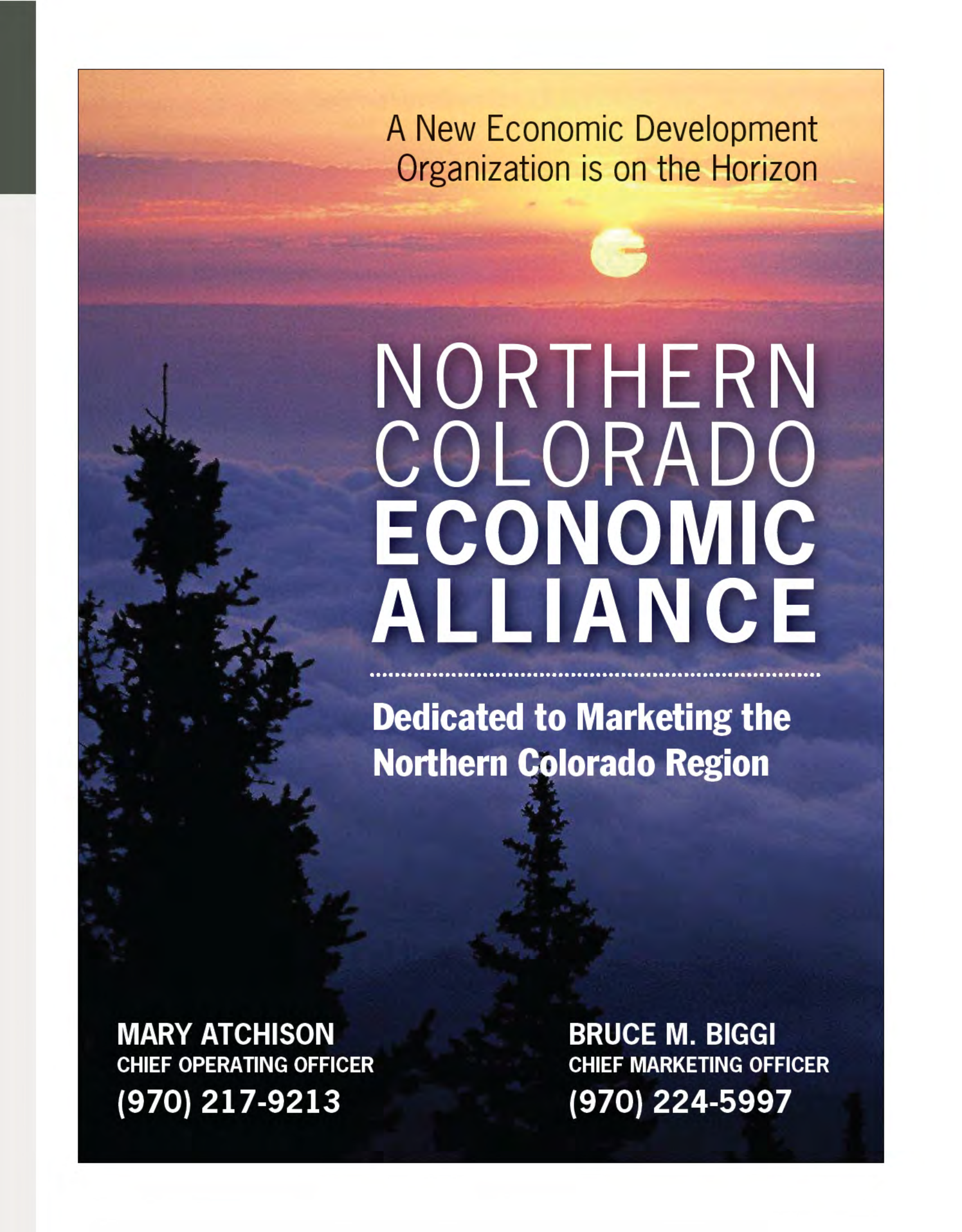
Lafayette Chamber of Commerce
www.lafayettecolorado.com

ECONOMIC-DEVELOPMENT CONTACTS/ INCENTIVES

Phillip Patterson, community development director
303-665-5588, ext. 3330, phillipp@cityoflafayette.com



CHRISTOPHER WOOD/BIZWEST



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MARY ATCHISON
CHIEF OPERATING OFFICER
(970) 217-9213

BRUCE M. BIGGI
CHIEF MARKETING OFFICER
(970) 224-5997

Longmont

Growing city bridges metro, Northern Colorado regions

Longmont has the best of both worlds: proximity to the entrepreneurial hotbed of Boulder and the rest of the Denver metropolitan area, but also adjacency to the rapidly growing communities of Northern Colorado. In short, Longmont is close to everything, just 20 minutes from Boulder and 45 minutes to Denver, Fort Collins, Greeley or Rocky Mountain National Park.

Longmont's economic-development team focuses on attracting primary jobs to the city — or companies whose products and services are sold outside the area. This brings outside dollars to Longmont to help fuel prosperity.

One of the city's economic-development slogans has been, "Longmont is where ideas become products." The city offers a variety of business incentives for new and expanding companies. Companies can recover 30 percent in building permit fees, 50 percent of personal property taxes, avoid the first two years of sales and use taxes on research and development equipment, with the option of an additional three-year rebate on these taxes, enjoy a permanent exemption on sales and use taxes

for manufacturing equipment, take advantage of expedited permitting and gain development-density bonuses.

The city has become one of the main hubs for computer and data storage in the United States. Hard-drive makers Seagate Technology LLC and Western Digital Corp. each have a significant presence in Longmont, along with more than 20 other IT hardware companies, including Intel Corp. Longmont also has several industry clusters with employment exceeding 500, including software, biotechnology, business services, semiconductors and food processing.

Longmont also has realized a data-center concentration in recent years and hosts numerous national firms such as STMicroelectronics and GE Energy.

Technology companies favor Longmont for its educated workforce, economic incentives, and lower real estate prices and electric rates, while breweries tap the city's thirst for fun. (Ever heard of Left Hand Brewing Co. or Oskar Blues Brewery?)

Real estate prices — both commercial and residential — can be less than half of prices in nearby Boulder. This



allows businesses and families to live and work affordably in Longmont.

Longmont provides its residents with plenty of retail options, including downtown Main Street shopping and big-box stores such as Walmart, Target, Best Buy, Home Depot and Lowe's spread throughout the city.

The former Twin Peaks Mall soon will be replaced by Village at the Peaks. The Longmont City Council voted to use a financing tool that uses city property as collateral to come up with its part of the public-private partnership to help develop the new retail area.



C. NATHAN PULLEY PHOTOGRAPHY/CITY OF LONGMONT

The city has its own recreation center, live theaters, one private and three public golf courses, and an outdoor sports complex at Sandstone.

Longmont United Hospital, one of four hospitals in the Boulder Valley, has a full range of top-ranked medical care. LUH recently joined the Centura Health family of hospitals. University of Colorado Health also has entered the Longmont market, purchasing Longmont Clinic and announcing plans for a new hospital of its own at Colorado Highway 119 and County Line Road.

The St. Vrain Valley School District provides kindergarten through 12th-grade public education throughout the city, and Front Range Community College's Boulder County campus is based there.

Longmont has Regional Transportation District bus service, with local routes as well as regional connections to Boulder and Denver, and eventually may be served by its FasTracks commuter-rail service. FLEX buses connect Longmont and RTD commuters with Berthoud, Loveland and Fort Collins.

PROFILE

SQUARE MILES: 26.19

POPULATION: 90,237

HOUSEHOLDS: 35,008

MEDIAN HOUSEHOLD INCOME: \$58,698

PER CAPITA INCOME: \$29,209

MEDIAN HOME SALES PRICE: \$350,000
(July 2015)

SCHOOL DISTRICT: St. Vrain Valley
School District

City, county, state taxes: 8.26 percent

TOP PRIVATE EMPLOYERS: Longmont
United Hospital

SOURCES: CURRENT U.S. CENSUS BUREAU DATA,
BOULDER AREA ASSOCIATION OF REALTORS

ONLINE RESOURCES

City of Longmont
www.ci.longmont.co.us

Longmont Area Chamber of Commerce
www.longmontchamber.org

Longmont Area Economic Council
www.longmont.org

ECONOMIC-DEVELOPMENT CONTACTS/ INCENTIVES

Jessica Erickson, president, Longmont
Area Economic Council
303-651-0128, Jessica@longmont.org

Louisville

Southern Boulder County city's allure continues to impress

Money Magazine loves Louisville, and so do a lot of other people. Money's annual ranking of the best places to live ranked Louisville No. 4 among small cities in 2014. The Boulder County community has ranked No. 1 on the list twice and No. 2 once.

Louisville's allure has been built on a foundation of quality housing, proximity to Boulder or Denver via U.S. Highway 36 and Denver International Airport via the Northwest Parkway. However, it's also a great place to do business in its own right.

The city has two major business parks, with a range of buildings for high-end corporate use to research and development industrial operations. Both parks have room to grow.

The Colorado Technology Center and Centennial Valley Business Park are home to a variety of small and large businesses, and developers continue to help build them out. The newest addition to the Colorado Technology Center will be Packers Plus Energy Services Inc., a Canadian manufacturer for the oil industry, which will occupy almost 60,000 square feet in a new building being developed by Etkin Johnson Group.

Louisville also serves as headquarters for notable companies such as Gaiam Inc., RGS Energy, GHX and many others.

Louisville has a historic downtown, with shops, unique restaurants and quality office space, and is seeing several redevelopment projects there.

There are nearly 8,000 households in Louisville through a mix of mostly single-family neighborhoods.

Louisville offers its residents a variety of retail opportunities — from locally owned shops and restaurants on Main Street to big-box retailers such as Lowe's and Kohl's along the McCaslin and South Boulder Road corridors.

Louisville has its own recreation center, sports leagues, dog park and the 18-hole Coal Creek Golf Course. The city also is home to one of four hospitals in the Boulder Valley — Avista Adventist Hospital.

Last year saw the opening of Boulder-based Alfalfa's Market's second grocery store, which specializes in natural and organic products. The store in Louisville was built from the ground up and occupies the anchor position in the Center Court Village shopping center at South Boulder Road and Centennial Drive.

PROFILE

SQUARE MILES: 7.9

POPULATION: 20,112

HOUSEHOLDS: 7,722

MEDIAN HOUSEHOLD INCOME: \$84,560

PER CAPITA INCOME: \$42,586

MEDIAN HOME SALES PRICE: \$481,200
(July 2015)

SCHOOL DISTRICT: Boulder Valley School District

CITY, COUNTY, STATE SALES TAXES: 8.485 percent

TOP PRIVATE EMPLOYER: Avista Adventist Hospital

SOURCES: CURRENT U.S. CENSUS BUREAU DATA,
BOULDER AREA ASSOCIATION OF REALTORS

ONLINE RESOURCES

City of Louisville
www.louisvilleco.gov

Louisville Chamber of Commerce
www.louisvillechamber.com

Louisville Economic Development: =
www.louisvillecolorado.biz

ECONOMIC-DEVELOPMENT CONTACTS/ INCENTIVES

Aaron DeJong, economic-development director, City of Louisville
303-335-4531, AaronD@LouisvilleCO.gov



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BROOMFIELDBIZ
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Loveland

Sweetheart City courts business, revitalization

Loveland and business enjoy a long-term romance. The self-proclaimed “Sweetheart City” is experiencing a boom, with new retail and office developments, residential projects and a continuing commitment to the arts.

Known for a culture largely driven by the arts, Loveland has poured money and time into renovating its downtown, supporting local business and convincing Rocky Mountain National Park tourists that this city “on the way up” is worth more than a brief visit or a pass-through.

Loveland’s fastest-growing industry is health care, with McKee Medical Center and the Medical Center of the Rockies topping the city’s employment charts.

A remodeled library, expanded city center, posh new apartment buildings, a museum renovation and the revitalization of several business facades are just a few examples of the facelift the city is undertaking.

Completion of the Promenade Shops at Centerra and the promise of more development along the Interstate 25 corridor have boosted Loveland’s economic momentum.

The city is also home to Madwire Media, one of Northern Colorado’s fastest-growing companies, and Meyer Natural Foods LLC, a natural-beef company planning to build a new headquarters building in the Centerra development.

Loveland’s business community is diverse, including Hach Co., developing water-testing equipment; Group Publishing Inc., a publisher of ministry resources for Christian churches; Agrium Inc., which provides fertilizer products for agriculture; Heska Corp., which develops veterinary pharmaceuticals; and a large Wal-Mart Stores Inc. distribution center.

Loveland’s downtown is undergoing a revival. In an equal partnership between the city and a private developer, The Rialto Bridge Project included an expansion and renovation of the city’s historic Rialto Theater. With the purchase of two buildings to the west, the theater was expanded to a 20,000-square-foot, three-story, full-fledged performing arts center, complete with a restaurant, offices



for rent and a community meeting room.

Numerous other downtown Loveland buildings have undergone renovation, including the historic Arcadia Hotel at Fourth Street and Cleveland Avenue.

Loveland also is working with Cumberland and Western Resources, owners of the 800,000-square-foot former Agilent Technologies campus in southwest Loveland, to lure EWI, a high-tech manufacturing consulting and training organization, to set up shop at the Rocky Mountain Center for Innovation and Technology.

It helps that Loveland is near the epicenter of the state’s Higher-Education Triangle, with the University of Northern Colorado to the east, Colorado State University to the north



CHRISTOPHER WOOD/BIZWEST

and the University of Colorado Boulder to the south, all less than an hour's drive away. According to the most recent figures, 32 percent of Loveland's population ages 25 and older holds a bachelor's degree or higher level of education.

Loveland also is home to several professional sports teams. The Colorado Eagles, an ECHL franchise, regularly play to sellout crowds at the Budweiser Events Center. The center also hosts the Colorado Crush indoor football team.

Art is still one of Loveland's top draws. The annual Loveland Sculpture Invitational brings hundreds of artists from all over the world to show and sell their artwork, and the city is home to numerous galleries, extensive public art displays and local foundries.

PROFILE

SQUARE MILES: 33.59

POPULATION: 72,651

HOUSEHOLDS: 28,338

MEDIAN HOUSEHOLD INCOME: \$54,977

PER CAPITA INCOME: \$27,878

MEDIAN HOME SALES PRICE: \$295,000
(July 2015)

SCHOOL DISTRICT: Thompson School District

CITY, COUNTY, STATE SALES TAXES: 6.55 percent

TOP PRIVATE EMPLOYER: Hach Co.

SOURCES: CURRENT U.S. CENSUS BUREAU DATA,
FORT COLLINS BOARD OF REALTORS

ONLINE RESOURCES

City of Loveland Economic Development
Department
www.cityofloveland.org

Loveland Center for Business
Development
www.lovelandcenterforbiz.org

Loveland Chamber of Commerce
www.loveland.org

ECONOMIC-DEVELOPMENT CONTACTS

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Northern Colorado Economic Alliance
970-224-5997, bruce.bigg@nococea.org

Windsor

Industry, residents drive boomtown's growth

Windsor has been the poster child for growth in Northern Colorado, straddling the Larimer/Weld county line and embracing a diverse base of industries. Combining small-town charm with consistent growth, this town located about halfway between Fort Collins and Greeley has become the region's boomtown, doubling its population in the past decade and projected to double again in the next.

As with many Colorado communities, recreation and culture play a key role in Windsor. The Parks, Recreation & Culture Department maintains more than 200 acres of parks, sports fields and open space, 40 miles of trails, a skate park, a beach and boat launch on Windsor Lake, summer concerts, a German heritage celebration, a fine arts festival and a public art program. Three golf courses are located in the town.

The leading industries in Windsor are diverse. Vestas Wind Systems, the town's largest employer, could add "hundreds" of jobs in Windsor and Brighton as contracts come in for wind-turbine projects. Vestas, along with Kodak Alaris Inc., CareStream Health, Owens-Illinois Inc., Halliburton Co., Hexcel Corp., Cargill, Front Range Energy LLC and other companies are located in the Great Western Industrial Park, a 3,000-acre, rail-served park zoned for heavy industry. The park is owned by The Great Western Development Co., an affiliate of The Broe Group of Denver.

Poudre Valley Health System and Banner Health also lend to Windsor's economic viability.

Windsor boasts one of the region's largest residential developments, the 1,500-acre Water Valley master-planned community. Water Valley includes the 27-home semi-private Pelican Lakes golf course, which features more shoreline than any other golf course in the United States.

Windsor also is in the running for the 300-room PeliGrande Resort and Windsor conference Center, a proposed four-star property under consideration for a Regional Tourism Act grant through a state program. The project is being proposed by Go NoCo, an organization formed by the city of Loveland, the town of Windsor, Larimer County and private partners included Sylvan Dale Guest Ranch, McWhinney, Water Valley Land Co. and others.

Windsor also stays true to its farming roots. Weld County has the strongest dairy growth in the state, enough to incentivize Dairy Farmers of America to open a Windsor office.



COURTESY VESTAS

PROFILE

SQUARE MILES: 24.44

POPULATION: 21,106

HOUSEHOLDS: 7,198

MEDIAN HOUSEHOLD INCOME: \$83,602

PER CAPITA INCOME: \$36,583

MEDIAN HOME SALES PRICE: \$360,000
(July 2015)

SCHOOL DISTRICT: Weld RE-4 School District

CITY, COUNTY, STATE SALES TAXES:
6.85 percent (Weld County), 7.5 percent
(Larimer County)

TOP PRIVATE EMPLOYER: Vestas Wind Systems

SOURCES: CURRENT U.S. CENSUS BUREAU DATA,
FORT COLLINS BOARD OF REALTORS

RESOURCES

Town of Windsor
www.windsorgov.com

Windsor Chamber of Commerce
www.windsorchamber.net/

Upstate Colorado Economic Development
www.upstatecolorado.org

ECONOMIC-DEVELOPMENT CONTACTS

Stacy Johnson, director of economic development, Town of Windsor

Bruce M. Biggi, chief marketing officer, Northern Colorado Economic Alliance
970-224-5997, bruce.biggi@nocoea.org

Richard Werner, CEO, Upstate Colorado Economic Development
970-356-4565, rwerner@upstatecolorado.org

Municipalities in the Boulder Valley and Northern Colorado

BERTHOUD

SQUARE MILES: 11.43
POPULATION: 5,807
HOUSEHOLDS: 2084
MEDIAN HOUSEHOLD INCOME: \$64,025
PER CAPITA INCOME: \$29,463
MEDIAN HOME SALES PRICE: \$325,000
CITY COUNTY, STATE SALES TAXES: 6.55 percent
SCHOOL DISTRICT: Thompson School District
NO. OF BUSINESSES: 1,062

ONLINE RESOURCES

Town of Berthoud
www.berthoud.org
 Berthoud Area Chamber of Commerce
www.berthoudcolorado.com

ECONOMIC-DEVELOPMENT CONTACTS

Walt Elish, business development manager,
 Town of Berthoud
 970-532-2643

 Bruce M. Biggi, chief marketing officer, Northern Colorado Economic Alliance
 970-224-5997, bruce.biggi@nococea.org

 Richard Werner, CEO, Upstate Colorado Economic Development
 970-356-4565, rwerner@upstatecolorado.org

ESTES PARK

SQUARE MILES: 6.71
POPULATION: 6,165
HOUSEHOLDS: 4,107
MEDIAN HOUSEHOLD INCOME: \$59,826
PER CAPITA INCOME: \$39,961
MEDIAN HOME SALES PRICE: \$335,000
CITY COUNTY, STATE SALES TAXES: 8.55 percent
SCHOOL DISTRICT: Estes Park School District
NO. OF BUSINESSES: 1,255

ONLINE RESOURCES

Estes Park Economic Development Corp.
www.estesparkedc.com
 Town of Estes Park
www.colorado.gov/townofestespark

Visit Estes Park
www.visitestespark.com

ECONOMIC-DEVELOPMENT CONTACTS

Bruce M. Biggi, chief marketing officer, Northern Colorado Economic Alliance
 970-224-5997, bruce.biggi@nococea.org

 Jon Nicholas, president, Estes Park Economic Development Corp.
 970-577-1031, info@estesparkedc.com

FIRESTONE

SQUARE MILES: 10.37
POPULATION: 11,537
HOUSEHOLDS: 3,499
MEDIAN HOUSEHOLD INCOME: \$79,091
PER CAPITA INCOME: \$28,571
MEDIAN HOME SALES PRICE: \$315,000
CITY COUNTY, STATE SALES TAXES: 5.9 percent
SCHOOL DISTRICT: St. Vrain Valley School District
 No. of businesses: 918

ONLINE RESOURCES

Carbon Valley Chamber of Commerce
www.carbonvalleychamber.com

Town of Firestone
www.firestoneco.gov

Upstate Colorado Economic Development
www.upstatecolorado.org

ECONOMIC-DEVELOPMENT CONTACTS

Richard Werner, CEO, Upstate Colorado Economic Development
 970-356-4565, rwerner@upstatecolorado.org

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FREDERICK

SQUARE MILES: 13.44
POPULATION: 10,927
HOUSEHOLDS: 3,070
MEDIAN HOUSEHOLD INCOME: \$81,015
PER CAPITA INCOME: \$28,996
MEDIAN HOME SALES PRICE: \$319,000
CITY COUNTY, STATE SALES TAXES: 5.4 percent
SCHOOL DISTRICT: St. Vrain Valley School District
NO. OF BUSINESSES: 1,022
ONLINE RESOURCES
 Carbon Valley Chamber of Commerce
www.carbonvalleychamber.com
 Town of Frederick
www.frederickco.gov
ECONOMIC-DEVELOPMENT CONTACTS
 Richard Werner, CEO,
 Upstate Colorado Economic Development
 970-356-4565, rwerner@upstatecolorado.org

JOHNSTOWN

SQUARE MILES: 13.52
POPULATION: 13,306
HOUSEHOLDS: 3,554
MEDIAN HOUSEHOLD INCOME: \$74,752
PER CAPITA INCOME: \$28,150
MEDIAN HOME SALES PRICE: \$280,000

CITY COUNTY, STATE SALES TAXES: 6.5 percent
SCHOOL DISTRICT: Weld County School District RE-5J, Thompson School District R2-J
NO. OF BUSINESSES: 913

ONLINE RESOURCES
 Johnstown/Milliken Chamber of Commerce
www.jmchamber.com
 Town of Johnstown
www.townofjohnstown.com
 Upstate Colorado Economic Development
www.upstatecolorado.org

ECONOMIC-DEVELOPMENT CONTACTS
 Bruce M. Biggi, chief marketing officer, Northern Colorado Economic Alliance
 970-224-5997, bruce.bigg@nococea.org

Richard Werner, CEO,
 Upstate Colorado Economic Development
 970-356-4565, rwerner@upstatecolorado.org

MILLIKEN

SQUARE MILES: 11.73
POPULATION: 6,091
HOUSEHOLDS: 1,978
MEDIAN HOUSEHOLD INCOME: \$66,134
PER CAPITA INCOME: \$24,435
MEDIAN HOME SALES PRICE: \$220,000
CITY COUNTY, STATE SALES TAXES: 5.4 percent
SCHOOL DISTRICT: Weld County School District RE5J
NO. OF BUSINESSES: 590

ONLINE RESOURCES
 Johnstown/Milliken Chamber of Commerce
www.jmchamber.com

Town of Milliken
www.millikenco.gov

Upstate Colorado Economic Development
www.upstatecolorado.org

ECONOMIC-DEVELOPMENT CONTACTS
 Richard Werner, CEO,
 Upstate Colorado Economic Development
 970-356-4565, rwerner@upstatecolorado.org

SUPERIOR

SQUARE MILES: 3.96
POPULATION: 12,855
HOUSEHOLDS: 4,698
MEDIAN HOUSEHOLD INCOME: \$107,619
PER CAPITA INCOME: \$48,219
MEDIAN HOME SALES PRICE: \$636,500
CITY COUNTY, STATE SALES TAXES: 8.445 percent
SCHOOL DISTRICT: Boulder Valley School District
NO. OF BUSINESSES: 1,191
ONLINE RESOURCES
 Town of Superior
www.superiorcolorado.gov
 Superior Chamber of Commerce:
www.superiorchamber.com

ECONOMIC-DEVELOPMENT CONTACTS/INCENTIVES
 Martin Toth, assistant town manager
 303-49903675, ext. 120,
martint@superiorcolorado.gov

WELLINGTON

SQUARE MILES: 3.37
POPULATION: 7,185
HOUSEHOLDS: 2,278
MEDIAN HOUSEHOLD INCOME: \$72,621
PER CAPITA INCOME: \$29,896
MEDIAN HOME SALES PRICE: \$283,054
CITY COUNTY, STATE SALES TAXES: 6.55 percent
SCHOOL DISTRICT: Poudre School District
NO. OF BUSINESSES:
ONLINE RESOURCES
 Town of Wellington
www.wellingtoncolorado.gov
 Wellington Area Chamber of Commerce
www.wellingtoncoloradochamber.net

ECONOMIC-DEVELOPMENT CONTACTS
 Bruce M. Biggi, chief marketing officer, Northern Colorado Economic Alliance
 970-224-5997, bruce.bigg@nococea.org

SOURCES: CURRENT U.S. CENSUS BUREAU DATA, FORT COLLINS AREA ASSOCIATION OF REALTORS, BOULDER ASSOCIATION OF REALTORS, TRULIA.COM



Municipalities

Ranked by population

Rank	Municipality	Population 2015 Population 2014	Budgeted Expenditures 2015 Expenditures 2014	Square miles of municipality No. of city employees	Phone Website	Mayor/city manager Year founded
1	City of Fort Collins 300 Laporte Ave. Fort Collins, CO 80522	158,600 155,400	\$556,500,000 \$501,609,737	6 1,200	970-221-6505 www.fcgov.com	Wade Troxell mayor 1873
2	City of Boulder 1777 Broadway Boulder, CO 80306	103,840 102,420	\$316,771,328 \$269,496,000	26 1,300	303-441-3090 www.bouldercolorado.gov	Jane Brautigam city manager 1871
3	City of Greeley 1000 10th St. Greeley, CO 80631	101,000 98,527	\$326,892,908 \$220,573,877	47 816	970-350-9770 www.greeleygov.com	Roy H Otto city manager April 6, 1886
4	City of Longmont 350 Kimbark St. Longmont, CO 80501	90,000 90,000	\$273,100,000 \$282,300,000	22 854	303-776-6050 longmontcolorado.gov	Harold Dominguez city manager 1873
5	City of Loveland 500 E. Third St., Suite 330 Loveland, CO 80537	72,794 71,985	\$266,551,610 \$208,654,735	36 1,158	970-962-2000 www.cityofloveland.org	Bill Cahill city manager 1877
6	City and County of Broomfield 1 DesCombes Drive Broomfield, CO 80020	61,824 60,336	\$248,010,247 \$311,752,096	33 611	303-469-3301 www.broomfield.org	Charles Ozaki city and county manager 1961 (city); 2001 (county)
7	City of Brighton 500 S. Fourth Ave. Brighton, CO 80601	36,000 35,144	\$38,471,947 \$33,821,649	21 278	303-655-2000 www.brightonco.gov	Manuel Esquibel city manager 1876
8	City of Lafayette 1290 So. Public Road Lafayette, CO 80026	27,320 26,784	\$50,212,140 \$49,227,587	9 250	303-661-1262 www.cityoflafayette.com	Christine Berg Mayor 1878
9	City of Lafayette, Economic Development 1290 S. Public Road Lafayette, CO 80026	27,320 26,784	\$50,212,140 \$49,227,587	9 250	303-665-5588 www.cityoflafayette.com	Roger Caruso Economic Development Specialist; Christine Berg Mayor 1889
10	Town of Windsor 301 Walnut St. Windsor, CO 80550	24,000 22,000	\$52,939,075 \$38,746,606	25 110	970-674-2400 www.windsorgov.com	Kelly Arnold town manager 1890
11	Town of Erie 645 Holbrook St. Erie, CO 80516	22,000 21,500	\$48,393,622 \$20,436,400	20 320	303-926-2769 www.erieco.gov	Tina Harris mayor 1874
12	City of Evans 1100 37th St. Evans, CO 80620	19,851 19,000	\$28,373,066 \$18,935,376	10 175	970-475-1170 www.evanscolorado.gov	John Morris mayor 1869
13	City of Louisville 749 Main St. Louisville, CO 80027	18,969 18,969	\$57,650,990 \$59,535,570	8 218	303-335-4533 www.louisvilleco.gov	Malcolm Fleming city manager 1878
14	Town of Johnstown 450 S. Parish Ave. Johnstown, CO 80534	13,098 13,500	\$22,855,000 \$15,040,600	14 36	970-587-4664 www.townofjohnstown.com	Mark Romanowski mayor 1902
15	Town of Superior 124 E. Coal Creek Drive Superior, CO 80027	12,773 12,483	\$44,223,703 \$43,000,000	4 34	303-499-3675 www.superiorcolorado.gov	Andrew Muckle mayor 1896
16	Town of Firestone 151 Grant Ave. Firestone, CO 80520	11,236 10,962	\$18,140,536 \$11,756,451	11 55	303-833-3291 www.firestoneco.gov	Wesley LaVanchy town manager 1908
17	Town of Frederick 401 Locust St. Frederick, CO 80530	10,935 10,500	\$6,481,471 \$4,790,555	14 50	720-382-5500 www.frederickco.gov	Tony Carey mayor 1907
18	City of Fort Lupton 130 S. McKinley Ave. Fort Lupton, CO 80621	7,700 7,689	\$22,225,370 \$14,437,106	6 120	303-857-6694 www.fortlupton.org	Claud Hanes City Administrator ; Tommy Holton Mayor; Tommy Holton mayor Incorporated February 4, 1890
19	Town of Wellington 3735 Cleveland Ave. Wellington, CO 80549	6,725 6,600	\$15,988,420 \$17,387,604	4 25	970-568-3381 www.townofwellington.com	Jack Brinkhoff mayor 1905
20	Town of Estes Park 170 MacGregor Ave. Estes Park, CO 80517	5,858 5,858	\$47,676,546 \$13,213,000	7 178	970-586-5331 www.estes.org	Frank Lancaster Town Administrator; Bill Pinkham mayor 1917
21	Town of Berthoud 328 Massachusetts Ave. Berthoud, CO 80513	5,583 5,583	\$3,402,984 \$2,950,706	12 20	970-532-2643 www.berthoud.org	David Gregg mayor 1888
22	Town of Eaton 223 First St. Eaton, CO 80615	4,720 4,526	\$2,301,198 \$2,259,945	2 21	970-454-3338 www.eatonco.org	Scott Moser 1892
23	City of Dacono 512 Cherry Ave. Dacono, CO 80514	4,700 4,460	\$8,646,000 \$6,443,000	8 29	303-833-2317 www.cityofdacono.com	Charles Sigman mayor 1908
24	Town of Platteville 400 Grand Ave. Platteville, CO 80651	2,500 2,500	\$6,530,823 \$2,155,055	3 31	970-785-2245 www.plattevillegov.org	Bonnie Dunston mayor 1876
25	Town of Timnath 4800 Goodman St. Timnath, CO 80547	1,857 1,800	\$13,071,130 \$11,662,222	1 11	970-224-3211 www.timnath.org	Jill Grossman-Belisle 1882

Regions surveyed include Boulder, Broomfield, Larimer and Weld counties.

Researched by Chad Collins

Municipality Map



Education

Dynamic universities spur economy, innovation

Boulder Valley's and Northern Colorado's bastions of higher learning include University of Colorado Boulder, Colorado State University in Fort Collins and the University of Northern Colorado in Greeley.

With enrollment of 30,265 students, CU Boulder's colleges and schools include the College of Arts & Sciences, Leeds School of Business, School of Education, College of Engineering and Applied Science, Graduate School, School of Law, College of Music, Continuing Education and Professional Studies, University Libraries, and Program in Environmental Design.

The CU system pumped \$5.3 billion into Colorado's economy in 2011, according to the most recent economic-impact study done by the university. The University of Colorado secured more than \$793 million in sponsored program awards from federal, state and private sources.

The CU Board of Regents last year approved a new College of Media, Communication and Information for the Boulder campus. The college, which combines the Department of Communication and the Program in Journalism and Mass Communication into one college, opened this fall.

Additionally, CU Boulder added a Master of Engineering degree and a professional certificate in Renewable and Sustainable Energy. The school also added a professional certificate in Water Engineering and Management.

With enrollment of 31,725 students, Colorado State University colleges include Agricultural Sciences, Health and Human Sciences, Business, Engineering, Liberal Arts, Natural Sciences, Veteri-



CASEY A. CASS/UNIVERSITY OF COLORADO

Students study for finals at the University of Colorado Boulder.

nary Medicine and Biomedical Sciences and Natural Resources. About 22,400 undergraduate students, 3,800 graduate students and 550 veterinary medicine students attend the university.


The most-recent economic impact report on CSU found that the university's Colorado-based alumni accounted for \$5.2 billion in household income, representing 3.7 percent of Colorado's total household income. CSU also generates more than \$300 million in annual research expenditures.

UNC in Greeley, meanwhile, has total enrollment of 12,075 students. The university, led by President Kay Norton since 2002, is nationally known for its arts, nursing, business, human sciences

and education programs.

The Monfort College of Business at UNC is the only business college to have won a Malcom Baldrige National Quality Award. The College of Business also holds an annual competition for entrepreneurs called the Monfort College of Business Entrepreneurial Challenge. Participants undergo a variety of tests before presenting their business plans to a group of business experts.

UNC has set a goal of expanding enrollment to 15,000 students by fall 2018, even as it increases the proportion of graduate students in the total enrollment from 20 percent to 25 percent by that same time frame.



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BCD

BOULDER COUNTRY DAY SCHOOL

303-527-4931
info@bouldercountryday.org
bouldercountryday.org

Financial Aid by College/University 2014

	Federal Awards	State Awards	Institutional Awards	Other Scholarships	Total
Colorado State University	\$22,014,447	\$7,293,334	\$30,796,305	\$6,122,136	\$66,226,222
University of Colorado-Boulder	\$19,027,270	\$6,396,367	\$34,460,024	\$4,474,439	\$64,358,100
University of Northern Colorado	\$13,403,787	\$4,406,071	\$13,937,208	\$2,676,444	\$34,423,510
Front Range Community College	\$24,792,343	\$5,878,543	\$1,205,248	\$624,866	\$32,501,000
Aims Community College	\$8,893,161	\$1,880,554	\$900,556	\$114,453	\$11,788,724

Source: Colorado Department of Higher Education, Financial Aid Report 2013-14

Higher Education

	Enrollment Fall 2014	Degrees Awarded in 2014
Colorado State University	31,186	6,775
University of Colorado--Boulder	32,017	6,991
University of Northern Colorado	12,710	2,824
Front Range Community College System	19,619	1,569 Associate 1,700 certificate
Aims Community College	4,955	540 Associate, 772 certificate

Source: CSU, CU-Boulder, UNC, FRCC, Aims Community College
Degrees awarded data: Colorado Department of Higher Education for Spring 2014.

Educational attainment for ages 25 and over

	% High school graduate or higher	% Bachelor's degree or higher
Boulder	93.9%	58.3%
Broomfield	94.9%	47.5%
Larimer	94.4%	43.8%
Weld	85.6%	25.9%
Colorado	90.2%	37.0%

Source: U.S. Census Bureau, 2009-2013 American Community Survey
5-Year Estimates

Most popular majors at CU-Boulder, 2013

1. Social Sciences
2. Business, management, marketing and related support services
3. Biological and biomedical sciences
4. Psychology
5. Communication, journalism and related programs

Source: U.S. News & World Report

Most popular majors at Colorado State University, 2013

1. Social Sciences
2. Business, management, marketing and related support services
3. Biological and biomedical sciences
4. Psychology
5. Communication, journalism and related programs

Source: U.S. News & World Report

K-12 education in Boulder, Broomfield, Larimer and Weld counties

Accreditation level by district

District	Level	Performance Framework Percentage
Boulder Valley RE 2	Distinction	80.5%
St. Vrain Valley RE 1J	Accredited	69.2%
Poudre R-1	Accredited	73.4%
Greeley 6	Improvement	57.1%
Thompson R2-J	Accredited	66.4%
Windsor RE-4	Accredited	76.2%
Johnstown-Milliken RE-5J	Accredited	63.7%
Weld County S/D RE-8	Improvement	53.6%
Keenesburg RE-3 (J)	Improvement	60.9%
Weld County RE-1	Improvement	59.0%
Eaton RE-2	Accredited	76.9%
Estes Park R-3	Accredited	64.4%
Platte Valley RE-7	Accredited	69.4%
Ault-Highland RE-9	Accredited	64.5%
Prairie RE-11	Accredited	76.3%
Briggsdale RE-10	Accredited	71.3%
Pawnee RE-12	Accredited	76.4%

Source: Colorado Department of Education, Performance Framework Reports and Improvement Plans 2014

Education Fast Facts

- In 2014-15, there were 101,000 students enrolled in charter schools in Colorado.
- 214 operating charter schools in Colorado.
- There are seven multi-district online charter schools, 20 multi-district online schools, four supplemental online programs, 10 single district online schools and 19 single district online programs in Colorado.
- In Colorado, there are 29 public institutions of higher education.
- In U.S. News and World Report's Best Graduate Schools edition of 2014, CSU's Department of Occupational Therapy ranked No. 6 in the nation, the vet program maintained the No. 3 spot, and the biological/agricultural engineering, chemistry, civil engineering, environmental/environmental health engineering, part-time MBA and statistics programs all ranked in the top 50.
- CU-Boulder's atomic/molecular/optical physics program is No. 1 in the nation, according to *U.S. News & World Report's* list of Best Graduate Schools for 2015.
- Other CU-Boulder programs ranking in the top 10 are ceramics, quantum physics, aerospace engineering, environmental law, geology and physical chemistry
- Another 26 CU-Boulder schools and programs ranked in the top 50 nationwide.

School District Breakdown

District	County	Pupils-Fall 2014	On-time Graduation rate for class of 2014	Dropout Rate
Boulder Valley RE 2	Boulder	30,908	91.8%	0.50%
St. Vrain Valley RE 1J	Boulder	31,076	83.0%	1.80%
Poudre R-1	Larimer	29,053	81.7%	1.90%
Greeley 6	Weld	21,183	77.8%	2.70%
Thompson R2-J	Larimer	16,133	74.5%	2.20%
Windsor RE-4	Weld	5,102	91.7%	0.80%
Johnstown-Milliken RE-5J	Weld	3,732	75.5%	1.50%
Keenesburg RE-3J	Weld	2,386	82.1%	0.60%
Weld County S/D RE-8	Weld	2,333	79.3%	2.10%
Weld County RE-1	Weld	1,990	88.0%	1.20%
Eaton RE-2	Weld	1,904	90.6%	0.80%
Park (Estes Park) R-3	Larimer	1,127	88.6%	0.90%
Platte Valley RE-7	Weld	1,129	91.7%	0.50%
Ault-Highland RE-9	Weld	761	92.5%	1.00%
Prairie RE-11	Weld	190	92.3%	0.00%
Briggsdale RE-10	Weld	177	100.0%	0.00%
Pawnee RE-12	Weld	81	100.0%	0.00%

Schools by Type

District	County	Elementary	Elementary/ Middle	Elementary/ Middle/High	Middle/ Junior	Middle/ High	High	Total	Alternative	Charter	Online	Non-Public
Boulder Valley RE 2	Boulder	30	4	3	9	3	8	67	1	5	1	26
St. Vrain Valley RE 1J	Boulder	25	7	2	7	1	9	51	0	6	1	19
Poudre R-1	Larimer	33	0	4	9	1	6	53	0	4	1	18
Greeley 6	Weld	13	5	3	4	1	4	30	1	6	1	7
Thompson R2-J	Larimer	21	1	2	5	0	5	34	0	2	0	9
Windsor RE-4	Weld	5	1	0	2	0	1	9	0	1	0	0
Johnstown-Milliken RE-5J	Weld	3	1	0	1	0	1	6	0	1	0	0
Weld County S/D RE-8	Weld	2	1	0	2	0	1	6	0	0	0	0
Keenesburg RE-3 (J)	Weld	3	1	0	1	0	1	6	0	1	0	0
Weld County RE-1	Weld	3	0	0	2	0	1	6	0	0	0	0
Eaton RE-2	Weld	3	0	0	1	0	1	5	0	0	0	0
Park (Estes Park) R-3	Larimer	1	0	1	1	0	1	4	0	0	0	0
Platte Valley RE-7	Weld	1	0	0	1	0	1	3	0	0	0	1
Ault-Highland RE-9	Weld	1	0	0	1	0	1	3	0	0	0	1
Prairie RE-11	Weld	1	0	0	0	1	0	2	0	0	0	0
Briggsdale RE-10	Weld	1	0	0	0	1	0	2	0	0	0	0
Pawnee RE-12	Weld	0	0	1	0	0	0	1	0	0	0	0

Employment & Taxes

Area's job market remains strong

Employment remains stable in the Boulder Valley and Northern Colorado. As of July 2014, 514,238 people were employed in the region that includes Boulder, Broomfield, Larimer and Weld counties, compared with 512,427 in June of 2013. That's according to the Bureau of Labor Statistics, Local Area Employment Statistics.

Unemployment continues to fall in the region. As of July 2014, the unemployment rate was 4.2 percent in Boulder, Broomfield and Larimer counties, and 4.5 percent in Weld County. Those numbers have dropped through much of the region, however; as of June 2015, unemployment stood at 3.8 percent in Boulder County, 3.9 in Broomfield County, 3.8 percent in Larimer County and 4.6 percent in Weld County.

In July 2014, 170,251 people were employed in Boulder County, 32,509 in Broomfield County, 171,488 people in Larimer County and 139,990 in Weld County. Statewide, 2.7 million people were employed in July 2014.

Top employers

Among private-sector employers, University of Colorado Health in Northern Colorado leads employment in Fort Collins, Larimer County and the region, according to BizWest Media LLC's research department. The top employer in Loveland is the Walmart Distribution Center, and Vestas Blades America is tops in Windsor.



Banner Health Western Region dominates employment in Greeley and Weld County, along with JBS USA.

IBM Corp.'s operation in Boulder is tops in Boulder and Boulder County, while Longmont United Hospital remains the top employer in Longmont, and Avista Adventist Hospital remains dominate in Louisville, and Level 3 Communications Inc. remains No. 1 in Broomfield.

Many companies have announced plans to add jobs, including Google Inc. in Boulder, Vestas in Windsor, TransFirst in Broomfield, Teletch Holdings Inc. in Greeley.

Top public-sector employers in the region are the University of Colorado in Boulder County, Colorado State University in Larimer County; Weld County School District 6 in Weld County; and the City and County of Broomfield in that county.

CorKat Data Solutions in Loveland aims to give small companies the same information-technology tools bigger companies have.

BIZWEST FILE PHOTO

RESOURCES

Colorado Department of Labor and Employment
www.colorado.gov/cdle

Top Boulder County Industries, December 2014

■ Ranked by number of employees

Rank	Industry sector	Establishments	Employees	Total Wage	Average Weekly Wage
1	Professional and technical services	3,686	25,960	\$674,995,672	\$2,009
2	Health care and social assistance	1,325	20,360	\$267,132,519	\$1,013
3	Manufacturing	607	17,605	\$378,172,366	\$1,655
4	Retail trade	1,069	17,231	\$137,060,492	\$620
5	Accommodation and food service	845	16,253	\$78,719,422	\$369
6	Information	367	8,399	\$217,857,281	\$2,011
7	Administrative and waste services	707	7,088	\$71,078,117	\$760
8	Wholesale trade	957	5,638	\$133,833,913	\$1,836
9	Other services (except public admin.)	1,061	5,009	\$48,299,013	\$749
10	Finance and insurance	704	4,956	\$128,989,617	\$2,014
11	Construction	800	4,871	\$64,184,764	\$1,015
12	Arts, entertainment, recreation	266	3,087	\$16,652,643	\$435
13	Real estate, rental and leasing	671	2,417	\$35,170,127	\$1,134
14	Educational Services	295	2,375	\$21,840,402	\$703
15	Transportation and warehousing	107	1,446	\$14,423,281	\$802
16	Management of companies and enterprises	139	1,080	\$25,450,678	\$1,817
17	Agriculture, forestry, fishing and hunting	51	305	\$3,254,077	\$639
18	Mining, quarrying, and oil and gas extraction	35	255	\$6,765,695	\$1,877
19	Utilities	15	229	\$5,211,337	\$1,769
20	Unclassified	22	34	\$734,663	\$1,863

Source: Colorado Department of Labor. Labor Market Statistics, Quarterly Census of Employment and Wages Program.

Top Broomfield County Industries, December 2014

■ Ranked by number of employees

Rank	Industry sector	Establishments	Employees	Total Wage	Average Weekly Wage
1	Professional and technical services	598	6,207	\$130,323,981	\$1,645
2	Retail trade	259	5,018	\$30,466,022	\$489
3	Manufacturing	103	4,920	\$125,234,646	\$1,976
4	Information	50	3,555	\$108,556,629	\$2,347
5	Accommodation and food services	145	3,034	\$15,124,392	\$384
6	Management of companies and enterprises	42	2,356	\$88,341,070	\$2,886
7	Health care and social assistance	161	1,793	\$18,590,356	\$799
8	Construction	152	1,432	\$23,532,734	\$1,265
9	Administrative and waste services	146	1,318	\$13,763,876	\$773
10	Wholesale trade	209	1,250	\$29,947,421	\$1,854
11	Finance and insurance	143	959	\$20,773,578	\$1,664
12	Other services (except public admin.)	164	647	\$5,568,382	\$664
13	Real estate, rental and leasing	113	488	\$6,092,247	\$966
14	Educational services	50	387	\$3,164,163	\$637
15	Arts, entertainment and recreation	37	341	\$1,945,155	\$409
16	Transportation and warehousing	28	208	\$2,770,426	\$1,053
17	Unclassified	7	7	\$93,083	\$1,193

Source: Colorado Department of Labor. Labor Market Statistics, Quarterly Census of Employment and Wages Program.

Top Larimer County Industries, December 2014

■ Ranked by number of employees

Rank	Industry sector	Establishments	Employees	Total Wage	Average Weekly Wage
1	Retail trade	1,129	18,234	\$127,736,125	\$546
2	Accommodation and food services	819	16,515	\$72,232,721	\$331
3	Health care and social assistance	926	13,592	\$166,039,095	\$942
4	Manufacturing	467	12,528	\$277,207,641	\$1,714
5	Professional and technical services	1,946	10,211	\$220,243,386	\$1,669
6	Construction	1,147	9,304	\$134,097,228	\$1,105
7	Administrative and waste services	613	8,666	\$76,231,427	\$667
8	Wholesale trade	650	4,062	\$65,752,723	\$1,268
9	Other services (except public admin.)	841	3,990	\$33,853,126	\$656
10	Finance and insurance	551	3,521	\$70,561,885	\$1,546
11	Real estate, rental and leasing	559	2,576	\$27,554,186	\$842
12	Transportation and warehousing	183	2,547	\$27,175,716	\$832
13	Information	168	2,535	\$32,916,953	\$993
14	Arts, entertainment and recreation	190	2,156	\$11,508,406	\$415
15	Educational services	178	1,483	\$9,624,670	\$520
16	Management of companies and enterprises	107	763	\$47,538,699	\$4,915
17	Agriculture, forestry, fishing and hunting	74	618	\$5,350,940	\$653
18	Mining, quarrying, and oil and gas extraction	67	606	\$10,969,045	\$1,329
19	Utilities	13	224	\$4,467,327	\$1,503
20	Unclassified	22	48	\$373,787	\$863

Source: Colorado Department of Labor. Labor Market Statistics, Quarterly Census of Employment and Wages Program.

Top Weld County Industries, December 2014

■ Ranked by number of employees

Rank	Industry sector	Establishments	Employees	Total Wage	Average Weekly Wage
1	Manufacturing	306	12,095	\$144,603,102	\$922
2	Construction	862	10,075	\$151,904,562	\$1,157
3	Retail trade	606	9,570	\$73,148,714	\$593
4	Mining, quarrying, and oil and gas extraction	216	9,336	\$181,143,986	\$1,520
5	Health care and social assistance	435	8,459	\$99,910,222	\$913
6	Accommodation and food services	406	7,107	\$26,638,753	\$284
7	Administrative and waste services	361	6,295	\$48,575,885	\$588
8	Wholesale trade	437	4,136	\$67,862,513	\$1,267
9	Transportation and warehousing	360	3,926	\$59,154,977	\$1,178
10	Agriculture, forestry, fishing and hunting	216	3,305	\$35,494,693	\$778
11	Finance and insurance	340	3,032	\$47,856,622	\$1,216
12	Professional and technical services	703	2,444	\$40,675,712	\$1,281
13	Other services (except public admin.)	412	2,183	\$18,583,320	\$662
14	Management of companies and enterprises	46	1,410	\$37,097,362	\$2,046
15	Real estate, rental and leasing	252	1,263	\$15,672,501	\$956
16	Arts, entertainment and recreation	76	789	\$4,147,627	\$345
17	Information	79	669	\$8,036,842	\$932
18	Educational services	62	455	\$3,112,828	\$522
19	Utilities	28	321	\$6,926,285	\$1,643
20	Unclassified	12	32	\$398,023	\$1,294

Source: Colorado Department of Labor. Labor Market Statistics, Quarterly Census of Employment and Wages Program.

Top Colorado Industries, December 2014

■ Ranked by number of employees

Rank	Industry sector	Establishments	Employees	Total Wage	Average Weekly Wage
1	Health care and social assistance	14,686	268,849	\$3,376,080,124	\$971
2	Retail trade	17,317	267,969	\$2,007,787,017	\$588
3	Accommodation and food services	12,656	253,590	\$1,234,222,802	\$379
4	Professional and technical services	32,502	202,360	\$4,846,039,274	\$1,854
5	Administrative and waste services	10,525	156,265	\$1,476,747,292	\$718
6	Construction	17,078	146,279	\$2,198,759,981	\$1,148
7	Manufacturing	5,507	138,875	\$2,367,126,153	\$1,315
8	Finance and insurance	10,415	104,935	\$2,198,857,564	\$1,617
9	Wholesale trade	12,764	102,554	\$2,035,442,797	\$1,536
10	Other services (except public admin.)	13,862	73,869	\$702,562,031	\$734
11	Information	3,252	70,148	\$1,742,185,870	\$1,915
12	Transportation and warehousing	3,724	79,147	\$891,577,176	\$1,023
13	Arts, entertainment and recreation	2,740	51,464	\$431,676,275	\$722
14	Real estate and rental and leasing	9,847	46,742	\$645,417,204	\$1,090
15	Mining, quarrying and oil and gas extraction	1,714	36,082	\$968,988,079	\$2,105
16	Management of companies and enterprises	1,929	35,898	\$1,248,597,921	\$2,690
17	Educational services	2,726	33,236	\$329,648,550	\$761
18	Agriculture, forestry, fishing & hunting	1,467	13,555	\$133,096,695	\$702
19	Utilities	392	8,180	\$181,467,162	\$1,707
20	Unclassified	2,153	2,600	\$32,615,965	\$1,132

Source: Colorado Department of Labor. Labor Market Statistics, Quarterly Census of Employment and Wages Program.

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Consumer Price Index



■ The following information is for the Denver-Boulder-Greeley Metropolitan Statistical Area, which includes Adams, Arapahoe, Boulder, Broomfield, Denver, Douglas, Jefferson and Weld counties.

Item and Group	Semiannual average indexes			Percent change to 2nd half 2014 from:	
	2nd half 2013	1st half 2014	2nd half 2014	2nd half 2013	1st half 2014
All items	232.439	235.736	238.664	2.7	1.2
Apparel	108.297	103.545	103.888	-4.1	0.3
Education and communication	123.221	123.986	126.711	2.8	2.2
Food and beverages	216.455	220.829	223.174	3.1	1.1
Fuels and utilities	220.722	226.215	233.732	5.9	3.3
Housing	213.466	217.608	223.7	4.8	2.8
Medical care	497.149	NA	511.545	2.9	NA
Other goods and services	352.556	350.399	347.705	-1.4	-0.8
Transportation	263.35	268.342	260.907	-0.9	-2.8
Recreation	146.665	147.096	147.098	0.3	0.0


NA: Not available

Source: U.S. Department of Labor, Bureau of Labor Statistics

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Net Colorado income tax collections, 2010-2014

(\$ millions)

Type	2010	2011	2012	2013	2014
Individual	\$4,090	\$4,541	\$4,876	\$5,529	\$5,654
Corporate	\$360	\$384	\$492	\$652	\$718
Total	\$4,450	\$4,925	\$5,368	\$6,181	\$6,372

Source: Colorado Department of Revenue, 2014 Annual Report

Income tax returns filed, 2010-2014

(Includes returns filed by individuals, fiduciaries, partnerships and corporations 000s)

Type	2010	2011	2012	2013	2014
Taxable	1,815	1,839	1,948	1,991	2,035
Nontaxable	860	890	931	911	917
Amended	64	81	97	83	74
Total returns	2,739	2,810	2,977	2,984	3,027

Source: Colorado Department of Revenue, 2014 Annual Report

Active county-issued liquor licenses 2009-2014

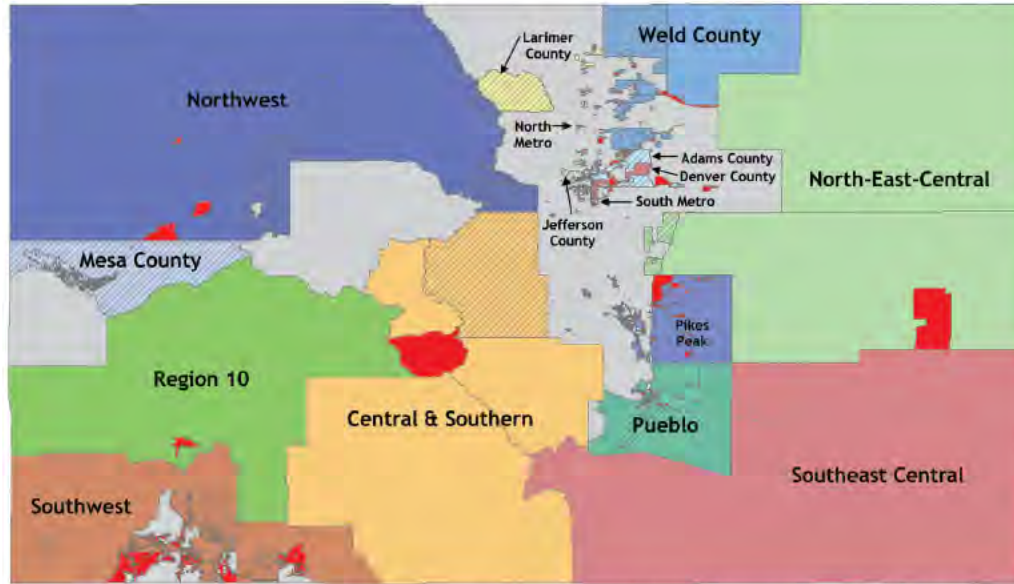
Year	Boulder	Broomfield	Larimer	Weld
2009	554	88	577	350
2010	582	89	587	370
2011	579	91	592	366
2012	553	92	569	361
2013	551	115	578	361
2014	558	125	578	345

Source: Colorado Department of Revenue, 2014 Annual Report

Marijuana Licensed Businesses, 2014

County/State	Medical		Retail	
	Licenses Issued	Applications Pending	Licenses Issued	Applications Pending
Boulder	30	0	15	0
Larimer	17	0	4	1
Weld	5	0	4	0
Colorado	493	5	205	2

Source: Colorado Department of Revenue, 2014 Annual Report



Colorado Office of Economic Development & International Trade

This map shows highlighted areas that have been proposed for Enterprise Zone status. Cross-hatch indicates recently added areas; gray indicates areas that have not been proposed for Enterprise Zone status; and red indicates areas that have graduated out of Enterprise Zone status.

Corporate income tax credits, 2013-2014

Tax credits	Amount	Filings	Amount	Filings
Alternative fuel credit*	(\$317,655)	10	\$2,015,237	4
Commercial vehicle investment credit	NR	NR	\$62,928	102
Enterprise zone investment	\$14,255,392	461	\$19,983,421	393
Enterprise zone employee	\$1,878,159	81	\$920,496	102
Enterprise zone contribution credits	\$602,964	134	\$444,925	153
Enterprise zone building rehab credit	\$102,249	3	NR	NR
Enterprise zone research credit	\$94,979	27	\$1,493,769	24
Enterprise zone job training credit	\$4,180	3	(\$1,442,187)	4
Other enterprise zone credits	\$1,555,828	24	(\$1,089,911)	13
New investment tax	\$364,907	577	\$429,078	633
Gross conservation easement credit	\$97,940	8	\$7,439,828	140
Old investment tax credit	NR	NR	\$60,896	4
Child care contribution credit	\$189,690	23	\$55,177	33
Job growth incentive credit	\$603,277	6	\$1,771,688	8
Other credits**	\$4,576	9	NR	NR
Total	\$19,436,486	1,366	\$32,145,345	1,515

* Includes credit amounts for the purchase of alternative fuel vehicles and investment in alternative fuel refueling facilities.

** Includes credit for items such as old investment tax, crop and livestock contribution, historic property preservation and low-income housing.

NR: Not releasable.

Federal labs

Employment at Colorado Federal Labs, 2012

	Full-time employees	Part-time employees and student workers	Contract workers	Total Workers	Total Compensation (millions)	Average Compensation
Boulder	3,150	416	31	3,597	\$388.3	\$107,942
Jefferson	2,754	273	605	3,632	\$334.2	\$92,010
Larimer	531	69	39	639	\$55.6	\$87,065
Other Colorado	84	14	0	98	\$9.1	\$92,857
Colorado Total	6,519	772	675	7,966	\$787.2	\$98,819

Source: CO-LABS Economic Impact Study, University of Colorado Boulder Leeds School of Business, Business Research Division. August

Expenditures by Colorado Federal Lab Location (millions), 2012

Primary county	Labor	Operating expenditures, maintenance, and utilities	Lease payments	Total direct Colorado operations
Boulder	\$424.4	\$112.3	\$12.5	\$549.1
Jefferson	\$329.4	\$176.2	\$29.6	\$535.2
Larimer	\$53.0	\$30.0	\$7.9	\$90.9
Colorado	\$763.5	\$375.0	\$50.2	\$1,188.8

Source: CO-LABS Economic Impact Study, University of Colorado Boulder Leeds School of Business, Business Research Division. August 2013.

Impact of Colorado Federal Labs

	Fiscal Year 2012			Fiscal Year 2013		
	Output (millions)	Value Added (millions)	Employment	Output (millions)	Value Added (millions)	Employment
Operations	\$2,023.8	\$1,439.1	15,749	\$1,922.7	\$1,367.3	14,913
Construction	\$303.1	\$169.5	2,503	\$123.1	\$69.4	995
Total	\$2,326.9	\$1,608.6	18,253	\$2,045.8	\$1,436.7	15,908

Source: CO-LABS Economic Impact Study, University of Colorado Boulder Leeds School of Business, Business Research Division. May 16, 2014.

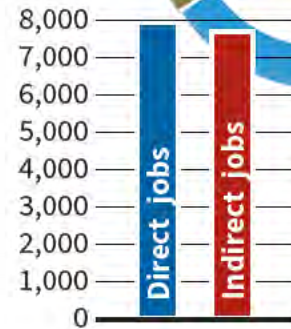
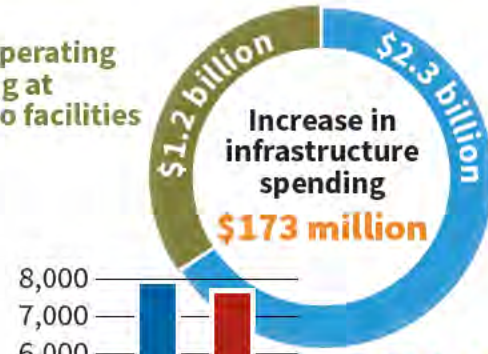
Colorado R&D Funding and Rank by Federal Agency

Funding Agency	Amount Received (000s)	Percent of agency total	National ranking
NASA	\$1,237,123	20.9%	2
Dept. of Commerce	\$206,149	18.0%	2
Dept of Interior	\$65,391	9.1%	2
National Science Foundation	\$333,853	5.5%	4
Dept. of Energy	\$341,881	3.5%	8
Dept. of Transportation	\$21,596	2.6%	8
Dept. of Agriculture	\$47,243	2.1%	15
Dept. of Defense	\$1,209,987	1.6%	18
Dept. of Health & Human Services	\$393,792	1.1%	20
Dept. of Homeland Security	\$4,920	0.7%	23

Source: National Science Foundation



Direct operating spending at Colorado facilities



State net economic benefit

Federal Labs- Boulder County

- Cooperative Institute for Research in Environmental Sciences (CIRES)
- JILA
- Laboratory for Atmospheric and Space Physics (LASP)
- National Ecological Observatory Network (NEON)
- National Oceanic and Atmospheric Administration (NOAA)
- National Institute of Standards and Technology (NIST)
- National Telecommunications and Information Administration (NTIA)
- Renewable and Sustainable Energy Institute (RASEI)
- University Corporation for Atmospheric Research (UCAR)
- UNAVCO Inc.
- Dept. of Homeland Security

Source: Business Research Division Leeds School of Business, University of Colorado Boulder

Federal Labs- Larimer County

- Centers for Disease Control and Prevention, Division of Vector-Borne Diseases (CDC/DVBD)
- Cooperative Institute for Research in the Atmosphere (CIRA)
- Department of the Interior North Central Climate Science Center
- U.S. Dept. of Agriculture, Agricultural Research Service (USDA-ARS)
- U.S. Dept. of Agriculture, Rocky Mountain Research Station (RMRS)
- U.S. Dept. of Agriculture, National Wildlife Research Center (NWRC)

Source: Business Research Division Leeds School of Business, University of Colorado Boulder

A fishing rod is positioned diagonally across the frame, extending from the bottom right towards the top left. The background is a scenic mountain lake with a forested shoreline and rocky hills under a clear blue sky. The water is calm, reflecting the surrounding greenery and sky.

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Energy

Oil, gas and renewables generate jobs in region



Northern Colorado has led the state in oil production and wind turbine manufacturing, while the clean-tech industry, including solar firms, has maintained a strong presence in the Boulder Valley.

In 2014, oil production topped 94.4 million barrels statewide, with 81.2 million barrels, or 86 percent, produced in Boulder, Broomfield, Larimer and Weld counties. Weld County dominated oil production, with 80.6 million barrels produced, by far the highest of any county statewide. The county ranked No. 2 in natural-gas production in the state with 388.3 billion cubic feet of natural gas.

Although oil and gas prices have struggled for much of the past year, drilling and production in Northern Colorado has continued, with companies such as Anadarko Petroleum Corp. continuing to invest in Weld County.

Oil and gas development in Colorado provided a \$29.6 billion boost to the state's economy in 2012 and supported

more than 110,000 jobs, according to a study by the Business Research Division of the Leeds School of Business at the University of Colorado at Boulder. The study, commissioned by the Colorado Oil and Gas Association, also found that the industry generated 51,200 direct jobs with average annual wages of more than \$74,800.

Buoyed by oil and gas, along with construction and meatpacking, Weld County recorded the largest percentage increase in employment in the nation from December 2012 to December 2013, according to the Bureau of Labor Statistics.

Oil and gas and mining overall comprise roughly 3.7 percent of the state's gross domestic product, more than agriculture, which comes in at 2.3 percent of GDP, but well below health care, which comprises 6.2 percent of Colorado's GDP.

The industry in Colorado contributed nearly \$1.6 billion in revenue to state and

local governments, school districts and special districts.

Renewable energy industries also have gained strength in 2015. Danish wind turbine maker Vestas Wind Systems A/S has rebounded. The company, which operates two factories in Brighton and one each in Windsor and Pueblo, expects to employ almost 3,000 people statewide by the end of the year.

In the Boulder Valley, solar companies such as Namaste Solar, Clean Energy Collective and Real Goods Solar Inc. have maintained a strong presence in the region.

RESOURCES

Colorado Oil and Gas Conservation Commission

www.cogcc.state.co.us

Noble Energy Inc.

www.nobleenergyinc.com

Anadarko Petroleum Corp.

www.anadarko.com

Top Companies by Active Wells

Annual production by operator, Boulder County 2014

Operator	Oil production (barrels)	Oil sales (barrels)	Gas production (MCF)	Gas sales (MCF)	Water production (barrels)
Encana Oil & Gas (USA) Inc.	82,928	83,114	1,299,633	1,299,633	14,851
Noble Energy Inc.	32,713	33,740	573,880	573,880	9,313
Kerr McGee Oil & Gas Onshore LP	2,892	2,438	63,120	60,599	828
CDM Oil & Gas	1,991	1,926	5,241	3,917	0
Extraction Oil & Gas LLC	1,068	1,027	25,388	25,338	331

Source: Colorado Oil and Gas Conservation Commission

Annual production by operator, Broomfield County 2014

Operator	Oil production (barrels)	Oil sales (barrels)	Gas production (MCF)	Gas sales (MCF)	Water production (barrels)
Encana Oil & Gas (USA) Inc.	49,510	50,381	1,108,370	1,108,370	13,500
Noble Energy Inc.	6,350	6,657	126,134	126,134	2,325
Sovereign Operating Company LLC	1,435	1,590	47,598	47,598	379
Blue Chip Oil Inc.	1,182	1,230	33,858	33,858	605
Extraction Oil & Gas LLC	392	394	3,988	3,988	28

Source: Colorado Oil and Gas Conservation Commission

Annual production by operator, Larimer County 2014

Operator	Oil production (barrels)	Oil sales (barrels)	Gas production (MCF)	Gas sales (MCF)	Water production (barrels)
Anadarko Petroleum Corp.	184,752	183,968	493,283	487,237	16,764
Prospect Energy LLC	56,299	54,967	3,312	0	2,733,429
Wellington Operating Company	17,896	17,937	2,277	0	1,049,834
Synergy Resources Corp.	15,245	15,235	62,959	62,959	1,315
Magpie Operating Inc.	11,788	10,855	173,312	173,312	3,538

Source: Colorado Oil and Gas Conservation Commission

Annual production by operator, Weld County 2014

Operator	Oil production (barrels)	Oil sales (barrels)	Gas production (MCF)	Gas sales (MCF)	Water production (barrels)
Anadarko Petroleum Corp.	27,826,780	27,635,959	149,490,255	148,307,036	2,523,050
Noble Energy Inc.	22,365,354	22,325,881	125,084,452	124,748,397	8,521,734
Encana Oil & Gas (USA) Inc.	6,932,407	6,918,108	38,402,039	38,402,039	2,195,104
Bonanza Creek Energy Operating Co. LLC	5,757,198	5,759,869	15,918,508	15,160,367	2,531,238
PDC Energy Inc.	4,845,093	4,824,620	25,020,255	24,650,697	1,300,060

Source: Colorado Oil and Gas Conservation Commission

Energy Employment

Fossil fuels	9-county metro Denver-Northern Colorado area	United States
Direct employment, 2014	30,340	1,863,820
No. of direct companies, 2014	1,510	65,500
1-year employment growth, 2013-2014	6.5%	2.7%
5-year employment growth, 2009-2014	38.0%	18.0%
Average annual direct employment growth, 2009-2014	6.7%	3.4%
Direct employment concentration	1.6%	1.3%

Fossil Fuels Employment by County, 2014

Adams	11.2%
Arapahoe	4.3%
Boulder	1.8%
Broomfield	0.1%
Denver	54.6%
Douglas	2.0%
Jefferson	5.0%
Larimer	2.5%
Weld	18.4%

Source: Metro Denver Economic Development Corp. 2014 Industry Cluster Study



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Cleantech	9-county metro Denver-Northern Colorado area	United States
Direct employment, 2014	19,920	789,220
No. of companies, 2014	1,510	57,040
1-year employment growth, 2013-2014	5.9%	1.5%
5-year direct employment growth, 2009-2014	22.5%	14.9%
Average annual direct employment growth, 2009-2014	4.1%	2.8%
Direct employment concentration	1.1%	0.5%

Cleantech Employment by County, 2014

Adams	4.9%
Arapahoe	6.3%
Boulder	18.0%
Broomfield	0.3%
Denver	13.2%
Douglas	3.5%
Jefferson	32.9%
Larimer	12.7%
Weld	8.3%

Source: Metro Denver Economic Development Corp. 2014 Industry Cluster Study

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Manufacturing/Tech

Bulwarks of economy still dominate region

Technology and manufacturing remain staples of the Boulder Valley and Northern Colorado economies, ranging from locally grown companies to multinational powerhouses. Tech and manufacturing companies locally specialize in everything from hardware manufacturing, computer programming and chip design to data mapping, Internet service, renewable energy and software development.

Google Inc. in August broke ground on a new 330,000-square-foot campus in Boulder, which will enable the company to expand from 350 employees to 1,500 over time.

One of the region's largest tech companies is Woodward Inc., a publicly traded company that moved its corporate headquarters to Fort Collins from Rockford, Ill., in late 2006. The company, which manufactures energy-control systems, employs about 1,475 workers in Northern Colorado and is building a new headquarters at the intersection of Lemay and Lincoln Avenues in Fort Collins.

The region also is home to some of the world's top high-tech manufacturers, including IBM Corp., Ball Aerospace & Technologies Corp., Oracle Corp., Intel Corp., Advanced Micro Devices Inc., Hewlett-Packard Co., Seagate Technology PLC and Avago Technologies Ltd. Avago, which makes microchips, last year acquired LSI Corp. in a \$6.6 billion deal that included LSI's operations in Fort Collins.

RESOURCES

Colorado Association for
Manufacturing & Technology
www.camt.com

Colorado Technology Association
www.coloradotechnology.org



COURTESY WOODWARD

Energy-control system manufacturer Woodward is building a new headquarters in Fort Collins.

Even before the acquisition, Avago employed nearly 900 people in Fort Collins and had announced three expansions in the past four years.

Hewlett-Packard also has a sizeable workforce, with an estimated 1,200 to 1,500 employees, according to the Northern Colorado Economic Development Corp.

Seagate in August announced its acquisition of Longmont-based Dot Hill Systems Corp. for \$694 million.

The Boulder Valley is a major hub of telecommunications providers. Broomfield-based Level 3 Communications Inc. is a Fortune 500 company that provides local, national and global communications services. Zayo Group Holdings Inc., based in Boulder, provides bandwidth infrastructure services.

Instrument manufacturing also is a major niche in Northern Colorado. Hach Co., a division of Denmark-based Danaher Corp., produces water-analysis equipment, employing 800 workers in Loveland.

The manufacturing industry has been slow to add jobs in recent years.

Total production employment statewide has dropped by more than 11,600 jobs to 122,000 from 2007 through 2012, according to Boston labor market analyst firm Burning Glass Technologies.

In the U.S., manufacturing employed 12.2 million in 2007 versus 10.6 million in 2012. In 2010, manufacturing employment hit bottom at 115,500 jobs in Colorado and 10.2 million jobs nationwide.

Advanced Energy Industries Inc., for example, shed 100 jobs, from 500 in 2012 to 400 in 2013 in Fort Collins, the headquarters of the solar-inverter and thin-films manufacturer. The company has outsourced manufacturing on its solar subassemblies from Fort Collins to Shenzhen, China.

Danish wind turbine manufacturer Vestas Wind Systems A/S, which has factories Windsor, Brighton and Pueblo, is one of the bright spots in manufacturing after laying off hundreds of workers in 2012.

Aiming to fill a flurry of wind turbine orders, the company is adding employees to its Windsor and Brighton plants and employs about 3,000 statewide, including a plant in Pueblo.

Manufacturing

Fastest growing Colorado industries

Industry Description	Sector	2007 NAICS	Thousands of Jobs		Change 2012–2022	Compound Annual Rate of Change 2012–2022
			2012	2022		
Home health care services	Health care and social assistance	6216	1,198.60	1,914.30	715.7	4.8
Individual and family services	Health care and social assistance	6241	1,311.40	2,022.90	711.5	4.4
Outpatient, laboratory, and other ambulatory care services	Health care and social assistance	6214, 6215, 6219	1,151.40	1,673.70	522.3	3.8
Management, scientific, and technical consulting services	Professional and business services	5416	1,121.10	1,577.10	456	3.5
Computer systems design and related services	Professional and business services	5415	1,620.30	2,229.00	608.7	3.2
Cement and concrete product manufacturing	Manufacturing	3273	161.6	218.9	57.3	3.1
Office administrative services	Professional and business services	5611	426.4	571.3	144.9	3
Offices of health practitioners	Health care and social assistance	6211, 6212, 6213	3,968.00	5,193.80	1,225.80	2.7
Veneer, plywood, and engineered wood product manufacturing	Manufacturing	3212	63.8	83.5	19.7	2.7
Facilities support services	Professional and business services	5612	125.8	164.4	38.6	2.7
Construction	Construction	23	5,640.90	7,263.00	1,622.10	2.6
Commercial and industrial machinery and equipment rental and leasing	Financial activities	5324	132.2	167.1	34.9	2.4
Software publishers	Information	5112	286	359.1	73.1	2.3
Other professional, scientific, and technical services	Professional and business services	5419	609.5	761	151.5	2.2
Employment services	Professional and business services	5613	3,147.90	3,929.60	781.7	2.2
Junior colleges, colleges, universities, and professional schools	Educational services	6112, 6113	1,763.20	2,196.60	433.4	2.2
Nursing and residential care facilities	Health care and social assistance	623	3,193.50	3,954.20	760.7	2.2
Other educational services	Educational services	6114-7	671.5	830.3	158.8	2.1
Funds, trusts, and other financial vehicles	Financial activities	525	86.8	107.3	20.5	2.1
Child day care services	Health care and social assistance	6244	855.5	1,052.00	196.5	2.1
Securities, commodity contracts, and other financial investments and related activities	Financial activities	523	814.4	1,001.00	186.6	2.1

Source: Employment Projections program, U.S. Department of Labor, U.S. Bureau of Labor Statistics

Fastest declining Colorado industries

Industry Description	Sector	2007 NAICS	Thousands of Jobs		Change 2012–2022	Compound Annual Rate of Change 2012–2022
			2012	2022		
Apparel manufacturing	Manufacturing	315	148.1	62.3	-85.8	-8.3
Leather and allied product manufacturing	Manufacturing	316	29.4	18.5	-10.9	-4.5
Communications equipment manufacturing	Manufacturing	3342	109.5	78.6	-30.9	-3.3
Postal Service	Federal government	491	611.2	442.1	-169.1	-3.2
Computer and peripheral equipment manufacturing	Manufacturing	3341	158.6	118.7	-39.9	-2.9
Spring and wire product manufacturing	Manufacturing	3326	41.6	31.3	-10.3	-2.8
Newspaper, periodical, book, and directory publishers	Information	5111	451.8	346.8	-105	-2.6
Hardware manufacturing	Manufacturing	3325	25	19.4	-5.6	-2.5
Textile mills and textile product mills	Manufacturing	313, 314	234.6	183.1	-51.5	-2.4
Other miscellaneous manufacturing	Manufacturing	3399	268.4	211.1	-57.3	-2.4
Glass and glass product manufacturing	Manufacturing	3272	80	64	-16	-2.2
Sugar and confectionery product manufacturing	Manufacturing	3113	66.8	53.5	-13.3	-2.2
Pulp, paper, and paperboard mills	Manufacturing	3221	108.2	86.8	-21.4	-2.2
Pesticide, fertilizer, and other agricultural chemical manufacturing	Manufacturing	3253	36.8	29.8	-7	-2.1
Manufacturing and reproducing magnetic and optical media	Manufacturing	3346	21	17.2	-3.8	-2
Pipeline transportation	Transportation and Warehousing	486	43.9	36.1	-7.8	-1.9
Audio and video equipment manufacturing	Manufacturing	3343	19.9	16.4	-3.5	-1.9
Natural gas distribution	Utilities	2212	109.7	92.1	-17.6	-1.7
Other chemical product and preparation manufacturing	Manufacturing	3259	80.8	67.9	-12.9	-1.7

Source: Employment Projections program, U.S. Department of Labor, U.S. Bureau of Labor Statistics

Manufacturing employment and wages by County

County	Quarterly establishments	October employment	November employment	December employment	Total quarterly wages	Average weekly wage
Boulder	1,202	35,020	35,047	35,118	\$755,145,438	\$1,170
Broomfield	182	8,181	8,251	8,331	\$217,488,375	\$1,387
Larimer	929	24,631	24,866	25,002	\$553,697,254	\$1,178
Weld	602	23,880	24,071	24,079	\$286,968,596	\$965

Source: U.S. Department of Labor, Bureau of Labor Statistics, Quarterly Census of Employment and Wages

Colorado Exports 2014

(\$ Millions)

Rank	Description	2011 Value	2012 Value	2013 Value	2014 Value	2011 % Share	2012 % Share	2013 % Share	2014 % Share	% Change 2013-2014
Total Colorado Exports and % Share of U.S. Total		7,338	8,167	8,547	8,368	0.5	0.5	0.5	0.5	-2.1
Total, Top 25 Commodities and % Share of State Total		2,834	3,342	3,747	3,553	38.6	40.9	43.8	42.5	-5.2
1	MEAT OF BOVINE ANIMALS, BONELESS, FRESH OR CH	377	392	382	440	5.1	4.8	4.5	5.3	15
2	INSTR & APPL F MEDICAL SURGICAL DENTAL VET, N	297	300	313	343	4	3.7	3.7	4.1	9.5
3	ELECTRONIC INTEGRATED CIRCUITS, NESOI	182	217	250	305	2.5	2.7	2.9	3.6	21.7
4	MEAT OF BOVINE ANIMALS, BONELESS, FROZEN	176	217	205	239	2.4	2.7	2.4	2.9	17
5	CIVILIAN AIRCRAFT, ENGINES, AND PARTS	203	165	276	209	2.8	2	3.2	2.5	-24.2
6	WHOLE HIDES & SKINS, OF A WT >16KG BOVINE/EQU	113	120	144	201	1.5	1.5	1.7	2.4	40
7	X-RAY FILM IN ROLLS, SENS, UNEX, NO PAPER ETC	170	181	219	173	2.3	2.2	2.6	2.1	-20.8
8	MOLYBDENUM ORES AND CONCENTRATES NOT ROASTED	147	126	158	163	2	1.5	1.8	2	3.7
9	PTS, INST & APPRPTS MEASURE/CHECK VARIABLES LI	127	159	142	138	1.7	2	1.7	1.7	-2.5
10	PROCESSORS AND CONTROLLERS, ELECTRONIC INTEG	181	139	142	135	2.5	1.7	1.7	1.6	-4.4
11	ORTHOPEDIC OR FRACTRE APPLIANCES, PARTS & ACC	144	162	247	135	2	2	2.9	1.6	-45.3
12	X-RAY PLATES & FLAT FILM, SENS, UNEX	63	79	71	129	0.9	1	0.8	1.5	83.2
13	MEAT, BOVINE CUTS WITH BONE IN, FROZEN	45	47	92	115	0.6	0.6	1.1	1.4	24.6
14	CRUDE OIL FROM PETROLEUM AND BITUMINOUS MINER	47	85	112	94	0.6	1	1.3	1.1	-16
15	AMPLIFIERS, ELECTRONIC INTEGRATED CIRCUITS	45	33	85	80	0.6	0.4	1	1	-6.7
16	INSTRUMENTS ETC USING OPTICAL RADIATIONS NESO	93	90	92	76	1.3	1.1	1.1	0.9	-17.1
17	TAPS COCKS ETC F PIPE VAT INC THERMO CONTROL	77	81	70	75	1	1	0.8	0.9	8
18	CONTAINER BAGS, CASES ETC NESOI	33	51	64	74	0.5	0.6	0.8	0.9	15
19	ENGINE AND MOTOR PARTS, NESOI	9	339	286	65	0.1	4.2	3.3	0.8	-77.4
20	MEAT OF SWINE, NESOI, FRESH OR CHILLED	66	84	85	64	0.9	1	1	0.8	-24.4
21	OTH FRICTION MATERL, OTH MINRLS, CELLULS, NES	19	46	52	64	0.3	0.6	0.6	0.8	21.9
22	RAILWAY OR TRAMWAY RAILS OF IRON OR STEEL	46	45	55	63	0.6	0.5	0.6	0.8	15.4
23	COMP WITH PYRIMIDINE OR PIPERAZINE RING, NESO	29	24	39	60	0.4	0.3	0.5	0.7	54
24	AUTOMATIC DATA PROCESSING STORAGE UNITS, N.E.	98	107	107	57	1.3	1.3	1.2	0.7	-46.6
25	ELECTRO-DIAGNOSTIC APPARATUS NESOI, AND PARTS	49	52	59	54	0.7	0.6	0.7	0.6	-9.6

Source: U.S. Census Bureau. Foreign Trade

Colorado Exports by country 2014

(\$ Millions)

Rank	Country	2011 Value	2012 Value	2013 Value	2014 Value	2011 % Share	2012 % Share	2013 % Share	2014 % Share	% Change 2013 - 2014
	Total Colorado Exports and % Share of U.S. Total	7,338	8,167	8,547	8,368	0.5	0.5	0.5	0.5	-2.1
	Total, Top 25 Countries and % Share of State Total	6,600	7,278	7,675	7,532	89.9	89.1	89.8	90	-1.9
1	Canada	1,541	2,000	2,063	1,677	21	24.5	24.1	20	-18.7
2	Mexico	755	849	918	1,069	10.3	10.4	10.7	12.8	16.4
3	China	637	676	659	656	8.7	8.3	7.7	7.8	-0.4
4	Japan	393	427	442	509	5.4	5.2	5.2	6.1	15.3
5	Netherlands	317	280	304	341	4.3	3.4	3.6	4.1	12
6	Malaysia	209	224	274	337	2.8	2.7	3.2	4	22.9
7	Korea, South	226	266	341	335	3.1	3.3	4	4	-1.7
8	Hong Kong	174	233	251	259	2.4	2.9	2.9	3.1	3.4
9	Germany	315	282	240	254	4.3	3.5	2.8	3	5.6
10	Switzerland	241	245	329	234	3.3	3	3.8	2.8	-28.7
11	United Kingdom	248	205	211	223	3.4	2.5	2.5	2.7	5.5
12	Belgium	131	137	171	208	1.8	1.7	2	2.5	21.6
13	Philippines	222	191	196	200	3	2.3	2.3	2.4	2.2
14	Taiwan	181	144	182	192	2.5	1.8	2.1	2.3	5.2
15	Australia	179	172	181	168	2.4	2.1	2.1	2	-7.4
16	Brazil	106	172	185	167	1.4	2.1	2.2	2	-9.6
17	France	142	155	151	146	1.9	1.9	1.8	1.7	-3.4
18	United Arab Emirates	58	72	74	99	0.8	0.9	0.9	1.2	33
19	India	119	119	112	90	1.6	1.5	1.3	1.1	-19.7
20	Singapore	105	92	88	84	1.4	1.1	1	1	-4.7
21	Italy	65	80	62	64	0.9	1	0.7	0.8	3
22	Chile	42	82	48	64	0.6	1	0.6	0.8	31.5
23	Thailand	112	70	71	63	1.5	0.9	0.8	0.8	-10.5
24	Saudi Arabia	33	45	75	49	0.5	0.6	0.9	0.6	-35
25	Argentina	48	58	47	46	0.7	0.7	0.6	0.5	-2.9

Source: U.S. Census Bureau. Foreign Trade

Manufacturing by County, Fourth Quarter 2014

Boulder County

Manufacturing classification/ NAICS code	No. of establishments	October Employment	November Employment	December Employment	Total Quarterly Wages	Average Weekly Wage
Manufacturing 31-33	607	17,552	17,569	17,605	\$378,172,366	\$1,655
Food manufacturing 311	80	1,767	1,744	1,730	\$20,477,403	\$902
Beverage/tobacco product manufacturing 312	33	601	620	620	\$5,993,464	\$751
Textile product mills 314	9	74	73	65	\$569,053	\$619
Apparel manufacturing 315	5	214	209	200	\$2,894,195	\$1,072
Wood product manufacturing 321	16	268	274	277	\$3,535,124	\$996
Printing/related activities 323	37	669	668	677	\$7,269,382	\$833
Chemical manufacturing 325	35	1,298	1,322	1,365	\$31,325,339	\$1,814
Plastics and rubber products manufacturing 326	17	237	245	244	\$2,946,363	\$937
Nonmetallic mineral product manufacturing 327	16	276	272	261	\$4,111,058	\$1,173
Fabricated metal product manufacturing 332	60	850	841	849	\$12,020,084	\$1,092
Machinery manufacturing 333	41	937	937	927	\$15,074,261	\$1,242
Computer/electronic product manufacturing 334	122	8,403	8,386	8,405	\$240,619,917	\$2,204
Electrical equipment and appliance manufacturing 335	18	603	586	577	\$12,344,144	\$1,613
Transportation equipment manufacturing 336	17	165	161	160	\$2,199,862	\$1,045
Furniture and related product manufacturing 337	18	180	181	186	\$2,004,308	\$846
Miscellaneous manufacturing 339	71	926	959	970	\$13,589,115	\$1,098
Total Manufacturing	1,202	35,020	35,047	35,118	\$755,145,438	\$1,170

Source: U.S. Department of Labor, Bureau of Labor Statistics, Quarterly Census of Employment and Wages

Broomfield County

Manufacturing classification/ NAICS code	No. of establishments	October Employment	November Employment	December Employment	Total Quarterly Wages	Average Weekly Wage
Manufacturing 31-33	103	4,838	4,871	4,920	\$125,234,646	\$1,976
Beverage/tobacco product manufacturing 312	5	24	24	20	\$153,529	\$521
Printing/related activities 323	8	51	46	45	\$441,048	\$717
Fabricated metal product manufacturing 332	23	191	203	200	\$2,545,524	\$989
Machinery manufacturing 333	9	149	153	151	\$2,489,452	\$1,268
Computer/electronic product manufacturing 334	9	1,509	1,512	1,519	\$62,324,750	\$3,168
Transportation equipment manufacturing 336	4	93	97	97	\$1,803,309	\$1,450
Furniture and related product manufacturing 337	6	968	980	979	\$17,549,892	\$1,379
Miscellaneous manufacturing 339	15	358	365	400	\$4,946,225	\$1,016
Total Manufacturing	182	8,181	8,251	8,331	\$217,488,375	\$1,387

Source: U.S. Department of Labor, Bureau of Labor Statistics, Quarterly Census of Employment and Wages

Larimer County

Manufacturing classification/ NAICS code	No. of establishments	October Employment	November Employment	December Employment	Total Quarterly Wages	Average Weekly Wage
Manufacturing 31-33	467	12,342	12,459	12,528	\$277,207,641	\$1,714
Food manufacturing 311	32	472	508	501	\$4,441,222	\$692
Beverage/tobacco product manufacturing 312	32	1,273	1,302	1,247	\$23,926,973	\$1,445
Textile product mills 314	13	117	120	124	\$1,152,697	\$737
Wood product manufacturing 321	19	221	220	234	\$2,180,087	\$745
Printing/related activities 323	34	328	333	333	\$3,517,184	\$817
Chemical manufacturing 325	18	606	622	633	\$11,646,352	\$1,444
Plastics and rubber products manufacturing 326	25	1,119	1,135	1,175	\$21,466,505	\$1,445
Nonmetallic mineral product manufacturing 327	28	387	363	367	\$4,417,262	\$913
Primary metal manufacturing 331	6	78	76	78	\$720,660	\$717
Fabricated metal product manufacturing 332	68	527	531	535	\$6,025,828	\$873
Machinery manufacturing 333	32	2,415	2,419	2,429	\$54,016,754	\$1,716
Computer/electronic product manufacturing 334	40	3,602	3,616	3,660	\$127,657,802	\$1,708
Electrical equipment and appliance manufacturing 335	11	103	101	97	\$2,217,901	\$1,700
Transportation equipment manufacturing 336	14	134	138	139	\$2,966,721	\$1,666
Furniture and related product manufacturing 337	26	452	457	464	\$4,904,955	\$824
Miscellaneous manufacturing 339	64	455	466	458	\$5,230,710	\$875
Total Manufacturing	929	24,631	24,866	25,002	\$553,697,254	\$1,178

Source: U.S. Department of Labor, Bureau of Labor Statistics, Quarterly Census of Employment and Wages



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Weld County

Manufacturing classification/ NAICS code	No. of establishments	October Employment	November Employment	December Employment	Total Quarterly Wages	Average Weekly Wage
Manufacturing 31-33	306	11,998	12,092	12,095	\$144,603,102	\$922
Food manufacturing 311	29	4,806	4,921	4,866	\$38,567,105	\$610
Beverage/tobacco product manufacturing 312	8	45	44	42	\$189,822	\$334
Textile product mills 314	7	15	18	17	\$133,892	\$618
Wood product manufacturing 321	17	295	288	294	\$4,448,129	\$1,170
Printing/related activities 323	8	56	55	56	\$578,874	\$800
Chemical manufacturing 325	14	540	526	530	\$8,733,405	\$1,263
Plastics and rubber products manufacturing 326	16	388	389	392	\$5,365,480	\$1,059
Nonmetallic mineral product manufacturing 327	23	686	687	689	\$11,257,932	\$1,260
Primary metal manufacturing 331	7	275	271	273	\$4,082,178	\$1,150
Fabricated metal product manufacturing 332	83	1,832	1,845	1,869	\$27,246,450	\$1,134
Machinery manufacturing 333	28	1,728	1,719	1,742	\$25,129,079	\$1,118
Computer/electronic product manufacturing 334	11	534	529	529	\$8,304,450	\$1,204
Transportation equipment manufacturing 336	12	155	162	159	\$1,885,467	\$914
Furniture and related product manufacturing 337	12	270	272	273	\$3,257,582	\$922
Miscellaneous manufacturing 339	21	257	253	253	\$3,185,649	\$963
Total Manufacturing	602	23,880	24,071	24,079	\$286,968,596	\$965

Source: U.S. Department of Labor, Bureau of Labor Statistics, Quarterly Census of Employment and Wages

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JOEL BLOCKER/FOR BIZWEST

Boo Bicycles in Fort Collins uses bamboo in the frames of its race, mountain and commuter bikes.

Part of the major appeal of moving to the Boulder Valley or Northern Colorado is the majestic mountain views and the seemingly endless opportunities for outdoor adventure that come with them – if only you could sneak away from the office frequently enough to try them all.

Local fervor for the outdoors is matched by a wealth of innovative local manufacturers eager to outfit and equip residents' playtime.

Never held a business meeting on a group bike ride before? You might want to get used to it. The region is bike-crazy, and Fort Collins in particular has carved out a vibrant niche for itself in bicycle manufacturing. No fewer than 10 bike-makers call the city home, from Big Shot to Black Sheep to Meetsauce to Yipsan.

And in Colorado, even the craft beer breweries get into the bike making gig. Longmont-based Oskar Blues Brewery in 2011 launched Reeb Cycles (that's beer spelled backwards for those keeping score at home), a line of rubber belt-driven single-speed mountain bikes.

But the region is hardly just about bikes.

There's ski makers such as Head USA Inc. and ski apparel giant Spyder Active Sports Inc., both in Boulder. Former professional triathlete Nicole DeBoom founded Boulder-based Skirt Sports Inc., a manu-

facturer of women's fitness apparel. And companies such as Kelty Inc., located in Gunbarrel, make all kinds of outdoor apparel, equipment and accessories for trekking through the mountains and camping.

Louisville's Colorado Technology Center boasts several outdoors-related manufacturing companies. Athletic apparel maker Pearl Izumi USA Inc., which was already located in the business park, built a new 41,313-square-foot headquarters there and moved in in late 2013. Canaima Outdoors Inc., distributor of outdoor-product lines like Gibbon Slacklines and Bring Your Adventure Sports, last year moved its operations from Boulder to a larger location in the CTC. Babolat VS North America Inc., the United States operations for the French manufacturer of tennis racquets, strings and accessories, is also among the outdoors companies that call the CTC home.

The 2014 darling of local outdoors manufacturers, though, might be Boulder-based Feel The World LLC, which does business as Xero Shoes. Xero makes a line of minimalist sandals that come with a 5,000-mile guarantee.

The company placed first on BizWest's 2014 Mercury 100 list of fastest-growing companies in Boulder and Broomfield counties for those reporting less than \$2 million in annual revenue. Xero revenue leaped from \$247,000 in 2011 to \$851,573 by 2013.

Colorado's Outdoor Recreation Economy

	Consumer spending	Direct jobs created	Wages and salaries	State and local tax revenue
Colorado	\$13.2 billion	125,000	\$4.2 billion	\$994 million
U.S.	\$646 billion	6.1 million	39.9 billion	\$39.7 billion

Source: Outdoor Industry Association

Rank	Company	Local employees	Products/Services	Phone Website	Person in charge Title Year founded
1	Crocs Inc. 7477 Dry Creek Pkwy Niwot, CO 80503	320	Casual footwear.	303-848-7000 www.crocs.com	Andrew Rees president 2002
2	Carefree of Colorado 2145 W. Sixth Ave. Broomfield, CO 80020	275	Shade products and accessories featuring an exceptional user experience in recreational, residential and commercial applications.	303-469-3324 www.carefreeofcolorado.com	Sean Dorsey managing director 1971
3	Nite Ize Inc. 5660 Central Ave. Boulder, CO 80301	225	Hardware, LED toys, LED bike, LED illumination, INOVA flashlights, rugged mobile/tool holsters.	303-449-2576 www.niteize.com	Rick Case founder/president 1989
4	Spyder Active Sports Inc. 4740 Walnut St. Boulder, CO 80301	95	Performance skiwear, outerwear and accessories.	303-544-4000 www.spyder.com	Thomas McGann CEO 1978
5	Product Architects Inc./Polar Bottle 5637 Arapahoe Ave. Boulder, CO 80303	63	Reusable insulated water bottles.	303-440-0358 www.polarbottle.com	Judy Amabile president 1994
6	Head Rush Technology 1835 38th St., Suite C Boulder, CO 80301	42	Engineers technologies to bring new adventure recreation equipment to the climbing, zip line, adventure and amusement industries.	720-565-6885 headrushtech.com	John McGowan CEO, co-founder 2009
7	Newton Running Co. 1375 Walnut St Boulder, CO 80302	40	Specialty running shoes.	303-442-1113 www.newtonrunning.com	Jerry Lee Co-founder & CEO 2006
8	Backcountry Access Inc. 2820 Wilderness Place, Unit H Boulder, CO 80301	35	Backcountry skiing and avalanche rescue equipment.	303-417-1345 www.backcountryaccess.com	Bruce McGowan General Manager 1994
9	Sea to Summit Inc. 1901 Central Ave. Boulder, CO 80301	30	Backpacking, camping, adventure travel and paddle sports gear.	303-440-8977 www.seatosummit.com	Shelley Dunbar Andrew Dunbar owners 1998
10	Bison Designs LLC 735 S. Lincoln St. Longmont, CO 80501	30	Apparel, belts (manufactured from climbing webbing), pet accessories, para-cord survival accessories, unique & custom aluminum accessories as well as chalk related products.	303-678-9911 www.bisondesigns.com	Brian Kelleghan founder 1987
11	La Sportiva N.A. 3850 Frontier Ave., Suite 100 Boulder, CO 80301	25	Outdoor footwear, apparel and hardgoods for climbing, mountaineering, mountain running, hiking and ski mountaineering.	303-443-8710 www.sportiva.com	Jonathan Lantz president 1928
12	SCARPA North America Inc. 3550 Frontier Ave., Unit E Boulder, CO 80301	22	Manufactures and distributes trail running, hiking, rock climbing, mountaineering and ski boots and footwear.	303-998-2895 www.scarpa.com	Kim Miller CEO 2005
13	Retul 5445 Conestoga Court, Suite 100 Boulder, CO 80301	17	Bike fit tools, technology and education.	720-406-1171 www.retul.com	Franko Vatterott Todd Carver Cliff Simms co-owners 2007
14	Sportswaves Unlimited Inc.: Baseline Contract Sewing 404 W. Baseline Road Lafayette, CO 80026-1721	16	Custom bags, strap assemblies, back packs and reusable canvas grocery totes. Contract cutting and sewing, packaging, web cutting, die cutting and screen printing.	303-665-4122 www.baselinecontractsewing.com	Cindy Dyke Operations Manager Herb Riehl President 1989
15	Great Trango Holdings Inc. 740 S. Pierce Ave., Suite 15 Louisville, CO 80027	16	Trango: Climbing and mountaineering equipment. Stonewear Designs: Women's active wear.	800-860-3653 www.trango.com/ www.stoneweardesigns.com	Kitty Bradley president Chris Klinke director of hard goods 1991
16	Babolat VS North America Inc. 1175 Cherry St., Suite 100 Louisville, CO 80027	15	U.S. operations for French manufacturer of tennis racquets, strings, accessories and tennis shoes.	720-542-6292 www.babolat.com	Susan DiBlase General Manager 1999
17	MontBell America Inc. 3550 Frontier Ave., Unit B Boulder, CO 80301	15	Outdoor and mountaineering gear.	720-565-2800 www.montbell.com	Isamu Tatsuno president 1975
18	Wheels Manufacturing 1475 Arthur Ave., Suite 1 Louisville, CO 80027	15	Components for the cycling industry.	303-410-7336 www.wheelsmfg.com	Dave Batka CEO 1988
19	HEAD USA Inc. 3125 Sterling Circle, Suite 101 Boulder, CO 80301	14	Retail and rental equipment: alpine skis, ski boots, alpine bindings, snowboards, snowboard boots, snowboard bindings, and helmets.	800-874-3235 www.head.com	Kevin Kempin CEO/president 1950
20	Deuter USA 1341 Sherman Drive Longmont, CO 80501-6192	14	Backpacks, avalanche safety gear and apparel.	303-652-3102 www.deuterusa.com	Bernd Kullman CEO 1898
21	Lafuma America Inc. 917 Front St. Suite 260 Lafayette, CO 80026	10	Outdoor gear and apparel.	303-527-1460 www.lafuma.com	1930
22	Icebox Knitting LLC 1111 Delaware Ave. Longmont, CO 80501	10	Designs/manufactures hats and accessories for the outdoor winter sport, boutique, fashion and lifestyle markets. Private labeling of our own products and OEM cut-n-sew is also available.	303-485-7112 www.iceboxknitting.com	Scott Baker director of mill operations 1994
23	Slackline Industries/Canaima Outdoors Inc. 385 S. Pierce Ave., Suite D Louisville, CO 80027	10	Slackline kits for all ability levels and ages. Sponsor of pro athletes and host of numerous consumer events.	303-443-0163 www.slacklineindustries.com	Derick Cole President 2009
24	Crescent Moon Snowshoes Inc. 5401 Western Ave., Suite C Boulder, CO 80303	10	Snowshoes and longboards.	303-494-5506 www.crescentmoonsnowshoes.com	Jake Thamm Tamara Laug co-founders 1997
25	Eco Vessel LLC 5485 Conestoga Court, Suite 250 Boulder, CO 80301	10	Reusable water bottles and food storage products.	800-969-2962 www.ecovessel.com	Jonathan Fox President 2008

Bioscience

Area grows its own in pharmaceutical sector



JONATHAN CASTNER/FOR BIZWEST

Timothy Compton, vice president for business development at Avista Pharma Solutions, said the lab is hiring and will continue to hire in the wake of the company's acquisition of Array BioPharma's testing and contract manufacturing division in Longmont.

The Boulder Valley and Northern Colorado are home to multiple homegrown companies that are putting the region on the bioscience map.

Clovis Oncology Inc. and Array BioPharma Inc., both based in Boulder, are on the verge of cashing in on drug candidates that will make a difference in treating a variety of cancers.

Clovis, founded in 2009, recently reported that it is building out its commercial organizations in both the United States and European Union, and it is preparing for a potential U.S. launch of rociletinib, a drug designed to treat lung

cancer, by the end of 2015. It also is working on drugs to treat breast, ovarian and lung cancers.

Two of Array BioPharma drug candidates, binimetinib and encorafenib have made it to Phase 3 trials and are on track for regulatory submissions in 2016. Binimetinib targets melanoma and ovarian cancer. Encorafenib targets melanoma.

Broomfield-based Corgenix Medical Corp. made national news in the past year with its rapid diagnostic test kit for Ebola that turned in accuracy rates of more than 92 percent. The test kit became a useful tool in the battle to contain Ebola

outbreaks in Africa. Corgenix also this year was acquired by Germany-based Orgentec Diagnostika, a deal that took the formerly publicly traded company private. Corgenix and its 50-some employees remained in Broomfield after the sale.

To the north in Fort Collins, Colorado State University also has rich ties to the industry. CSU has two super clusters aimed at speeding the transfer of innovative new technologies to the marketplace — one focused on cancer research and the other on infectious disease.

Along with the activity at CSU, the Centers for Disease Control and Prevention

Bioscience, nine-county metropolitan area

Industry subsector	2014 establishments	2014 employment	1-year direct employment growth, 2013-2014	5-year direct employment growth, 2009-2014	Average annual direct employment growth, 2009-2014	Direct employment concentration	Average salary 2013	Average salary nation 2013
Total biosciences	600	15,120	NA	NA	NA	NA	\$84,000	NA
Medical devices and diagnostics	310	10,500	1.9%	5.4%	1.1%	0.6%	\$72,290	\$77,550
Pharmaceuticals and biotechnology	290	4,620	-4.3%	-12.5%	-2.6%	0.2%	\$97,190	\$119,890
Agricultural biotechnology*	100	1,030	NA	3.3%	NA	NA	NA	NA

Figures for the 9-county metropolitan region, including Adams, Arapahoe, Boulder, Broomfield, Denver, Douglas, Jefferson, Larimer, and Weld counties.

*This industry is not included in the total biosciences figure. It is considered a related subcluster.
NA: Not available

Source: Metro Denver Economic Development Corp.: Metro Denver and Northern Colorado Industry Cluster Profile.

operates one of its federal laboratories in Fort Collins. The Division of Vector-Borne Infectious Diseases is one of the leading vector-borne research centers in the world.

Fort Collins-based Tolmar Inc., which develops and manufactures a line of drugs focused on dermatology, oncology and specialty injectable therapeutics, is experiencing a growth spurt. It recently announced plans to add more than 50 full-time positions at its facilities in Loveland and Windsor.

In the animal kingdom, Loveland-based Heska Corp. has been experiencing success selling its veterinary diagnostic products, mainly for dogs and cats.

In the coming year, the region will be without one of its staple companies, California-based Amgen Inc. is shutting down its manufacturing operations in Longmont and Boulder, which employed about 430 people at the time of the announcement in July. Amgen employed more than 1,000 in the region during the mid-2000s.

The bioscience industry will have its eye on Louisville-based Globelimmune Inc., which has been on the Nasdaq hot seat, teetering back and forth on the brink of being delisted as it races to commercialize several drugs to treat pancreatic cancer and hepatitis B and C, before it runs out of money.

RESOURCES

Colorado BioScience Association
www.cobioscience.com

Colorado State University College of Veterinary Medicine and Biomedical Sciences
www.cvmb.colostate.edu

CSU Ventures
www.csuventures.org

Colorado State University Superclusters
www.superclusters.colostate.edu

Health Care

Pace of change continues with area hospitals

The past two years have been a wild ride for health-care companies in the Boulder Valley and Northern Colorado, with the implementation of a large portion of the Patient Protection and Affordable Care Act that seeks to change nearly everything about the way patients are treated and doctors are paid.

With the opening of the state's health-insurance exchange, Connect for Health Colorado, in October 2013, the health-care community began its vigil, watching to see how many people would sign up for coverage. More than 137,000 people enrolled, with more able to sign up outside of the open enrollment period if they experienced a "qualifying event," such as a marriage, death or job change.

Beyond those who signed up for private coverage, Colorado's expansion of Medicaid provided health coverage to even more people. Under the Affordable Care Act, Colorado expanded Medicaid to cover those households making 138 percent of the Federal Poverty Level, and also



instituted a program called Adults without Dependent Children, allowing adults younger than Medicare age and without children or disabilities to enroll in Medicaid for the first time.

These changes resulted in more than 220,000 additional Coloradans enrolling in Medicaid through May 31, 2014.

A payment model shift beginning in Medicare and Medicaid also began taking place, moving away from the fee-for-service model and toward an outcome-based model, paying providers based on the patient's overall condition and health after a procedure rather than paying per treatment.

While the roots of this change are in government-funded programs, the outcome-based model is expected to spread to private health insurance carriers.

The health-care industry also saw some physical changes, with Boulder Community Health completing its move of main hospital functions to its Foothills campus. In Fort Collins, Banner Fort Collins Medical Center, an \$86 million project, opened this past spring. UCHealth announced plans for new hospitals in Broomfield and Longmont, and Longmont United Hospital completed its affiliation with Centura Health.

Broomfield-based SCL Health, which owns Good Samaritan Medical Center in Lafayette, also announced an affiliation agreement with Platte Valley Medical Center in Brighton.

University of Colorado Health saw a change as longtime leaders Rulon Stacey and Bruce Schroffel stepped down, making way for Elizabeth Concordia to take the helm as CEO in September 2014.

LOCAL HOSPITALS

[Avista Adventist Hospital](#)

[Boulder Community Health](#)

[Estes Park Medical Center](#)

[Good Samaritan Medical Center](#)

[Longmont United Hospital](#)

[McKee Medical Center](#)

[Medical Center of the Rockies](#)

[North Colorado Medical Center](#)

[Platte Valley Medical Center](#)

[Poudre Valley Hospital](#)

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MEDICAL CENTER OF THE ROCKIES | Poudre Valley Hospital

Hospitals

	City	County	System	Licensed Beds	Inpatient Discharges Total	Inpatient Patient Days Total	Births Total	Emergency Dept. Visits Total	Total Outpatient Visits
Avista Adventist Hospital	Louisville	Boulder	Centura Health	114	4,094	12,634	1,954	10,453	45,677
Boulder Community Health	Boulder	Boulder	Nonprofit	265	7,990	34,604	1,262	34,743	412,684
Estes Park Medical Center	Estes Park	Larimer	N/A	25	421	1,781	75	4,972	39,800
Good Samaritan Medical Center	Lafayette	Boulder	Exempla	229	12,421	51,101	2,513	35,327	109,594
Longmont United Hospital	Longmont	Boulder	N/A	201	7,168	31,429	1,009	28,749	129,908
McKee Medical Center	Loveland	Larimer	Banner Health System	115	4,352	12,244	817	26,325	218,576
Medical Center of the Rockies	Loveland	Larimer	Poudre Valley Health System	166	10,187	42,276	1,362	48,292	84,809
North Colorado Medical Center	Greeley	Weld	Banner Health System	378	11,963	45,633	1,503	51,094	484,854
Platte Valley Medical Center	Brighton	Adams	N/A	98	3,085	9,393	925	20,206	80,721
Poudre Valley Hospital	Fort Collins	Larimer	Poudre Valley Health System	226	15,140	59,417	2,312	57,360	269,803

Source: Colorado Hospital Association, Colorado Hospital Utilization Report, March 16, 2015

Health Professionals

	Boulder	Broomfield	Larimer	Weld	Colorado
Physicians	880	100	620	277	15,460
Physician Assistant	183	47	136	64	2,594
Registered Nurses	2,509	844	3,114	1,952	60,674
Physical Therapist	304	95	271	86	4,943
Occupational Therapist	167	43	271	79	2,540
Dentists	219	52	204	82	3,829
Dental Hygienist	148	68	235	128	3,664
Pharmacist	209	105	229	137	5,308
Optometrist	55	11	46	19	890
Nurse Practitioner	258	51	238	133	4,856
Certified Nurses Aide	832	234	1,551	1,509	44,259

Source: Colorado Department of Regulatory Agencies, Division of Registrations

TOGETHER = HEALTHY



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Nursing Homes

Facility Name	Location	County	Licensed Beds	Medicare 18	Medicare HMO	Medicaid 19	Medicaid HMO	Other	Total Census	% of Capacity	Vacant Beds
Applewood Living Center	Longmont	Boulder	120	6	0	67	0	17	90	75.0%	30
Avamere Transitional Care and Rehabilitation-Brighton	Brighton	Adams	108	9	3	48	4	15	79	73.1%	29
Balfour Retirement Community of Boulder County	Louisville	Boulder	76	0	0	0	0	68	68	89.5%	8
Berthoud Living Center	Berthoud	Larimer	76	0	0	0	0	63	63	82.9%	13
Boulder Manor	Boulder	Boulder	165	15	2	57	0	35	109	66.1%	56
Broomfield Skilled Nursing and Rehabilitation Center	Broomfield	Broomfield	210	12	11	110	0	38	171	81.4%	39
Centennial Health Care Center	Greeley	Weld	118	12	1	71	0	9	93	78.8%	25
Centre Avenue Health and Rehabilitation Facility LLC	Fort Collins	Larimer	90	45	8	0	0	21	74	82.2%	16
Columbine Commons Health and Rehab LLC	Windsor	Weld	30	8	4	0	0	14	26	86.7%	4
Columbine West Health & Rehab Facility	Fort Collins	Larimer	100	9	1	42	0	48	100	100.0%	0
Cottonwood Care Center	Brighton	Adams	117	1	0	99	0	3	103	88.0%	14
FairAcres Manor Inc.	Greeley	Weld	116	16	3	58	0	27	104	89.7%	12
Fort Collins Health Care Center	Fort Collins	Larimer	83	11	0	50	0	9	70	84.3%	13
Frasier Meadows Health Care Center	Boulder	Boulder	54	9	1	9	0	33	52	96.3%	2
Golden Peaks Care and Rehabilitation Center	Fort Collins	Larimer	60	1	0	31	0	16	48	80.0%	12
Good Samaritan Society — Bonell Community	Greeley	Weld	210	7	2	95	0	39	143	68.1%	67
Good Samaritan Society — Fort Collins Village	Fort Collins	Larimer	64	4	1	38	0	19	62	96.9%	2

Nursing Homes

Facility Name	Location	County	Licensed Beds	Medicare 18	Medicare HMO	Medicaid 19	Medicaid HMO	Other	Total Census	% of Capacity	Vacant Beds
Good Samaritan Society – Loveland Village	Loveland	Larimer	104	5	2	57	0	24	88	84.6%	16
Grace Pointe Continuing Care Senior Campus Skilled Nursing	Greeley	Weld	53	22	5	0	0	16	43	81.1%	10
The Green House Homes at Mirasol	Loveland	Larimer	60	1	0	4	0	29	34	56.7%	26
Kent On Manor	Greeley	Weld	114	8	6	70	0	4	88	77.2%	26
Lemay Avenue Health and Rehabilitation Facility	Fort Collins	Larimer	130	26	0	45	0	55	126	96.9%	4
Life Care Center of Greeley	Greeley	Weld	124	28	0	28	0	25	81	65.3%	43
Life Care Center of Longmont	Longmont	Boulder	187	38	4	81	0	30	153	81.8%	34
Longmont United Hospital TCU	Longmont	Boulder	15	8	0	0	0	4	12	80.0%	3
Manorcare Health Services-Boulder	Boulder	Boulder	150	28	16	44	0	40	128	85.3%	22
Mesa Vista of Boulder	Boulder	Boulder	162	7	0	129	0	9	145	89.5%	17
North Shore Health and Rehab Facility	Loveland	Larimer	134	18	4	70	0	29	121	90.3%	13
The Peaks Care Center	Longmont	Boulder	95	11	8	50	0	13	82	86.3%	13
Prospect Park Living Center	Estes Park	Larimer	52	0	0	19	0	15	34	65.4%	18
Rehabilitation and Nursing Center of the Rockies	Fort Collins	Larimer	96	7	1	41	0	19	68	70.8%	28
Sierra Vista Health Care Center	Loveland	Larimer	114	4	10	55	0	20	89	78.1%	25
Spring Creek Health Care Center	Fort Collins	Larimer	138	14	5	74	0	8	101	73.2%	37
Windsor Health Care Center	Windsor	Weld	112	9	1	73	0	17	100	89.3%	12

Medicare 18: Patients that receive their benefits through Medicare.

Medicare HMO: Patients enrolled in an HMO program that provides Medicare benefits to residents.

Medicaid 19: Patients that receive their benefits through Medicaid.

Medicaid HMO: Patients enrolled in an HMO program that provides Medicaid benefits to residents.

Other: Insurance or private-pay patients.

Source: Colorado Nursing Home Census Bed Report for 3/31/2015, Colorado Department of Public Health and Environment

Health insurance coverage

Figures are from 2013

Location	Population (000s)	Percentage					
		Employer	Direct Purchase	Unknown Private	Medicaid	Other Public	Uninsured
Colorado-Nonelderly	4,640	57.7	8.3	2.0	14.2	3.7	14.1
Colorado-Children	1,338	52.9	8.0	NA	27.1	2.9	7.9
U.S.	268,900	54.6	4.8	2.1	19.1	4.1	15.3
U.S. Adults	190,700	57.0	5.4	2.4	11.8	4.9	18.5
U.S. Children	78,200	48.6	3.6	1.2	36.8	2.3	7.6

Notes: Nonelderly includes all individuals under age 65. NA: Not available
Source: The Kaiser Commission on Medicaid and the Uninsured. The Uninsured: A Primer, December 2014.

Uninsured by County

County	Uninsured Rate 2014	Uninsured Rate 2013	Percentage point change 2013-2014
Adams	10%	19%	9
Arapahoe	9%	15%	6
Boulder	8%	14%	6
Broomfield	7%	10%	3
Denver	10%	19%	9
Douglas	5%	7%	2
El Paso	8%	15%	7
Jefferson	7%	13%	6
Larimer	8%	15%	7
Weld	9%	16%	7

Source: Enroll America

Largest Health Insurance Companies in Colorado

Anthem BlueCross BlueShield
Cigna
Colorado Access Health Plan
Humana
Kaiser Permanente CO
Rocky Mountain Health Plans
United Healthcare Life Insurance Co.

Source: eHealth

Dental Insurance Carriers in Colorado

Anthem BlueCross BlueShield
Delta Dental of Colorado
Humana
IHC Group
Nationwide Life Insurance Co.
UnitedHealthOne
United Healthcare Life Insurance Co.

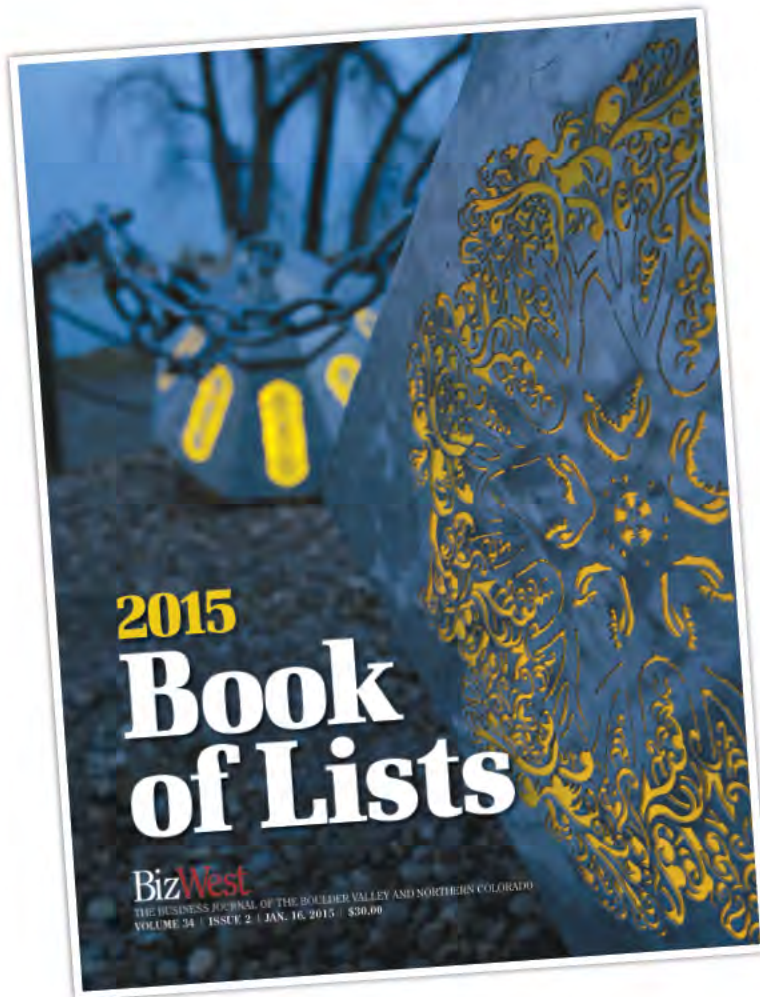
Source: eHealth

Short Term Insurance Providers in Colorado

HCC Life Insurance Company
IHC Group
eHealth Plus

Source: eHealth

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Agriculture

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Leprino Foods is one of Weld County's biggest employers in the agriculture industry.

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RESOURCES

Colorado Beef Council
www.cobeef.com

Colorado Department of Agriculture
www.colorado.gov/ag

LOCAL AGRIBUSINESSES

JBS USA

Five Rivers Ranch Cattle Feeding LLC
Crop Production Services
Aurora Organic Dairy

Weld County is an agribusiness haven whose market value soared to almost \$3.9 billion in 2012, up from \$3.2 billion in 2007, according to data from the 2012 Census of Agriculture released last year by the U.S. Department of Agriculture.

The market value of agricultural products in Weld grew to a total of \$1.9 billion in 2012, with the average farm raking in \$528,000, according to the report. In 2007, when the previous census was done, the value of agricultural products sold totaled \$1.5 billion, with the average farm posting \$392,500.

Weld farmers also posted \$357 mil-

lion in net cash farm income from operations in 2012 compared with \$196 million in 2007, according to the census.

Despite improved value and profitability, the number of farms in Weld declined to 3,525 in 2012 from 3,921 in 2007.

In Larimer County, the market value of farms improved to \$1.4 billion in 2012, up from \$1.2 billion in 2007.

The market value of agricultural products sold in Larimer totaled \$129 million, up only slightly from \$128 million in 2007. Net cash farm income from operations totaled \$17.7 million vs. \$21.2 million in 2007.

Colorado crops/crop yields

Commodity	County	Acres planted, all purposes	Acres harvested	Yield (Bushels per acre)	Production (Bushels)
Winter Wheat	Boulder	n/a	n/a	n/a	n/a
Winter Wheat	Broomfield	n/a	n/a	n/a	n/a
Winter Wheat	Larimer	6,000	5,300	34.2	181,000
Winter Wheat	Weld	134,500	126,300	32.0	4,047,000
Corn for grain	Boulder	n/a	n/a	n/a	n/a
Corn for grain	Broomfield	n/a	n/a	n/a	n/a
Corn for grain	Larimer	11,900	4,200	132.0	554,500
Corn for grain	Weld	107,500	65,700	162.2	10,659,000
Sugarbeets	Boulder	600	590	31.5	18,600
Sugarbeets	Broomfield	n/a	n/a	n/a	n/a
Sugarbeets	Larimer	2,200	2,160	31	66,900 (tons)
Sugarbeets	Weld	9,800	9,410	33.4	314,000 (tons)
Hay, alfalfa	Boulder	n/a	n/a	n/a	n/a
Hay, alfalfa	Broomfield	n/a	n/a	n/a	n/a
Hay, alfalfa	Larimer	n/a	13,000	2.55	33,000 (tons)
Hay, alfalfa	Weld	n/a	58,000	3.8	221,000 (tons)
Hay, other	Boulder	n/a	13,700	1.8	24,300 (tons)
Hay, other	Broomfield	n/a	n/a	n/a	n/a
Hay, other	Larimer	n/a	13,100	1.2	15,700 (tons)
Hay, other	Weld	n/a	61,000	2.45	150,800 (tons)

Source: Colorado Agricultural Statistics 2014

As in Weld, the number of farms in Larimer declined, to 1,625 from 1,757.

At the same time, organic product sales have risen sharply in Weld, Larimer and Boulder counties from 2007 to 2012, according to the agricultural data.

Organic product sales rose to \$2.2 million in Larimer County in 2012, a 243 percent increase from the \$642,000 reported by organic farmers in 2007. In Boulder, organic sales increased 160 percent to \$2.1 million from \$809,000 during the same period. Organic product sales in Weld County totaled \$39.6 million in 2012, although the census does not list a sales figure for 2007.

Statewide, organic product sales have

risen to \$68.2 million from \$50.6 million, a 35-percent rise.

The number of certified organic farms, meanwhile, has declined substantially. The number of organic farms in Larimer County declined by about half to 12, down from 23 during the same period. In Boulder County, the number of organic farms slipped to 15 from 34. Weld County had 27 certified organic farms in 2012, the same as in 2007.

In Northern Colorado, leading companies in the industry operate in Greeley, including JBS USA, Animal Health International, Leprino Foods, Meyer Natural Foods

Greeley-based JBS USA, owned by

Brazilian meatpacker JBS S.A., employs 4,200. The company owns Five Rivers Ranch Cattle Feeding LLC, which is based in Loveland and operates 11 feedlots in five states. Five Rivers employs more than 750 workers.

JBS owns a controlling interest in Greeley-based Pilgrim's Pride, the second-largest chicken processor in the world.

With all of that activity, Weld remains the state's leading producer of beef cattle, sugar beets, grain and dairy.

Farm Statistics by County, 2012

	Boulder	Broomfield	Larimer	Weld	Colorado
No. of farms	855	25	1,625	3,525	36,180
Land in farms (acres)	132,948	11,158	450,389	1,956,491	31,886,676
Average size of farm - acres	155	446	277	555	881
Median size of farm - acres	28	25	39	80	90
Estimated market value of land and buildings:					
Average per farm	\$888,500	\$874,934	\$854,599	\$1,098,289	\$1,128,277
Average per acre	\$5,715	\$1,960	\$3,083	\$1,979	\$1,280
Estimated market value of all machinery and equipment (\$000s):					
Average per farm	\$42,223	\$2,271	\$117,651	\$516,950	\$3,953,022
Average per farm	\$49,441	\$90,847	\$72,624	\$147,742	\$110,134
Farms by size:					
1 to 9 acres	188	5	259	444	4,251
10 to 49 acres	428	10	727	806	10,008
50 to 179 acres	164	4	343	1,066	8,187
180 to 499 acres	38	1	158	519	4,939
500 to 999 acres	18	0	52	285	2,930
1,000 acres or more	19	5	86	405	5,865
Total cropland - farms	623	23	898	2,327	24,009
Total cropland - acres	39,228	11,053	106,397	850,179	10,649,747
Harvested cropland - farms	533	20	706	1,636	17,379
Harvested cropland - acres	30,123	(D)	68,169	426,823	5,182,628
Irrigated land - farms	547	14	723	1,438	15,547
Irrigated land - acres	30,126	1,101	52,520	299,892	2,516,785
Market value of agricultural products sold (\$000s)					
Average per farm (dollars)	\$33,883	\$1,537	\$128,647	\$1,860,718	\$7,780,874
Average per farm (dollars)	\$39,630	\$61,460	\$79,167	\$527,863	\$215,060
Crops, including nursery and greenhouse crops (\$000s)	(D)	\$1,397	\$57,381	\$374,054	\$2,434,583
Livestock, poultry, and their products (\$000s)	(D)	\$140	\$71,266	\$1,486,665	\$5,346,292
Farms by value of sales:					
Less than \$2,500	483	12	792	1,456	16,597
\$2,500 to \$4,999	86	3	181	262	2,889
\$5,000 to \$9,999	91	3	184	300	3,065
\$10,000 to \$24,999	86	2	174	327	3,525
\$25,000 to \$49,999	36	0	101	238	2,368
\$50,000 to \$99,999	23	0	70	229	2,103
\$100,000 or more	50	5	123	713	5,633
Government payments (farms)	103	6	182	1,401	11,115
Government payments (\$000s)	\$474	\$37	\$1,061	\$15,649	\$165,576

Source: 2012 Census of Agriculture-County Data, USDA, National Agricultural Statistics Service

Colorado Farm Subsidies by County 1995-2012

Boulder County	Program	Payments 2012	Total Payments 1995-2012
	Corn	\$34,075	\$3,522,054
	Wheat	\$42,334	\$1,567,805
	Sorghum	\$0	\$5,982
	Sunflower	\$0	\$0
	Livestock	\$0	\$216,040
	Dairy	\$0	\$0
	Barley	\$27,868	\$852,357
Larimer County	Program	Payments 2012	Total Payments 1995-2012
	Corn	\$360,374	\$13,304,977
	Wheat	\$88,221	\$2,979,638
	Sorghum	\$0	\$2,336
	Sunflower	\$0	\$0
	Livestock	\$0	\$930,470
	Dairy	\$278,794	\$3,094,429
	Barley	\$17,177	\$1,478,684
Weld County	Program	Payments 2012	Total Payments 1995-2012
	Corn	\$3,760,000	\$126,810,447
	Wheat	\$2,658,534	\$75,607,995
	Sorghum	\$0	\$573,213
	Sunflower	\$130,856	\$2,331,543
	Livestock	\$0	\$4,157,571
	Dairy	\$1,336,361	\$17,174,296
	Barley	\$169,528	\$10,610,458
Colorado	Program	Payments 2012	Total Payments 1995-2012
	Corn	\$44,946,790	\$1,267,772,523
	Wheat	\$57,300,389	\$1,435,758,983
	Sorghum	\$6,353,367	\$114,722,668
	Sunflower	\$3,007,185	\$56,092,073
	Livestock	\$2,681,691	\$98,922,465
	Dairy	\$2,401,686	\$30,626,624
	Barley	\$1,603,629	\$73,305,364

Source: Environmental Working Group

Number of Farm Share/Community Supported Agriculture Programs in Boulder, Larimer and Weld counties

CSA Location	Number of CSA Farms
Ault	1
Bellvue	1
Boulder	37
Brighton	4
Broomfield	6
Eaton	1
Fort Collins	29
Greeley	4
Kersey	1
La Salle	0
Lafayette	8
Laporte	1
Longmont	18
Louisville	4
Loveland	7
Lyons	2
Niwot	2
Platteville	1
Thornton	2
Wellington	2
Windsor	6

Note: The location given is of the actual farm. Most CSAs distribute to surrounding communities as well.

Source: Colorado CSAs

Natural/Organic

Region's natural sector grows organically

Some of the biggest pioneers in the natural and organic products industry have sprouted in the region, companies such as WhiteWave Foods Co., Rudi's Organic Bakery and Celestial Seasonings Inc. And the momentum doesn't look like it will slow any time soon, with new and innovative startups continuously sprouting to support the growing demand for healthy eating options and locally produced food.

From packaged food to agriculture to grocery-delivery services, the Boulder Valley/Northern Colorado region boasts not only plenty of strength in the natural and organic arena but also diversity.

WhiteWave Foods — a native of the Boulder Valley whose packaged-food brands include Silk, Horizon Organic and Earthbound Farm — now has its corporate headquarters in Denver. But the company still has a significant local presence, with more than 500 employees in Broomfield,

where its Americas Food and Beverage segment is run. In late 2014, meanwhile, the company leased 50,000 square feet of commercial space in Louisville's Colorado Technology Center for a new food preparation, research and testing facility.

The rapid growth helped lead to record fiscal results in 2014, with net income of \$140 million and revenue of \$3.4 billion, a 35 percent leap over 2013. The \$550 million acquisition of Vega and \$125 million purchase of Wallaby Yogurt Co., in 2015 only figure to keep the company climbing.

New York-based Hain Celestial, with \$2.7 billion in fiscal year 2015 revenue, also has deep ties to the area as the parent company of Boulder-based Celestial Seasonings and Rudi's Organic Bakery.

Celestial Seasonings employs nearly 300 people at its headquarters in the Gunbarrel area of Boulder, where visitors can take a tour of the tea-maker's plant. Hain Celestial acquired Rudi's Organic Bakery,

meanwhile, in 2013 for \$61.3 million, adding to its Boulder portfolio.

Plenty of natural and organic agriculture also abounds in the region, from Boulder-based Aurora Organic Dairy, which boasts hundreds of employees at its Platteville facility in Weld County, to the likes of Loveland-based Meyer Natural Foods.

Meyer, whose brands include Meyer Natural Angus and Laura's Lean Beef, in the summer of 2015 acquired 4.4 acres of land in Loveland's Centerra development, where it plans to build a new corporate headquarters.

And packaged food isn't the only driver of the local natural products industry. Companies such as rapidly expanding Louisville grocery-delivery service Door to Door Organics, which closed a \$25.5 million Series B funding round in late 2014, only help to solidify the region's status as a natural/organic mecca.



Loveland-based Meyer Natural Foods is building a new headquarters in the Centerra development.

COURTESY MEYER NATURAL FOODS

Aerospace

Area's aerospace firms reach for the stars

From views of Earth to pictures of Pluto, technology developed in the Boulder Valley and Northern Colorado has made an impact across the universe.

Colorado's aerospace industry ranks second in the nation for private-sector aerospace employment, according to the Colorado Office of Economic Development and International Trade. Many of the nation's major aerospace contractors base important operations along the northern Front Range.

Ball Aerospace & Technologies Corp. is headquartered in Boulder, Northrop Grumman Electronic Systems Inc. has a significant presence in Boulder, Sierra Nevada Corp. has a major operation in Louisville, and Woodward Inc. is based in Fort Collins. DigitalGlobe Inc. was founded in Longmont and completed the move of its headquarters to Westminster in July.

Also, Lockheed Martin Space Systems, which has operations throughout the state, including Boulder, uses dozens of companies in the region as subcontractors on NASA projects.

These companies are leading some of the nation's most significant space projects.

Although Sierra Nevada lost out on a major round of contracts with NASA to carry astronauts to the International Space Station aboard its Dream Chaser spacecraft, it signed a deal with the German Aerospace Center to extend the pair's collaboration on

the development of the craft to carry cargo to the ISS and for potential European uses.

Ball Aerospace, with 2,350 employees in Boulder, serves as an important anchor in the region, serving civil, commercial and military markets. Ball built one of three cameras aboard the New Horizon spacecraft that flew by the dwarf planet Pluto in July. That craft also carried a Student Dust Counter designed, built and tested by a team of University of Colorado Boulder students.

Aerospace is one of Woodward Inc.'s two main business lines. With close to 1,500 employees, the Fort Collins-based company — which will begin moving into its new headquarters campus in December — provides systems and components for commercial and military applications. Its key focus areas are propulsion systems control for turbine powered aircraft; and actuation systems and motion control solutions.

Many consulting, engineering, manufacturing and supplier companies also are situated all along the urban corridor from Fort Collins to Colorado Springs.

Statewide, more than 400 companies provide space-related products and services.

The Colorado Space Coalition is a group of approximately 300 industry stakeholders working to make Colorado a center of excellence for aerospace. Coalition members — including space companies, military leaders, academic organizations, research centers and economic development groups — promote Colorado's significant space assets as well as advancing legislation vital to industry growth and success.

Several federal labs in the region have significant relationships with the private sector. For example, the Laboratory for

Colorado Aerospace Industry 2013

Colorado is the third-largest space economy in the U.S.

Major employers

Ball Aerospace & Technologies Corp.

The Boeing Co.

DigitalGlobe, Inc.

Exelis

Honeywell Technology Solutions

Lockheed Martin

Northrop Grumman

Raytheon Co.

Sierra Nevada Corp.

United Launch Alliance

Number of companies 140

Average annual employment 25,100

Top occupations by employment

Aerospace Engineers

Business Operations Specialists, All Other

Software Developers, Systems Software

Software Developers, Applications

Mechanical Engineers

Annual Payroll \$3.2 billion

Source: Colorado Office of Economic Development & International Trade

Atmospheric and Space Physics in Boulder provides atmospheric space sciences research. It also has an engineering division that designs and builds space-flight hardware, and it has a mission operations division that operates spacecraft.

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Banking

Financial institutions back in the game

Following a period of shuffling and shifting, banks in Northern Colorado and the Boulder Valley have settled down more recently and gotten back to the business of lending.

With years of stagnation and transition behind them, local bankers started chasing down the businesses in the region that are ready to get back in the game, buying new equipment, expanding into new real estate and hiring new employees.

Competition has been thick, according to many bankers, but the improved economy has provided enough activity to keep nearly all the banks busy with commercial lending.

Disposable income spent by workers in the oil and gas industry in recent years has led to increased needs for hotels, restaurants and other retail space, especially in Weld County where oil and gas production is highest.

Commercial construction has seen a major comeback of late, with new multi- and single-family developments popping up, as well as new industrial and retail construction, all of which requires lenders to help with financing.

Small Business Administration lending doubled in 2014, thanks in part to the strengthening economy and in part



to the devastating floods of September 2013. Small businesses from Greeley to Estes Park to Boulder sought help from the SBA to put their businesses back together after the floods destroyed roads, homes, offices, shops and stopped traffic to many businesses for weeks.

These factors contributed to a 108 percent increase in SBA lending, with total SBA loans jumping to \$68 million

from \$32.5 million year-over-year.

Residential lending has also been a steady source of activity for area banks. Low home inventory has slowed some home-buying activity, though the market in the area is still very active. Slightly higher interest rates have also applied downward pressure on refinancing activity, which was booming just two years ago.

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Top Credit Unions: Locally Based

■ Top credit unions based in the Boulder Valley or Northern Colorado, ranked by assets (\$000)

Elevations Credit Union	\$1,509,769
Premier Members Credit Union	\$846,521
Community Financial Credit Union	\$224,833
Weld Schools Credit Union	\$63,301
Northern Colorado Credit Union	\$46,513
Ashoka Credit Union	\$2,362

Source: National Credit Union Administration

Top Banks: Boulder County

■ Top banks operating in Boulder County ranked by inside market deposits (\$000)

Wells Fargo Bank, NA	\$2,010,358
JPMorgan Chase Bank, NA	\$1,415,320
FirstBank	\$1,073,567
U.S. Bank, NA	\$408,723
Great Western Bank	\$329,367
Bank of the West	\$312,385
Guaranty Bank and Trust Co.	\$294,242
First National Bank of Omaha	\$285,570
CoBiz Bank	\$271,524
The First National Bank of Santa Fe	\$211,284

Source: Federal Deposit Insurance Corporation

■ Top banks operating in Boulder County ranked by market share

Wells Fargo Bank, NA	26.26%
JPMorgan Chase Bank, NA	18.49%
FirstBank	14.03%
U.S. Bank, NA	5.34%
Great Western Bank	4.30%
Bank of the West	4.08%
Guaranty Bank and Trust Co.	3.84%
First National Bank of Omaha	3.73%
CoBiz Bank	3.55%
The First National Bank of Santa Fe	2.76%

Source: Federal Deposit Insurance Corporation

Top Banks: Broomfield County

■ Top banks operating in Broomfield County ranked by inside market deposits (\$000)

Wells Fargo Bank, NA	\$396,987
FirstBank	\$161,605
U.S. Bank, NA	\$129,327
JPMorgan Chase Bank, NA	\$92,396
Summit Bank & Trust	\$75,074
First National Bank of Omaha	\$58,695
KeyBank, NA	\$43,108
Bank of the West	\$42,419
Vectra Bank Colorado, NA	\$29,503
Great Western Bank	\$27,115

Source: Federal Deposit Insurance Corporation

■ Top banks operating in Broomfield County ranked by market share

Wells Fargo Bank, NA	36.56%
FirstBank	14.88%
U.S. Bank, NA	11.91%
JPMorgan Chase Bank, NA	8.51%
Summit Bank & Trust	6.91%
First National Bank of Omaha	5.41%
KeyBank, NA	3.97%
Bank of the West	3.91%
Vectra Bank Colorado, NA	2.72%
Great Western Bank	2.50%

Source: Federal Deposit Insurance Corporation

Top Banks: Larimer County

■ Top 10 banks operating in Larimer County ranked by inside market deposits (\$000)

First National Bank of Omaha	\$1,388,509
Wells Fargo Bank, NA	\$1,054,254
The Home State Bank	\$632,351
FirstBank	\$535,440
JPMorgan Chase Bank, NA	\$522,432
U.S. Bank, NA	\$261,065
Verus Bank of Commerce	\$224,900
Bank of Colorado	\$224,167
Great Western Bank	\$203,340
Guaranty Bank and Trust Co.	\$193,573

Source: Federal Deposit Insurance Corporation

■ Top banks operating in Larimer County ranked by market share

First National Bank of Omaha	22.02%
Wells Fargo Bank, NA	16.72%
The Home State Bank	10.03%
FirstBank	8.49%
JPMorgan Chase Bank, NA	8.29%
U.S. Bank, NA	4.14%
Verus Bank of Commerce	3.57%
Bank of Colorado	3.56%
Great Western Bank	3.22%
Guaranty Bank and Trust Co.	3.07%

Source: Federal Deposit Insurance Corporation

Top Banks: Weld County

■ Top 10 banks operating in Weld County ranked by inside market deposits (\$000)

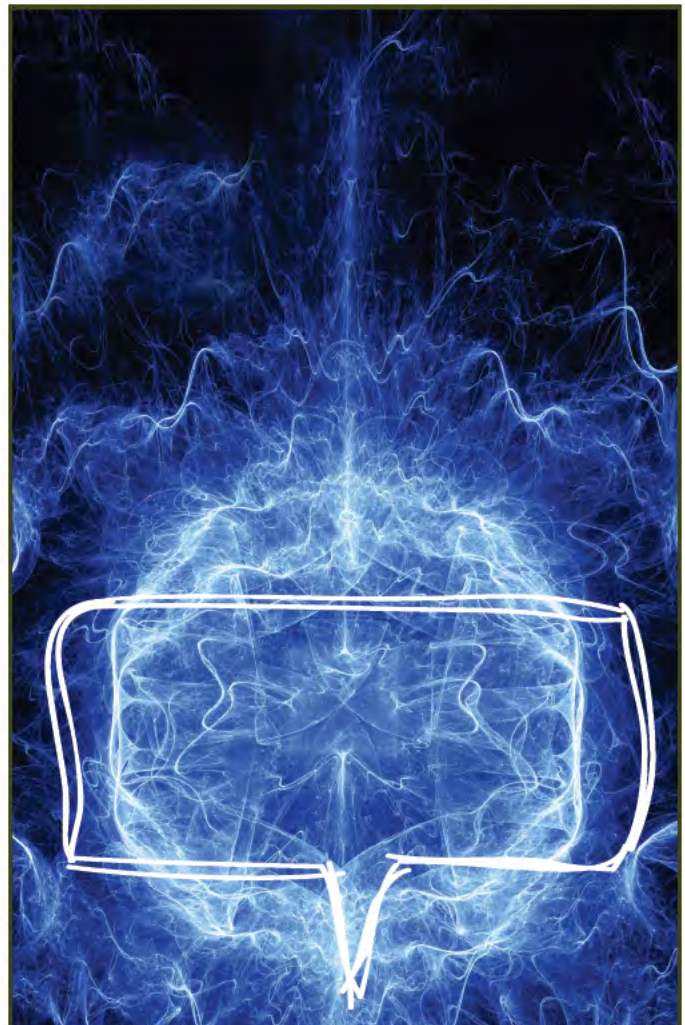
Bank of Colorado	\$532,246
Wells Fargo Bank, NA	\$502,673
First National Bank of Omaha	\$379,384
JPMorgan Chase Bank, NA	\$242,974
FirstBank	\$215,405
NBH Bank, NA	\$186,477
Colorado East Bank & Trust	\$184,348
Farmers Bank	\$128,327
Cache Bank and Trust	\$110,593
Guaranty Bank and Trust Co.	\$110,341

Source: Federal Deposit Insurance Corporation

■ Top banks operating in Weld County ranked by market share

Bank of Colorado	16.23%
Wells Fargo Bank, NA	15.32%
First National Bank of Omaha	11.57%
JPMorgan Chase Bank, NA	7.41%
FirstBank	6.57%
NBH Bank, NA	5.68%
Colorado East Bank & Trust	5.62%
Farmers Bank	3.91%
Cache Bank and Trust	3.37%
Guaranty Bank and Trust Co.	3.36%


Source: Federal Deposit Insurance Corporation



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Banks by deposits: Boulder County

Institution Name	State (HQ)	Bank Class	State/Federal Charter	Offices (Outside Market)	Deposits \$000 (Outside Market)	Offices (Inside Market)	Deposits \$000 (Inside Market)	Market Share
Wells Fargo Bank, NA	SD	N	Federal	6,297	1,031,609,642	13	2,010,358	26.26%
JPMorgan Chase Bank, NA	OH	N	Federal	5,664	1,031,133,680	15	1,415,320	18.49%
FirstBank	CO	SM	State	114	11,518,895	9	1,073,567	14.03%
U.S. Bank, NA	OH	N	Federal	3,227	263,252,624	11	408,723	5.34%
Great Western Bank	SD	NM	State	158	6,742,026	7	329,367	4.30%
Bank of the West	CA	NM	State	586	48,538,841	7	312,385	4.08%
Guaranty Bank and Trust Co.	CO	SM	State	23	1,265,396	4	294,242	3.84%
First National Bank of Omaha	NE	N	Federal	118	13,600,589	5	285,570	3.73%
CoBiz Bank	CO	SM	State	17	2,046,660	2	271,524	3.55%
The First National Bank of Santa Fe	NM	N	Federal	25	1,127,941	3	211,284	2.76%
AMG National Trust Bank	CO	N	Federal	5	21,230	1	201,158	2.63%
Compass Bank	AL	SM	State	671	58,036,559	4	189,276	2.47%
Flatirons Bank	CO	NM	State	0	0	2	105,278	1.38%
Vectra Bank Colorado, NA	NM	N	Federal	35	2,150,731	3	92,273	1.21%
KeyBank, NA	OH	N	Federal	1,021	69,231,053	5	72,506	0.95%
First Western Trust Bank	CO	NM	State	8	455,306	1	69,196	0.90%
ANB Bank	CO	SM	State	32	1,689,104	1	49,095	0.64%
Citywide Banks	CO	NM	State	11	1,049,087	1	45,195	0.59%
BOKF, NA	OK	N	Federal	165	20,309,303	1	33,878	0.44%
The Home State Bank	CO	NM	State	9	632,351	2	32,545	0.43%
TCF National Bank	SD	N	Federal	382	15,177,835	1	21,867	0.29%
First Citizens Bank & Trust Co.	NC	NM	State	389	18,582,307	1	16,631	0.22%
Amfirst Bank, NA	NE	N	Federal	4	191,587	1	13,879	0.18%
Northstar Bank of Colorado	CO	SM	State	20	487,818	1	12,759	0.17%
Centennial Bank	CO	SM	State	8	407,494	1	11,259	0.15%
Adams Bank & Trust	NE	SM	State	17	496,316	1	8,208	0.11%
The Rawlins National Bank	WY	N	Federal	4	126,501	1	8,083	0.11%
Bank of Estes Park	CO	NM	State	2	95,091	1	6,395	0.08%
High Plains Bank	CO	SM	State	3	103,914	1	4,482	0.06%
Sunflower Bank, NA	KS	N	Federal	34	1,345,356	1	3,606	0.05%
Academy Bank, NA	CO	N	Federal	52	232,285	2	3,460	0.05%
Totals				19,765	2,750,118,328	109	7,613,369	99.49%

* Deposit Market Share data as of June 30, 2014.
Source: Federal Deposit Insurance Corp.

Banks by deposits: Broomfield County

Institution Name	State (HQ)	Bank Class	State/Federal Charter	Offices (Outside Market)	Deposits \$000 (Outside Market)	Offices (Inside Market)	Deposits \$000 (Inside Market)	Market Share
Wells Fargo Bank, NA	SD	N	Federal	6,308	1,033,223,013	2	396,987	36.56%
FirstBank	CO	SM	State	120	12,430,857	3	161,605	14.88%
U.S. Bank, NA	OH	N	Federal	3233	263,532,020	5	129,327	11.91%
JPMorgan Chase Bank, NA	OH	N	Federal	5677	1,032,456,604	2	92,396	8.51%
Summit Bank & Trust	CO	NM	State	2	43,201	1	75,074	6.91%
First National Bank of Omaha	NE	N	Federal	120	13,827,464	3	58,695	5.41%
KeyBank, NA	OH	N	Federal	1025	69,260,451	1	43,108	3.97%
Bank of the West	CA	NM	State	592	48,808,807	1	42,419	3.91%
Vectra Bank Colorado, NA	NM	N	Federal	37	2,213,501	1	29,503	2.72%
Great Western Bank	SD	NM	State	164	7,044,278	1	27,115	2.50%
TCF National Bank	SD	N	Federal	382	15,181,345	1	18,357	1.69%
North Valley Bank	CO	NM	State	2	116,715	1	9,466	0.87%
Academy Bank, NA	CO	N	Federal	53	233,878	1	1,867	0.17%
Totals				17,715	2,498,372,134	23	1,085,919	100.00%

* Deposit Market Share data as of June 30, 2014.
Source: Federal Deposit Insurance Corp.

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Banks by deposits: Larimer County


Institution Name	State (HQ)	Bank Class	State/Federal Charter	Offices (Outside Market)	Deposits \$000 (Outside Market)	Offices (Inside Market)	Deposits \$000 (Inside Market)	Market Share
First National Bank of Omaha	NE	N	Federal	113	12,497,650	10	1,388,509	22.02%
Wells Fargo Bank, NA	SD	N	Federal	6,302	1,032,565,746	8	1,054,254	16.72%
The Home State Bank	CO	NM	State	2	32,545	9	632,351	10.03%
FirstBank	CO	SM	State	118	12,057,022	5	535,440	8.49%
JPMorgan Chase Bank, NA	OH	N	Federal	5,668	1,032,026,568	11	522,432	8.29%
U.S. Bank, NA	OH	N	Federal	3,229	263,400,282	9	261,065	4.14%
Verus Bank of Commerce	CO	SM	State	0	0	2	224,900	3.57%
Bank of Colorado	CO	NM	State	32	1,851,562	6	224,167	3.56%
Great Western Bank	SD	NM	State	162	6,868,053	3	203,340	3.22%
Guaranty Bank and Trust Co.	CO	SM	State	21	1,366,065	6	193,573	3.07%
Advantage Bank	CO	NM	State	1	103,495	2	140,989	2.24%
KeyBank, NA	OH	N	Federal	1,021	69,168,926	5	134,633	2.14%
Bank of the West	CA	NM	State	590	48,737,745	3	113,481	1.80%
First Western Trust Bank	CO	NM	State	8	423,601	1	100,901	1.60%
Bank of Estes Park	CO	NM	State	1	6,395	2	95,091	1.51%
Compass Bank	AL	SM	State	672	58,142,163	3	83,672	1.33%
Valley Bank and Trust Co.	NE	NM	State	8	229,108	3	73,680	1.17%
Farmers Bank	CO	SM	State	1	128,327	1	69,967	1.11%
NBH Bank, NA	MO	N	Federal	96	3,992,487	2	61,494	0.98%
Adams Bank & Trust	NE	SM	State	16	456,732	2	47,792	0.76%
The First National Bank of Santa Fe	NM	N	Federal	27	1,305,037	1	34,188	0.54%
Northstar Bank of Colorado	CO	SM	State	20	466,492	1	34,085	0.54%
Cache Bank and Trust	CO	NM	State	2	119,026	1	24,681	0.39%
Capital West Bank	WY	SM	State	2	126,374	1	13,979	0.22%
First-Citizens Bank & Trust Co.	NC	NM	State	389	18,585,095	1	13,843	0.22%
Points West Community Bank	CO	NM	State	6	160,362	1	11,348	0.18%
Academy Bank, NA	CO	N	Federal	51	228,860	3	6,885	0.11%
Equitable Savings and Loan Association	CO	SL	State	9	134,620	1	2,766	0.04%
CoBiz Bank	CO	SM	State	18	2,316,394	1	1,790	0.03%
Totals				18,585	2,567,496,732	104	6,305,296	100.00%

* Deposit Market Share data as of June 30, 2014.
Source: Federal Deposit Insurance Corp.

Banks by deposits: Weld County

Institution Name	State (HQ)	Bank Class	State/Federal Charter	Offices (Outside Market)	Deposits \$000 (Outside Market)	Offices (Inside Market)	Deposits \$000 (Inside Market)	Market Share
Bank of Colorado	CO	NM	State	33	1,543,483	5	532,246	16.23%
Wells Fargo Bank, NA	SD	N	Federal	6303	1,033,117,327	7	502,673	15.32%
First National Bank of Omaha	NE	N	Federal	116	13,506,775	7	379,384	11.57%
JPMorgan Chase Bank, NA	OH	N	Federal	5674	1,032,306,026	5	242,974	7.41%
FirstBank	CO	SM	State	118	12,377,057	5	215,405	6.57%
NBH Bank, NA	MO	N	Federal	93	3,867,504	5	186,477	5.68%
Colorado East Bank & Trust	CO	NM	State	13	476,318	5	184,348	5.62%
Farmers Bank	CO	SM	State	1	69,967	1	128,327	3.91%
Cache Bank and Trust	CO	NM	State	2	33,114	1	110,593	3.37%
Guaranty Bank and Trust Co.	CO	SM	State	24	1,449,297	3	110,341	3.36%
Advantage Bank	CO	NM	State	2	140,989	1	103,495	3.16%
Northstar Bank of Colorado	CO	SM	State	16	404,474	5	96,103	2.93%
U.S. Bank, NA	OH	N	Federal	3,232	263,574,149	6	87,198	2.66%
First FarmBank	CO	NM	State	2	18,436	2	87,044	2.65%
Points West Community Bank	CO	NM	State	3	110,670	4	61,040	1.86%
Valley Bank & Trust	CO	NM	State	6	190,422	2	56,228	1.71%
Bank of the West	CA	NM	State	592	48,804,020	1	47,206	1.44%
Compass Bank	AL	SM	State	674	58,181,491	1	44,344	1.35%
FMS Bank	CO	NM	State	1	85,531	1	31,544	0.96%
Adams Bank & Trust	NE	SM	State	17	482,824	1	21,700	0.66%
Great Western Bank	SD	NM	State	164	7,050,859	1	20,534	0.63%
Summit Bank & Trust	CO	NM	State	2	102,223	1	16,052	0.49%
Wray State Bank	CO	NM	State	1	81,647	1	8,735	0.27%
Academy Bank, NA	CO	N	Federal	52	229,456	2	6,289	0.19%
Totals				17,141	2,478,204,059	73	3,280,280	100.00%

* Deposit Market Share data as of June 30, 2014.
Source: Federal Deposit Insurance Corp.



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Real Estate & Construction

Commercial, residential industries enjoy boom

Residential and commercial real estate continues to boom in the Boulder Valley and Northern Colorado.

Residential real estate has posted strong numbers throughout the year, with low inventories driving prices up and with homebuilders struggling to meet demand. That's prompted homes to sell quickly, with some bidding wars among buyers.

And commercially, the markets are experiencing a similar, but not as sharp, decline in available office space in most areas in the region, with a noticeable premium on industrial space in Weld County — driven by demand from energy, dairy and construction companies. Office and retail space in downtown Boulder also is seeing low vacancies and soaring rental rates.

Commercial brokers say that the law of supply and demand is at play, with rental rates spiking because of low supply and high demand. Companies were able to realize savings on lease payments during the Great Recession, but expansions of existing companies, new businesses moving in and lack of much new supply has made it a landlord's market, especially in high-demand areas such as downtown Boulder.

Developers have begun to take notice, however. Builders of single-family homes and developers of apartment complexes have thousands of units either in the planning or construction stages throughout the region, which should, over time, alleviate the inventory problem.

The building spree has created a healthy environment for architects and construction companies. Planning departments throughout the region are poring over applications for single-family home projects, large and



Soaring home prices are prompting many home owners to consider remodeling instead of moving. Boulder's Country Club neighborhood, left, has seen a resurgence in remodeling recently.

COURTESY MB/THOMPSON
DAVIAU REALTY

small, as well as multifamily housing, office space and industrial buildings.

On the residential front midway through 2015, home prices in various submarkets vary.

Median sale prices for single-family homes climbed in the Boulder, Longmont and Greeley/Evans markets in July compared with the previous month, according to a report released by Loveland-based Information and Real Estate Services LLC.

The median sale price in Boulder for July was \$822,000, tops in the Boulder Valley and Northern Colorado. It's up from \$776,427 in June and up from \$701,500 in July of last year.

In the Greeley/Evans market, the median sale price hit a high for the year at \$225,000, up from \$221,500 in June and up from \$205,500 for July of last year.

The median sale price in Longmont reached a monthly high for the year at \$334,400, up from \$311,750 in June and \$264,950 for July of last year.

Median sale prices dropped during July in the Fort Collins, Loveland/Berthoud and Estes Park markets.

In Fort Collins, the price dropped from \$342,250 in June to \$335,500 in July. The

median sale price in July of last year was \$290,000.

The median sale price in the Loveland/Berthoud area dropped from \$315,640 in June to \$301,100 in July.

In Estes Park, 34 of 179 homes listed were sold. The median sales price of \$291,000 was a considerable drop from \$385,388 in June.

In the commercial retail sector, malls in Fort Collins, Longmont and Greeley are undergoing multimillion-dollar changes in search of new identities in hopes of competing with online retailers and attracting a new generation of shoppers.

Foothills Mall in Fort Collins is undergoing an extensive remodel and adding a housing component on the property. Twins Peak Mall in Longmont was demolished and is being replaced with an outdoor retail area called the Village at the Peaks, and Greeley Mall, built in 1973, is undergoing remodeling and renovations.

Other major office and retail projects are underway in Boulder, including the \$80 million Pearl West project that will include 127,000 square feet of office space, roughly 30,000 square feet for retail and restaurants, a robotic parking garage, and a movie theater.

Local Home Sales Boulder Valley 2014

	Single family homes sold 2014	Single family homes sold 2013	Median sales price 2014	Median sales price 2013	Median price appreciation 2009-2014
Boulder	723	824	\$685,000	\$630,000	30.0%
Longmont	1098	1158	\$275,000	\$260,000	25.0%
Broomfield	382	412	\$356,500	\$348,250	10.3%
Louisville	179	238	\$511,000	\$453,800	43.9%
Lafayette	314	311	\$407,334	\$379,000	29.7%
Superior	120	144	\$470,000	\$440,250	18.7%
Plains	560	586	\$495,000	\$472,000	30.1%
Mountains	250	228	\$421,000	\$428,000	5.8%
Boulder County	3251	3492	\$427,000	\$412,000	23.8%

Source: D.B. Wilson, managing broker, Re/Max of Boulder Inc. All data is from the IRES MLS system and may not represent all transactions in the marketplace.

Local Home Sales Northern Colorado 2014

	Single family homes sold 2014	Single family homes sold 2013	Median sales price 2014	Median sales price 2013	Median price appreciation 2009-2014
Fort Collins	2,568	2,750	\$290,000	\$265,000	25.5%
Greeley	1,669	1,412	\$205,000	\$174,900	49.0%
Loveland	1,488	1,502	\$249,900	\$227,000	28.2%
Brighton	1,016	982	\$259,800	\$232,000	47.8%
Windsor	606	662	\$347,000	\$306,075	30.4%
Evans	330	306	\$179,250	\$155,000	39.0%
Erie	550	565	\$380,000	\$345,500	24.6%
Estes Park	238	254	\$335,000	\$331,250	11.7%
Larimer County	5,551	5,648	\$280,000	\$259,900	25.8%
Weld County	5,423	4,848	\$234,000	\$210,000	41.7%

Source: D.B. Wilson, managing broker, Re/Max of Boulder Inc. All data is from the IRES MLS system and may not represent all transactions in the marketplace.

Total Housing Units 2013

	Housing units	Homeownership rate 2009-2013	Housing units in multi-unit structures 2009-2013	Median value owner-occupied units 2009-2013	Households 2009-2013	Persons per household 2009-2013	Per capital money income in past 12 months 2009-2013	Median household income 2009-2013
Boulder	129,247	63.1%	28.9%	\$350,900	120,521	2.42	\$38,011	\$67,956
Broomfield	25,007	68.3%	25.0%	\$275,900	22,016	2.59	\$37,442	\$77,998
Larimer	136,068	65.6%	21.8%	\$247,100	121,423	2.45	\$30,740	\$58,626
Weld	98,227	70.1%	16.2%	\$191,500	90,465	2.79	\$25,468	\$57,180
Colorado	2,247,238	65.4%	25.9%	\$236,200	1,977,591	2.53	\$31,109	\$58,433

Source: U.S. Census Bureau, State & County QuickFacts; Colorado Division of Housing 2012

Home Sales by County

■ Year to date, January - April

% Increase

	2014	Median Price	2015	Median Price	Sales	Price
Boulder	1,297	\$350,000	1,459	\$381,000	12.5%	8.9%
Broomfield	324	\$302,500	321	\$333,333	-1.0%	10.2%
Larimer	1,721	\$245,000	1,934	\$296,646	12.4%	21.1%
Weld	1,541	\$218,400	1,812	\$246,250	17.6%	12.8%
Total Area	4,882	\$253,825	5,525	\$294,000	13.2%	15.8%

Source: Fort Collins Relocation

Residential Building Permits 2014

County	Total units	1-family units	2-family units	3- and 4-family units	5-family units and more	Total construction cost
Boulder	608	104	0	0	504	\$114,852,460
Broomfield	820	439	0	8	373	\$190,713,273
Larimer	119	119	0	0	0	\$42,015,847
Weld	159	159	0	0	0	\$30,863,250

Figures are for units reported, not estimations.

Source: U.S. Census Bureau

Apartment vacancies and lease rates

	First quarter 2014	Avg. rent	Second quarter 2014	Avg. rent	Third quarter 2014	Avg. rent	Fourth quarter 2014	Avg. rent	First quarter 2015	Avg. rent
Fort Collins	1.6%	\$1,216.97	2.9%	\$1,087.46	0.9%	\$1,089.53	1.0%	\$1,209.96	1.8%	\$1,173.65
Greeley	1.4%	\$793.11	2.2%	\$812.78	1.3%	\$842.77	6.3%	\$869.41	1.1%	\$882.78
Loveland	2.3%	\$1,026.32	2.6%	\$1,073.07	3.1%	\$1,093.95	2.0%	\$1,169.15	2.7%	\$1,173.24

Source: Colorado Division of Housing: First Quarter 2015 Colorado Multi-Family Housing Vacancy & Rental Survey

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Office buildings May 2015

Market	Vacancy Rate		12-month absorption		Gross Rent/square foot		Sales price per square foot	
	2015	5-year average	Square feet	5-year average	2015	5-year average	2015	5-year average
Boulder/Louisville/Lafayette/Superior	5.6%	8.3%	135,151	167,928	\$25.13	\$21.16	\$182	\$157
Fort Collins	4.1%	7.7%	225,683	119,383	\$18.85	\$19.19	\$155	\$142
Greeley/Evans/Windsor	5.5%	8.4%	58,613	115,501	\$10.27	\$9.84	\$161	\$90
Longmont/Frederick/Firestone/Dacono	8.7%	9.7%	6,920	26,845	\$18.71	\$17.40	\$128	\$117
Loveland/Johnstown	6.2%	10.7%	48,072	44,250	\$18.35	\$19.83	\$121	\$185

Source: Sperry Van Ness/The Group Commercial, LLC

Industrial/flex buildings May 2015

Market	Vacancy Rate		12-month absorption		Gross Rent/square foot		Sales price per square foot	
	2015	5-year average	Square feet	5-year average	2015	5-year average	2015	5-year average
Boulder/Louisville/Lafayette/Superior	6.2%	10.2%	603,823	240,526	\$9.45	\$8.40	\$105	\$86
Fort Collins	2.7%	4.3%	124,919	99,853	\$7.67	\$6.85	\$304	\$100
Greeley/Evans/Windsor	7.1%	13.0%	514,061	107,427	\$7.25	\$6.07	\$64	\$44
Longmont/Frederick/Firestone/Dacono	10.5%	12.1%	98,713	91,595	\$8.08	\$7.46	\$75	\$54
Loveland/Johnstown	11.3%	13.7%	84,361	107,789	\$8.61	\$7.16	\$85	\$50

Source: Sperry Van Ness/The Group Commercial, LLC

Retail buildings May 2015

Market	Vacancy Rate		12-month absorption		Gross Rent/square foot		Sales price per square foot	
	2015	5-year average	Square feet	5-year average	2015	5-year average	2015	5-year average
Boulder/Louisville/Lafayette/Superior	4.2%	6.8%	230,187	70,330	\$21.59	\$18.06	\$184	\$160
Fort Collins	5.5%	7.2%	99,138	104,736	\$14.11	\$12.76	\$186	\$158
Greeley/Evans/Windsor	5.5%	8.4%	58,613	115,501	\$10.27	\$9.84	\$161	\$90
Longmont/Frederick/Firestone/Dacono	4.3%	7.1%	-49,733	54,278	\$14.12	\$15.64	\$153	\$138
Loveland/Johnstown	4.4%	5.2%	20,511	45,740	\$18.40	\$14.92	\$170	\$148

Source: Sperry Van Ness/The Group Commercial, LLC

NNN = triple net

State Retail Sales Tax Collected, Fiscal Year 2014

County	Selected City	Gross Sales	Retail Sales	Taxable Sales	Net Sales Tax
Boulder		\$13,798,134,972	\$9,996,020,959	\$4,640,866,479	\$132,044,392
	Boulder	6,778,547,776	4,505,547,759	2,264,476,987	64,432,351
	Erie	220,357,333	73,954,710	27,990,455	793,443
	Lafayette	922,301,535	808,010,128	354,303,238	10,043,233
	Longmont	3,240,437,910	2,617,418,608	1,095,794,597	31,160,806
	Louisville	1,028,557,578	707,393,893	340,461,096	9,715,513
	Lyons	32,815,815	30,485,070	15,035,941	426,662
	Nederland	42,865,818	37,036,122	22,254,318	631,449
	Niwot	56,095,908	38,164,869	17,916,469	511,237
	Superior	486,106,571	391,674,095	190,981,222	5,411,619
	Ward	1,192,283	1,148,539	274,451	7,773
	Remainder	988,856,445	785,187,166	311,377,703	8,910,304
Broomfield		\$3,570,037,275	\$2,290,540,226	\$1,078,583,936	\$30,877,673
	Broomfield	3,570,037,275	2,290,540,226	1,078,583,936	30,877,673
Larimer		\$11,660,420,866	\$8,889,496,319	\$4,694,690,217	\$133,501,070
	Berthoud	107,841,540	78,203,942	36,734,580	1,047,050
	Estes Park	283,233,004	273,732,040	183,349,128	5,199,085
	Ft. Collins	5,852,975,459	4,386,930,511	2,466,616,107	70,122,544
	Johnstown	138,387,287	131,151,150	60,460,921	1,731,466
	Loveland	3,306,549,662	2,669,167,696	1,354,941,627	38,521,540
	Timnath	108,816,713	108,356,664	51,661,308	1,497,334
	Wellington	70,772,896	67,196,964	26,786,006	760,679
	Windsor	86,622,228	72,630,286	35,934,859	1,019,789
	Remainder	1,705,222,076	1,102,127,067	478,205,681	13,601,582
Weld		\$14,351,915,590	\$10,753,792,660	\$5,060,577,452	\$144,182,115
	Ault	77,106,629	74,856,731	16,564,909	470,774
	Brighton	93,031,919	78,152,583	34,053,593	964,943
	Dacono	141,913,265	121,950,712	65,318,254	1,850,934
	Eaton	237,536,080	169,911,091	33,340,933	981,583
	Erie	122,095,046	89,765,268	35,821,198	1,016,664
	Evans	713,084,423	646,333,481	462,105,120	13,111,786
	Firestone	330,469,490	284,839,481	138,723,477	3,932,425
	Frederick	666,331,554	547,395,759	207,866,110	5,906,113
	Ft Lupton	391,164,878	294,633,429	143,583,091	4,106,999
	Garden City	58,286,422	43,740,437	35,256,740	999,875
	Gilcrest	19,936,028	6,996,432	2,063,123	59,642
	Greeley	4,758,638,631	3,763,142,657	1,534,941,031	43,787,020
	Hudson	100,173,836	85,268,075	16,994,814	481,566
	Johnstown	330,348,481	256,596,149	59,498,872	1,689,402
	Keenesburg	16,028,178	14,913,903	7,049,390	199,903
	Kersey	65,041,290	62,379,759	40,701,663	1,153,363
	La Salle	83,485,219	70,907,323	32,289,337	921,369
	Lochbuie	17,290,447	15,833,223	6,686,404	189,538
	Mead	261,310,946	147,192,620	72,258,106	2,044,241
	Milliken	78,134,158	70,358,214	14,659,018	417,127
	Northglenn	1,375,415	340,758	293,948	8,339
	Nunn	1,934,639	1,831,991	898,852	26,183
	Pierce	9,814,931	8,178,657	3,273,593	93,533
	Platteville	150,786,315	94,777,344	30,776,549	881,794
	Severance	14,522,996	13,484,261	6,463,394	183,118
	Windsor	479,050,747	372,476,375	158,748,331	4,507,309
	Remainder	5,133,023,627	3,417,535,948	1,900,347,602	54,196,571

Source: Colorado Department of Revenue Retail Sales Report 2014

Hospitality

Folks flocking to Colorado's hospitable reputation

Hotels are checking in at a rapid pace in the Boulder Valley and Northern Colorado. Projects that are planned, under construction or recently completed include:

- Hyatt Place recently opened in the Depot Square at Boulder Junction transit-oriented development at 30th and Pearl streets in Boulder. The hotel includes 150 rooms and 5,000 square feet of meeting space.
- Fort Collins-based Bohemian Cos., Loveland-based McWhinney Real Estate Services Inc., and Sage Hospitality in Denver are teaming to build the five-story, 162-room Fort Collins Hotel at 354 Walnut St. in Fort Collins. The site is bordered by Walnut, Mountain, Jefferson and Chestnut streets.
- Residence Inn at the Village Shopping Center, 2550 Canyon Blvd. in Boulder. The hotel will include 171 rooms.
- Construction has begun on two hotels at the Golden Buff redevelopment at 28th Street and Canyon Boulevard in Boulder. One hotel will include 204 rooms, while the other will include 171 rooms.
- Hensel Phelps Construction Co. is negotiating with the city of Greeley to build a 150 to 200-room hotel and conference center downtown at 919 Seventh St.
- Boulder developer David Chaknova plans to build a 105-room Candlewood Suites hotel in the southwest part of the city.



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The Brix Taphouse and Brewery in Greeley serves only Colorado-brewed beers, a testament to the dearth of craft breweries in Northern Colorado and the Boulder Valley. Colorado has 117 licensed brewpubs and 169 other craft breweries — and counting. They produced 1.7 million barrels of beer in 2014, ranking third in the United States.

- TMI Hospitality, based in Fargo, N.D., is constructing a four-story, 108-unit Holiday Inn Express Hotel & Suites at 4401 Centerplace Drive in Greeley.
- Windsor developers have proposed the 300-room, \$110 million Peli-Grande Resort and Windsor Conference Center in Windsor. The project is dependent on a Regional Tourism Grant under consideration by the state of Colorado.
- A 136-room Holiday Inn Express hotel is going up across the street from the Hyatt House hotel in Broomfield near the intersection of Via Varra and the Northwest Parkway.
- My Place Hotels of America LLC plans to build a 64-unit extended-stay hotel in the Crossroads Business Park in east Loveland. The 28,594-square-foot three-story hotel will be at 3975 Peralta Drive in the Crossroads Business Park.
- A 75-room Wingate Hotel by Wyndham is going up in the 2534 mixed-use development in Johnstown. A local ownership group, led by the owners of The Steer restaurant in Loveland, are aiming to open in 2016. The hotel could eventually be expanded to 112 rooms.
- In May, Fort Collins-based Spirit Hospitality LLC purchased land at 2534 in Johnstown where it plans to build a 93-room Comfort Suites hotel.

Festivals

Boulder

Festival	Month	Description
Boulder Creek Festival	May	Three days of events, activities, food and entertainment.
Boulder Craft Beer Festival	August	Taste beers from Boulder County's best craft breweries.
Boulder Art & JazzFest	July	Celebrate July 4 with arts, crafts, food and jazz.
Open Arts Fest	July	Artists from around the country converge in Boulder for a visual arts festival.
Boulder County Fair	August	The fair is host to a livestock show, Pro rodeo, Mexican rodeo, demolition derby, tractor pull and much more.
Colorado Music Festival	June-August	Boulder plays host to legendary soloists and orchestras at Chautauqua Auditorium.
Bands on the Bricks	July-August	Outdoor summer concert series that takes place on the Pearl Street Mall.
Colorado Shakespeare Festival	July-August	Experience Shakespeare in an unmatched setting on the CU-Boulder campus.
Boulder Asian Festival	August	Arts, crafts, food and musical performances.

Fort Collins

Festival	Month	Description
Colorado Brewers Festival	June	The largest showcase of Colorado breweries.
Bohemian Nights at NewWestFest	August	Community festival with vendors, bands, food and a carnival.
Nelson's Old Town Car Show	September	Car show.
FORToberfest	September	Celebration of bikes, bands and beer.
Taste of Fort Collins	June	Festival highlighting local food and featuring live music.

Greeley

Festival	Month	Description
UNC/Greeley Jazz Festival	April	Jazz headliners from all over the world, plus clinic for students.
Friday Fest	May - September	Go-Cup District and concerts in downtown Greeley.
Greeley Blues Jam	June	Blues, food and drink in downtown Greeley.
Greeley Stampede	June - July	Rodeo, country music, carnival and Western art show.
Weld County Fair	July	A complete fair promoting the county's agricultural heritage.
Colorado Farm Show	January	Agricultural symposium and trade show.

Loveland

Festival	Month	Description
Loveland's Fire & Ice Winter Festival	January	Snow sculpting competitions, ice sculptures, fireworks and light shows, live music.
Loveland Loves BBQ, Bands and Brews	July	Music, beer and BBQ festival.
Old Fashioned Corn Roast Festival	August	Celebration of corn with contest, parade and all things corn.
Thunder in the Rockies Bike Rally	August - September	Harley Davidson bike rally with music, vendors, food.
ARISE Music Festival	August	Music festival.

Hospitality and Tourism: Lodging Occupancy and Room Rates

City	Occupancy Rate YTD 2015	Average Daily Rate YTD 2015	Occupancy Rate YTD 2014	Average Daily Rate YTD 2014
Boulder	70.0%	\$147.28	65.8%	\$130.43
Downtown Denver	74.8%	\$172.36	76.0%	\$161.70
Estes Park	35.5%	\$131.97	32.8%	\$119.05
Fort Collins	62.6%	\$106.05	62.6%	\$100.96
Greeley	74.0%	\$108.43	73.3%	\$103.11
Highway 36 corridor	68.9%	\$116.09	68.8%	\$110.29
Loveland	73.3%	\$118.25	73.3%	\$112.36

Source: Rocky Mountain Lodging Report May 2015

Hospitality and Tourism: Lodging Occupancy and Room Rates

Colorado	Occupancy Rate	Average Daily Rate
2014	68.3%	\$135.49
2013	64.0%	\$127.84
2012	55.0%	\$134.30
2011	61.0%	\$121.05
2010	58.7%	\$118.77

Source: Rocky Mountain

Lodging Report 2014

Restaurant sales by county

County	Sales Q3 2013 (000s)	Sales Q3 2014 (000s)	Percent Change
Boulder	\$165,743	\$181,585	9.6%
Broomfield	\$28,950	\$30,517	5.4%
Larimer	\$161,229	\$178,687	10.8%
Weld	\$73,264	\$82,127	12.1%
State totals	\$2,644,798	\$2,876,704	8.8%

Source: Colorado Department of Revenue, Office of Research and Analysis

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Transportation & Infrastructure

Improvements abound to keep region on move

Transportation and infrastructure improvement plans abound in the Boulder Valley and Northern Colorado.

Construction to widen the Boulder Turnpike represents perhaps the most visible project in the region. The U.S. 36 Express Lanes Project adds a toll lane in each direction between Boulder and Denver that will also be used for bus rapid transit. Vehicles carrying three or more people can use the lanes for free. The project also refurbishes the existing general-purpose lanes and adds a commuter bike lane.

Northern Colorado officials have urged the Colorado Department of Transportation to do a similar expansion on Interstate 25. As part of the North I-25 Coalition, officials from 13 governments in Northern Colorado — including Weld County and the cities of Fort Collins, Loveland, Windsor, Berthoud and Timnath — have joined to urge lawmakers and officials to find funding for an additional lane in both directions of the interstate.

The city of Fort Collins, meanwhile, has transformed the Mason Street Corridor and its aging railroad tracks into a development that combines bicycle and pedestrian trails with more urban housing. The centerpiece of it all is MAX, a bus rapid transit system.

Bus service between Fort Collins and Longmont — known as FLEX — will be expanded in 2016 to Boulder, thanks to a \$1.15 million grant from the Denver Regional Council of Governments. The buses currently stop in Berthoud and Loveland.

Plans for rapid transit don't stop



The construction project along U.S. 36 between Denver and Boulder is adding express lanes and improving interchanges along the busy corridor.

STEVE MILLER/BIZWEST

there, however. A \$2.8 million study evaluating the feasibility of high-speed rail from Fort Collins to Pueblo has identified five potential routes that could carry more than 10 million passengers annually.

In addition to transportation, the region is planning projects to quench its thirst for water. The \$500 million Northern Integrated Supply Project is Northern Colorado's largest water storage project since the Colorado-Big Thompson Project was finished in 1957. Plans include construction of the 170,000-acre-foot Glade Reservoir northwest of Fort Collins.

Separately, the \$270 million Windy Gap Firming Project includes plans to build the 90,000-acre-foot Chimney Hollow Reservoir southwest of Loveland for water storage. Grand County commissioners OK'd the firming project late last year, but it still awaits a decision from the U.S. Bureau of Reclamation.

Individual cities have planned their own infrastructure improvements at airports.

Fort Collins-Loveland Municipal Airport and Weld County Airport have newly repaved runways.

Fort Collins and Loveland officials, meanwhile, are examining a range of options to lure a commercial airline back to the region. The region lost its only commercial airline in October of 2012 when Allegiant Air left after nearly a decade of operations. The airline stopped its flights to Las Vegas and Phoenix, citing concerns with heavy general aviation traffic in local skies and the lack of an air traffic control tower. The withdrawal came despite a 26-percent increase in passengers from 2010 to 2011.

RESOURCES

Colorado Department of Transportation
www.ColoradoDOT.info/projects

Mason Street Project
www.FCgov.com/mason/

Northern Integrated Supply Project
<http://www.northernwater.org/Water-Projects/NISP.aspx>

Northeast Colorado Highway Construction/Major Arteries Projects, 2014

Project	Location	Completion	Cost
US 34 Big Thompson Canyon permanent repairs	Between Estes Park and Loveland	End of 2017	\$100 million
SH 85 road surface replacement	Ault to Wyoming state line	Oct. 15, 2016	\$19 million
SH 392 resurfacing and bridge rehabilitation	Between Windsor and Lucerne	NA	\$5.89 million
SH 14 concrete overlay project	From I-25 to County Road 23	NA	\$12.23 million
SH 71 flood damage repair project	Between Snyder and I-76 at Brush	NA	NA
US 34 flood damage reconstruction project	East of Greeley	End of summer 2015	\$22 million
I-70 reconstruction project	Between Seibert and Stratton	NA	NA

Source: Colorado Department of Transportation (CDOT)

Major Colorado highways

Interstate highways	From/To	Length (miles)
I-25	New Mexico/ Wyoming state lines	305.04
I-70	Utah/Kansas state lines	449.51
I-76	Jct. I-70 Arvada/ Nebraska state line	183.99
I-225	Jct. I-25 Denver/ Jct. I-70 Aurora, Denver	11.99
I-270	Jct. U.S. 36 at I-25 Adams County/ Jct. I-70 Denver	5.35

Source: Colorado Department of Transportation (CDOT)

State highways (Northeastern Colorado)

Highways	From/To	Length (miles)
S.H. 1	U.S. 287 Fort Collins/I-25 Wellington	9.96
S.H. 42	U.S. 287 Louisville/ Baseline Rd. Lafayette	4.87
S.H. 52	S.H. 119 Niwot/S.H. 14 Raymer	111.00
S.H. 60	U.S. 287 Campion/U.S. 85 Gilcrest	19.90
S.H. 93	U.S. 6 Golden/ S.H. 119 Boulder	19.89
S.H. 119	U.S. 6 Clear Creek Canyon/I-25 Longmont	63.70
S.H. 128	S.H. 93 Boulder/I-25 Westminster	18.85
S.H. 257	S.H. 60 Millikin/ S.H. 14 Fort Collins	18.48
S.H. 263	U.S. 85 Greeley/ Greeley	2.73
S.H. 392	U.S. 287 Fort Collins/CR 77 Briggsdale	45.33
S.H. 402	U.S. 287 Loveland/I-25	4.23

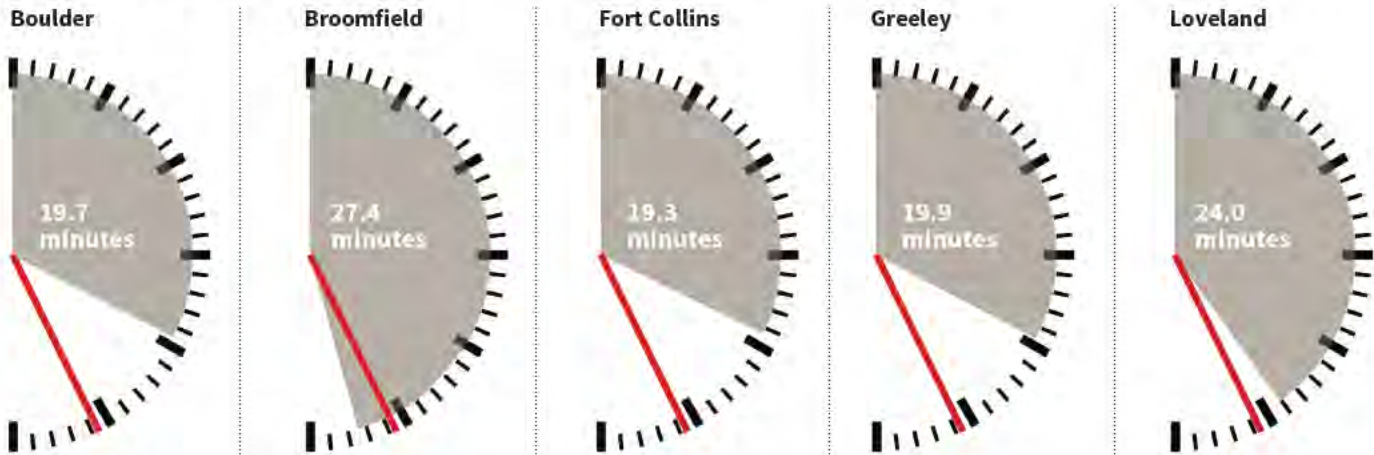
Source: Colorado Department of Transportation (CDOT)

U.S. highways

Highways	From/To	Length (miles)
U.S. 24	Jct. I-70 Minturn/Jct. I-70 Burlington	277.67
U.S. 34	Jct. U.S. 40 Granby/ Nebraska state line	259.53
U.S. 36	Jct. U.S. 34 Rocky Mountain Nat'l Park/ Kansas state line	213.46
U.S. 40	Utah/Kansas state lines	496.39
U.S. 50	Jct. U.S. 50 & U.S. 400 Holly/ Jct. I-70 Grand Junction	467.58
U.S. 287	Oklahoma/ Wyoming state lines	234.85
U.S. 385	U.S. 287 south of Campo/I-76 Julesburg	263.73
U.S. 550	South of Durango/U.S. 50 Montrose	103.07

Source: Colorado Department of Transportation (CDOT)

Average Commute Time



Source: ZIP Atlas

CDOT Fiscal Year 2015 Budget

	Funding (millions)	Percent of Funding
Maintain: Includes projects within the existing system, such as resurfacing and reconstruction of existing pavement and bridges, and maintenance activities, such as roadway and structure maintenance and snow removal.	\$546.1	48.9%
Pass-through funds/multi-modal grants: Includes grant funding and funds mandated to go to specific programs or projects.	\$206.1	18.5%
Debt service: Funds used to pay debt service on outstanding bonds or similar debt programs.	\$202.1	18.1%
Maximize: Includes operational upgrades and improvements like travel information, electronic signs, projects that add safety upgrades, like turn lanes, and traffic safety education programs to increase seatbelt use or reduce impaired driving.	\$95.9	8.6%
Program Delivery/Administration: Includes costs to manage and deliver including research, planning, contracting, etc.	\$66.1	5.9%
TOTAL	\$1,116.3	100%

Source: Colorado Department of Transportation

Aviation Revenues

AIP grants to Colorado airports, 2002-2013

(AIP stands for the federal government's Airport Improvement Program.)

Year	No. of airports receiving funds	Amount of funds (millions)
2002	24	\$75.8
2003	43	\$75.0
2004	32	\$63.4
2005	32	\$88.5
2006	28	\$82.9
2007	32	\$72.2
2008	33	\$102.3
2009	36	\$101.3
2010	76	\$98.4
2011	39	\$92.6
2012	37	\$87.6
2013	41	\$76.6
2014	34	\$84.2

Source: Federal Aviation Administration

Enplanements at Colorado Airports, 2012-2013

Enplanements are the number of passengers boarding an aircraft at an airport. They don't include passengers arriving or passing through.

Airport	Location	2013 enplanements	2012 enplanements	% change
Denver International	Denver	25,497,348	25,799,841	-1.17%
City of Colorado Springs Municipal	Colorado Springs	658,318	836,998	-21.35%
Grand Junction Regional	Grand Junction	211,270	217,369	-2.81%
Aspen-Pitkin County/Sardy Field	Aspen	208,682	214,892	-2.89%
Durango-La Plata County	Durango	192,797	186,567	3.34%
Eagle County Regional	Eagle	168,535	167,914	0.37%
Yampa Valley	Hayden	92,184	99,969	-7.79%
Montrose Regional	Montrose	84,579	75,296	12.33%
Gunnison-Crested Butte Regional	Gunnison	30,780	31,181	-1.29%
Cortez Municipal	Cortez	8,218	7,548	8.88%
San Luis Valley Regional/Bergman Field	Alamosa	6,983	6,959	0.34%
Telluride Regional	Telluride	6,831	7,828	-12.74%
Pueblo Memorial	Pueblo	6,742	9,812	-31.29%
Fort Collins-Loveland Municipal	Fort Collins/Loveland	2,725	34,817	-92.17%

Source: Federal Aviation Administration (FAA)

Colorado Division of Aeronautics

Aviation Fuel Tax Refunds Paid, Colorado Fiscal Year Ending June 30, 2014

Airport	AvGas Excise (Gallons)	AvGas Excise (Tax Refunded)	Jet-A Excise (Gallons)	Jet-A Excise (Tax Refunded)	Commerical Sales (Gallons)	Commerical Sales (Tax Refunded)	Total Refunded
Broomfield-Rocky Mountain Metropolitan Airport	10,921.50	\$273,038.00	113,508.66	\$2,837,717.00	179,494.57	\$3,295,538.00	\$303,924.73
Boulder Municipal Airport BDU	2,824.73	\$70,618.00	955.70	\$23,893.00	7,457.09	\$128,194.00	\$11,237.52
Denver International Airport DEN	468.09	\$11,702.00	50,604.83	\$1,265,121.00	19,449,507.39	\$460,612,880.00	\$19,500,580.31
Erie Municipal Airport EIK	2,320.65	\$58,016.00	1,482.27	\$37,057.00	2,456.35	\$26,923.00	\$6,259.27
Fort Collins-Loveland Municipal Airport FNL	7,062.68	\$176,567.00	37,534.65	\$938,366.00	56,560.60	\$1,241,404.00	\$101,157.93
Greeley-Weld County Airport GXY	4,234.49	\$105,862.00	12,426.13	\$310,653.00	24,508.74	\$331,307.00	\$41,169.36
Total for all CO airports	127,172.34	\$3,027,952.50	1,216,811.04	\$30,420,276.00	22,885,064.39	\$519,943,847.00	\$24,229,047.77

Source: Colorado Department of Transportation (CDOT)

In 1989 the Division of Aeronautics and the Colorado Aeronautical Board was created to support and maintain the Colorado Aviation System through taxes collected on aviation fuel sold within the state. There are no general funds used to meet the needs within the Colorado Aviation System -- the needs are funded solely through the taxes collected by those actually using the aviation system.

Aviation Fuel Tax Reimbursements are made based on the formula of \$.04 per gallon on aviation gasoline and jet fuel and 65% of the sales taxes collected on jet fuel used for commercial operations. Moneys are reimbursed monthly and are based on reporting from the airports and verification by the Colorado Department of Revenue of taxes received into the Aviation Fund.

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www.berthoudcolorado.com

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www.boulderchamber.com

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Erie Chamber of Commerce

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www.eriechamber.org

Evans Area Chamber of Commerce

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www.evanschamber.org

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www.brightonchamber.com

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Loveland Chamber of Commerce

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www.lyons-colorado.com

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Town of Superior

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Sustainable Home

Inspections, LLC
Dylan Fliess
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SWBC Mortgage Corporation

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Swift Stucco Inspections, Inc.

Edward Pancost
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Tammy Sandoval, State Farm

Insurance
Tammy Sandoval
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US Inspect, LLC

Omar Porter
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US Inspect, LLC

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Wells Fargo Home Mortgage

Tim Fountaine
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Wells Fargo Private

Mortgage Banking
Chelsea Brodal
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DIANE

DeSalvo-Cunningham

LOAN OFFICER

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Since 1999, Diane has proven herself to be one of the top mortgage consultants in the state. Throughout her career, she has been awarded top producer awards, as well as, prestigious customer satisfaction awards every year. Her outstanding reputation for providing unparalleled customer service stems from the intense dedication Diane has for her career and her clients. Diane's goal is to make her clients' "home of their dreams" a reality with a loan most suited to their financial situation.

Knowledge, compassion and a commitment to excellence in all client relationships are the guiding values that drive Diane's life and business relationships. She provides individualized service to meet her clients' needs.

Her passions include spending time with her husband, her two children and her puppy, Rocky. Diane also enjoys traveling, cooking, cycling and weight training.

To my clients: Thank you so very much for your trust and confidence. I am grateful and honored to be a part of your home purchase memories.



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